

December 9, 2016



Online Sales Reach New Highs This Holiday Season

- More than 50% of baby boomers will do none of their holiday shopping online
- Nearly 40% of millennials age 18 to 34 will do most or all of their shopping on the web, and another 35% said they would shop both online and in-store for a total of 75% *



- US shoppers pushed online sales to almost \$9B on Thanksgiving, Black Friday, and Cyber Monday
- Mobile phones and tablet devices accounted for 57% of visits to retailers online stores, and 40% of all sales. **
- IBM Retail Forecast expects a 14% y/y increase in US ecommerce 2016 holiday shopping ***



^{*} Source: Civic Science, cited in: Rachel Adams, A Less Frenzied Black Friday as Millennials Opt to Stay In New York Times, November 23, 2016, p. B1, link

^{**} See: Lindsay Whipp, Black Friday Online Sales Set To Hit \$3bn Record, Financial Times, November 25, 2016, p. A1. link

^{***} Source: Michael P. Haydock, IBM Fellow, VP & Chief Scientist, IBM Global Business Services

IBM Watson Trend Benchmark Live



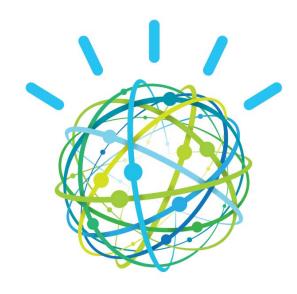
http://ibmbenchmarklive.mybluemix.net/#/realtime/sales

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Retail Stores Become Service Centers

- Visual search, offering shoppers items that are similar to a picture they like and have uploaded, and personalized recommendations
 - Engine serves consumers just like an experienced shop assistant
- Chat voice or text will become useful on websites and in stores
 - Dialogue-based searches to become the norm
 - Standard to walk into a retail store, pull out your phone and ask it any question
- Algorithms powered by Al rapidly tests alternatives for website design



Considerations

- Channels stores, ecommerce within categories are very important
- Alignment with international standards can help
 - Learn from other nations
 - Use COICOP to facilitate data sharing with third parties
- Lesson learned: the seasonal variation is much larger than the m/m change in the underlying economics so monthly data may not be necessary
- Third parties: in the US 400M credit card holders, not including corporate and small business
- Annual benchmarking with monthly third party data could be a viable approach