# U.S. Multinational Companies 

## Operations of U.S. Parents and Their Foreign Affiliates in 2010

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THE OPERATIONS of U.S. multinational companies (MNCs) grew in 2010, reflecting continued growth in their operations abroad and renewed growth in their operations in the United States. The worldwide current-dollar value added of U.S. MNCs-the combined value added of U.S. parent companies and their majority-owned foreign affiliates (MOFAs)—increased 10.3 percent in 2010 (table 1). ${ }^{1}$

This article presents preliminary results from the 2010 Annual Survey of U.S. Direct Investment Abroad conducted by the Bureau of Economic Analysis (BEA). This survey covers the worldwide operations of U.S. MNCs in all industries. A longstanding purpose of this survey is to collect data that can be used to evaluate the consequences to the economies of the United States and foreign host countries of the actions of U.S. MNCs. Understanding the actions of these companies requires a conceptual framework in which an economic actor controls the global activities of an MNC. The domestic operations of a U.S. MNC, called the U.S. parent, are defined to include all domestic operations that are majority-owned, which implies control. Similarly, all majority-owned foreign operations of U.S. MNCs are defined to be under the U.S. owner's control. Most foreign affiliates are in fact majorityowned; MOFAs accounted for 83.5 percent of employment by all foreign affiliates in 2010. Partly for these reasons, the examination of foreign operations of U.S. MNCs in this article generally focuses on data for MOFAs rather than on data for all foreign affiliates. In addition, some of the data necessary for the analysis in this article are collected only for MOFAs.

For the remainder of this article, MOFAs will be referred to, simply, as "foreign affiliates." The main focus of this article is the change in 2010 in four aspects of U.S. MNC operations: value added, employment, U.S. trade in goods, and research and development (R\&D).

The 10.3 percent increase in U.S. MNCs' value added in 2010 reflected an 11.2 percent increase in the value added of U.S. parents and an 8.4 percent increase

[^0]in the value added of their foreign affiliates. The 11.2 percent increase for U.S. parents reflected the U.S. economic recovery as well as favorable conditions in specific industries. Increases were greatest in manufacturing, particularly petroleum-related industries, and in finance and insurance. Except in Europe, the strong growth in foreign affiliates' value added was widespread geographically and was most pronounced in Asia and Pacific and Latin America and Other Western Hemisphere.

Employment by U.S. MNCs worldwide increased 0.5 percent, reflecting partly offsetting changes in the United States and abroad. Employment in the United States by U.S. parents decreased 0.5 percent, in contrast to the 11.2 percent increase in their value added. The divergence in growth rates between employment and value added reflected the fact that growth in parents' value added was concentrated in industries in which production is intensive in physical or financial capital, such as petroleum and finance. Employment abroad by foreign affiliates increased 2.6 percent. In addition, capital expenditures by U.S. MNCs increased 1.0 percent, reflecting an increase in the United States

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that was partly offset by a decrease abroad. R\&D expenditures by U.S. MNCs increased 2.2 percent, reflecting increases both in the United States and abroad.

Highlights of U.S. MNC operations in 2010 include the following:

- The 10.3 percent growth in the value added of U.S. MNCs followed a slight decline in 2009. The upturn partly reflected an increase in crude oil prices and the impact of the global economic recovery. In 2010, crude oil prices increased nearly 30 percent, which led to increased revenues for both U.S. parents and foreign affiliates in crude oil extraction and integrated oil extraction and refining. ${ }^{2}$
- The value added of U.S. parents grew faster in 2010 than foreign affiliates' value added, in contrast to the pattern of growth from 1999 to 2009. The shift in the pattern of growth partly reflected a significant increase in value added of U.S. parents in finance and insurance, which, in turn, reflected improvement in the U.S. credit environment and increases in sales of financial services such as investment banking and loans to consumers and businesses.
- The operations of U.S. MNCs remained concentrated in the United States. U.S. parents accounted for more than two-thirds, and foreign affiliates accounted for less than one-third, of MNC's combined value added, capital expenditures, $\mathrm{R} \& \mathrm{D}$, and employment.
- Most foreign affiliates continued to be located in high-income countries. Affiliates in these countries accounted for about 71 percent of the value added of all affiliates in 2010, which was unchanged from that in 2009 (chart 1).
- U.S. MNCs continued to account for a large share of the U.S. trade in goods. Trade associated with U.S. parents or their foreign affiliates accounted for 48.1 percent, or $\$ 615.3$ billion, of total U.S. exports of goods and 42.4 percent, or $\$ 810.5$ billion, of total U.S. imports of goods.
- U.S. parents, although relatively small in number, accounted for more than a fifth of value added of all U.S. businesses in 2010. They also accounted for large shares of tangible inputs to production, accounting for more than 40 percent of capital expenditures by all U.S. businesses and for more than 20 percent of employment by all U.S. businesses. U.S. parents are leaders in innovation in the U.S. economy, accounting for 73.4 percent of R\&D expenditures by

2. Data on the composite refiner acquisition cost of crude oil are from "Table 1. Crude Oil Prices," in Petroleum Marketing Monthly (Washington, DC: U.S. Department of Energy, Energy Information Administration October 2012). Go to www.eia.gov/petroleum, and click on "analysis \& projections," "all reports," and then on "petroleum marketing monthly."

Table 1. Selected Statistics for U.S. Multinational Companies (MNCs), U.S. Parents, and Foreign Affiliates for Selected Years

|  | U.S. MNCs |  | Parents | Affiliates |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Parents and all affiliates | Parents and MOFAs |  | Total | MOFAs | Other |
|  | Millions of dollars |  |  |  |  |  |
| Value Added ${ }^{1}$ |  |  |  |  |  |  |
| 1989.... | n.a. | 1,401,078 | 1,076,884 | n.a. | 324,194 | n.a. |
| 1994. | n.a. | 1,773,288 | 1,361,792 | n.a. | 411,496 | n.a. |
| 19992. | n.a. | 2,644,739 | 2,064,343 | n.a. | 580,396 | n.a. |
| 2004. | n.a. | 3,220,723 | 2,366,467 | n.a. | 854,256 | n.a. |
| 2007. | n.a. | 3,866,364 | 2,705,132 | n.a. | 1,161,232 | n.a. |
| 2008. | n.a. | 3,740,989 | 2,500,543 | n.a. | 1,240,446 | n.a. |
| $2009{ }^{\text {r }}$ | n.a. | 3,740,733 | 2,595,776 | n.a. | 1,144,957 | n.a. |
| 2010p.................................... | n.a. | 4,127,199 | 2,885,927 | n.a. | 1,241,272 | n.a. |
|  | Percent change at annual rates |  |  |  |  |  |
|  | n.a. | 6.6 | 6.7 | n.a. | 6.0 | n.a. |
|  | n.a. | 4.0 | 2.8 | n.a. | 8.0 | n.a. |
|  | n.a. | 3.0 | 1.9 | n.a. | 6.0 | n.a. |
|  | n.a. | 3.5 | 2.3 | n.a. | 7.0 | n.a. |
|  | n.a. | 10.3 | 11.2 | n.a. | 8.4 | n.a. |
|  | Thousands of employees |  |  |  |  |  |
| 1989.......................... | 26,370.1 | 24,825.9 | 19,616.9 | 6,753.2 | 5,209.0 | 1,544.2 |
| 1994. | 26,570.6 | 25,141.9 | 19,330.0 | 7,240.6 | 5,811.9 | 1,428.7 |
| 19992. | 33,397.6 | 31,913.4 | 23,985.3 | 9,412.3 | 7,928.1 | 1,484.2 |
| 2004. | 32,891.6 | 31,466.0 | 22,446.2 | 10,445.4 | 9,019.8 | 1,425.6 |
| 2007. | 34,991.3 | 33,203.0 | 22,831.5 | 12,159.8 | 10,371.5 | 1,788.3 |
| 2008. | 34,891.8 | 32,736.7 | 22,273.3 | 12,618.5 | 10,463.4 | 2,155.1 |
| $2009{ }^{\text {r }}$. | 35,962.0 | 33,726.6 | 22,932.7 | 13,029.3 | 10,793.9 | 2,235.3 |
| 2010p .................................... | 36,075.6 | 33,890.1 | 22,819.8 | 13,255.8 | 11,070.3 | 2,185.5 |
|  | Percent change at annual rates |  |  |  |  |  |
| 1989-1999. | 2.4 | 2.5 | 2.0 | 3.4 | 4.3 | -0.4 |
| 1999-2004. | -0.3 | -0.3 | -1.3 | 2.1 | 2.6 | -0.8 |
| 2004-2009. | 1.8 | 1.4 | 0.4 | 4.5 | 3.7 | 9.4 |
| 1999-2009. | 0.7 | 0.6 | -0.4 | 3.3 | 3.1 | 4.2 |
| 2009-2010.............................. | 0.3 | 0.5 | -0.5 | 1.7 | 2.6 | -2.2 |
|  | Millions of dollars |  |  |  |  |  |
| Capital expenditures ${ }^{3}$ |  |  |  |  |  |  |
| 1989.. | 278,790 | 262,688 | 203,808 | 74,982 | 58,880 | 16,402 |
| 1994. | 330,940 | 306,364 | 234,617 | 96,323 | 71,747 | 24,976 |
| $1999{ }^{2}$ | 562,705 | 531,399 | 416,795 | 145,910 | 114,604 | 31,306 |
| 2004. | 500,048 | 476,098 | 350,919 | 149,129 | 125,179 | 23,950 |
| 2007. | n.a. | 669,505 | 495,361 | n.a. | 174,144 | n.a. |
| 2008....................................... | n.a. | 685,444 | 501,893 | n.a. | 183,551 | n.a. |
| 2009 г...................................... | 653,208 | 598,862 | 431,796 | 221,412 | 167,066 | 54,345 |
| $2010^{\circ}$. | n.a. | 604,631 | 438,327 | n.a. | 166,304 | n.a. |
|  | Percent change at annual rates |  |  |  |  |  |
| 1989-1999 | 7.3 | 7.3 | 7.4 | 6.9 | 6.9 | 6.7 |
| 1999-2004. | -2.3 | -2.2 | -3.4 | 0.4 | 1.8 | -5.2 |
| 2004-2009. | 5.5 | 4.7 | 4.2 | 8.2 | 5.9 | 17.8 |
| 1999-2009............................. | 1.5 | 1.2 | 0.4 | 4.3 | 3.8 | 5.7 |
| 2009-2010.............................. | n.a. | 1.0 | 1.5 | n.a. | -0.5 | n.a. |
|  | Millions of dollars |  |  |  |  |  |
| R\&D expenditures ${ }^{4}$ |  |  |  |  |  |  |
| 1989............... | n.a. | 90,149 | 82,227 | n.a. | 7,922 | n.a. |
| 1994...................................... | n.a. | 103,451 | 91,574 | n.a. | 11,877 | n.a. |
| 1999²..................................... | n.a. | 144,435 | 126,291 | n.a. | 18,144 | n.a. |
| 2004. | n.a. | 190,029 | 164,189 | n.a. | 25,840 | n.a. |
|  | n.a. | 238,124 | 203,678 | n.a. | 34,446 | n.a. |
| 2008...................................... | n.a. | 240,462 | 198,763 | n.a. | 41,699 | n.a. |
| 2009 '. | n.a. | 246,502 | 207,297 | n.a. | 39,205 | n.a. |
| 2010p..................................... | n.a. | 251,983 | 212,513 | n.a. | 39,470 | n.a. |
|  | Percent change at annual rates |  |  |  |  |  |
| 1989-1999.............................. | n.a. | 4.8 | 4.4 | n.a. | 8.6 | n.a. |
| 1999-2004............................. | n.a. | 5.6 | 5.4 | n.a. | 7.3 | n.a. |
| 2004-2009.............................. | n.a. | 5.3 | 4.8 | n.a. | 8.7 | n.a. |
| 1999-2009.............................. | n.a. | 5.5 | 5.1 | n.a. | 8.0 | n.a. |
| 2009-2010.............................. | n.a. | 2.2 | 2.5 | n.a. | 0.7 | n.a. |

## p Preliminary

$r$ Revised

1. For the years shown prior to 2007, the data items needed to calculate value added for individual U.S. parents and foreign affiliates were collected for nonbank businesses only. The value added statistics for bank parents and affiliates for those years are estimates.
2. Break in series. (Beginning with 1999, BEA expanded its statistics to include data for "very small" foreign
affiliates and for parents that had affiliates and for parents that had only "very small" foreign affiliates. For details, see the technical note on page 21 of the December 2002 Survey of Current Business.)
3. For 1989, 1994, 1999, and 2004, the capital expenditure data for individual U.S. parents and foreign affiliates were collected for nonbank businesses only. The capital expenditure statistics for bank parents and affiliates for those years are estimates
4. For the years shown prior to 2009, data on R\&D expenditures were collected for nonbank U.S. parents and foreign affiliates only. R\&D expenditures are assumed to be zero for bank U.S. parents and foreign affiliates in those years.

MOFA Majority-owned foreign affiliate
n.a. Not available.

Chart 1. Value Added and Change in Value Added of U.S. MNCs by Country


Percent Change in Value Added in 2010

$\square 5$ percent to 10 percent 0 percent to 5 percent Less than 0 percent
See note
Note. The percent change is undefined because value added changes sign between 2009 and 2010, value added was zero in 2009 or 2010, or value added was less than $\$ 100$ million in 2009 or 2010-for these countries, small dollar changes may produce large percent changes.
all U.S. businesses in 2009. ${ }^{3}$ U.S. MNCs' R\&D expenditures totaled $\$ 252.0$ billion. They accounted for 84.3 percent and foreign affiliates accounted for 15.7 percent of the total. Foreign affiliates' R\&D expenditures were largest in Europe and in Asia and Pacific.

- Employment by foreign affiliates in the professional, scientific, and technical services industry sector increased 5.9 percent, compared with a 2.6 percent increase in employment for all foreign affiliates. Over the last decade, employment at foreign affiliates in this sector maintained strong growth, as U.S. MNCs have relied more on foreign affiliates in this sector to support their domestic operations. Employment in these support operations is largest in Asia and Pacific, especially in India. By utilizing their foreign affiliates in low-cost locations with the capacity to provide these services, U.S. MNCs can realize efficiencies and maintain a competitive advantage.


## Changes in Value Added

## U.S. MNCs

In 2010, value added of U.S. MNCs increased both in the United States and abroad, partly reflecting the global economic recovery. The increase also reflected many MNCs' focus on innovation, which enables them to produce new, higher value goods or to discover more efficient ways of producing the same good. This focus on innovation contributes to long-term economic growth and productivity in their home and foreign host countries. ${ }^{4}$

[^1]In current dollars, the value added of U.S. MNCs grew 10.3 percent to $\$ 4,127.2$ billion in 2010 from $\$ 3,740.7$ billion in 2009 (table 2). The value added of U.S. parents grew 11.2 percent to $\$ 2,885.9$ billion, and the value added of foreign affiliates grew 8.4 percent to $\$ 1,241.3$ billion. In real terms, the value added of MNCs appears to have increased in 2010, reflecting an 11.2 percent increase in the current-dollar value added of parents, which exceeded the 1.4 percent increase in U.S. prices (as measured by the implicit price deflator for value added of U.S. nonfarm businesses). Moreover, the 8.4 percent increase in the current-dollar value added of foreign affiliates exceeded the increase that could be attributed to the combined effects of the 1.4 percent average annual rate of inflation in host countries and the 2.3 percent depreciation of the dollar against major foreign currencies. ${ }^{5}$ In addition, BEA's statistics on the real value added of foreign affiliates in manufacturing show an increase of 6.7 percent in 2010 (see "Real value added in manufacturing" on page 63). By industry, roughly two-thirds of the growth in cur-rent-dollar value added of U.S. MNCs was accounted for by manufacturing-primarily petroleum-related manufacturing-and by finance and insurance.

In 2010, two key tangible inputs to U.S. MNC production, capital expenditures and employment, increased. Capital expenditures increased 1.0 percent to $\$ 604.6$ billion. The increase reflected a 1.5 percent increase for U.S. parents that was partly offset by a 0.5 percent decrease for foreign affiliates. By industry, U.S. MNCs' capital expenditures increased for most major

[^2]Table 2. Selected Statistics for U.S. Multinational Companies (MNCs) by Industry of Parent, 2009 and 2010

|  | Millions of dollars |  |  |  |  |  |  |  | Thousands of employees |  | Percent change, 2009-2010 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Value added |  | Capital expenditures |  | R\&D expenditures |  | Employee compensation |  |  |  |  |  |  |  |  |
|  | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | Value added | Capital expenditures | R\&D expenditures | Employee compensation | Employment |
| All industries .......................................... | 3,740,733 | 4,127,199 | 598,862 | 604,631 | 246,502 | 251,983 | 2,072,630 | 2,100,694 | 33,726.6 | 33,890.1 | 10.3 | 1.0 | 2.2 | 1.4 | 0.5 |
| Of which: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Mining.... | 112,322 | 118,034 | 53,630 | 50,205 | 673 | 594 | 26,218 | 27,008 | 312.8 | 327.4 | 5.1 | -6.4 | -11.7 | 3.0 | 4.7 |
| Manutacturing.............................. | 1,712,747 | 1,884,067 | 253,667 | 259,310 | 188,794 | 192,238 | 840,927 | 845,275 | 12,060.3 | 12,178.2 | 10.0 | 2.2 | 1.8 | 0.5 | 1.0 |
| Wholesale trade........................... | 155,377 | 176,371 | 30,763 | 31,895 | 6,828 | 6,423 | 92,141 | 95,038 | 1,463.7 | 1,495.6 | 13.5 | 3.7 | -5.9 | 3.1 | 2.2 |
|  | 343,935 | 384,345 | 63,723 | 66,477 | 23,348 | 24,984 | 163,559 | 163,082 | 2,106.2 | 1,995.0 | 11.7 | 4.3 | 7.0 | -0.3 | -5.3 |
| Finance and insurance ................... | 389,881 | 470,644 | 50,330 | 44,159 | (D) | 595 | 332,128 | 343,701 | 3,234.9 | 3,228.4 | 20.7 | -12.3 | (D) | 3.5 | -0.2 |
| Professional, scientific, and technical services | 253,612 | 270,610 | 11,382 | 12,411 | 20,517 | 22,128 | 174,397 | 178,413 | 2,040.7 | 2,069.2 | 6.7 | 9.0 | 7.9 | 2.3 | 1.4 |

[^3]industry groups, especially in retail trade and in petro-leum-related manufacturing.

Employment by U.S. MNCs increased 0.5 percent, or 0.2 million workers to 33.9 million in 2010 , reflecting partly offsetting changes for U.S. parents and foreign affiliates. Employment by U.S. parents decreased 0.5 percent to 22.8 million. Employment by foreign affiliates increased 2.6 percent to 11.1 million.

Employee compensation of U.S. MNCs increased 1.4 percent to $\$ 2,100.7$ billion in 2010 . The average compensation per employee was roughly $\$ 62,000$. The average wages paid by U.S. MNCs tend to be higher than those paid by other businesses in their host economies, partly reflecting the higher average skill level of workers and the relatively more capital intensive production processes of MNCs compared with purely domestic firms. In 2010, the average wage paid by U.S. parent companies was roughly $\$ 71,000$, compared with $\$ 57,000$ for all U.S. businesses. The average wage paid by foreign affiliates in seven selected countries of the European Union in 2010 was 39 percent higher, on average, than the average wage paid by all businesses in those countries. ${ }^{6}$

In 2010, U.S. MNCs' R\&D expenditures increased 2.2 percent to $\$ 252.0$ billion. R\&D expenditures of U.S. parents increased 2.5 percent to $\$ 212.5$ billion, and expenditures of foreign affiliates increased 0.7 percent to

[^4]$\$ 39.5$ billion. By industry, increases in R\&D expenditures were concentrated in manufacturing, primarily pharmaceuticals, followed by information and professional, scientific, and technical services.

## U.S. parents

The 11.2 percent growth in the value added of U.S. parents was the strongest since 2000, and reflected increases in nearly all major industries (table 3). The increases in U.S. parents' value added were largest in manufacturing and in finance and insurance, which together accounted for more than 60 percent of the increase. In manufacturing, value added increased 9.4 percent, reflecting increases in nearly all major manufacturing industry groups. The increases were led by "other" manufacturing-primarily petroleum-related manufacturing-and computers and electronic products manufacturing. In finance and insurance, value added increased 30.8 percent. The increase partly reflected improved financial market conditions related to the global economic recovery. For example, investment banking revenues increased partly as a result of a 23 percent increase in global mergers and acquisitions. ${ }^{7}$ In addition, mortgage loans increased, partly in response to a 3.7 percent increase in U.S. housing starts. ${ }^{8}$

[^5]Table 3. Selected Statistics for U.S. Parents and for All U.S. Companies, by Industry, 2009 and 2010

|  | Millions of dollars |  |  |  |  |  |  |  | Thousands of employees ${ }^{5}$ |  | Percent change, 2009-2010 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Value added ${ }^{1}$ |  | Capital expenditures ${ }^{2}$ |  | R\&D expenditures ${ }^{3}$ |  | Employee compensation ${ }^{4}$ |  |  |  |  |  |  |  |  |
|  | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | Value added | Capital expenditures | R\&D expenditures | Employee compensation | Employment |
| All industries. $\qquad$ <br> Mining.. <br> Manufacturing $\qquad$ <br> Wholesale trade $\qquad$ <br> Retail trade <br> Information $\qquad$ <br> Finance and insurance. $\qquad$ $\qquad$ <br> Professional, scientific, and technical services. $\qquad$ <br> Other industries. $\qquad$ | U.S. parents |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 2,595,776 | 2,885,927 | 431,796 | 438,327 | 207,297 | 212,513 | 1,590,589 | 1,612,953 | 22,932.7 | 22,819.8 | 11.2 | 1.5 | 2.5 | 1.4 | -0.5 |
|  | 76,139 | 75,306 | 35,870 | 35,430 | , 560 |  | 18,647 | 1, 19,548 | 187.0 | 204.3 | -1.1 | -1.2 | -1.1 | 4.8 | 9.3 |
|  | 1,034,139 | 1,131,725 | 149,646 | 152,010 | 157,731 | 161,230 | 591,953 | 597,515 | 6,864.3 | 6,919.3 | 9.4 | 1.6 | 2.2 | 0.9 | 0.8 |
|  | 124,433 | 144,511 | 27,939 | 29,010 | 6,440 | 6,056 | 77,592 | 80,345 | 1,065.4 | 1,096.6 | 16.1 | 3.8 | -6.0 | 3.5 | 2.9 |
|  | 238,585 | 250,257 | 19,120 | 23,197 | (D) | (D) | 122,884 | 122,047 | 4,349.7 | 4,307.7 | 4.9 | 21.3 | (D) | -0.7 | -1.0 |
|  | 287,628 | 326,811 | 57,556 | 60,211 | 21,035 | 22,165 | 138,367 | 138,421 | 1,711.5 | 1,624.8 | 13.6 | 4.6 | 5.4 | 0.0 | -5.1 |
|  | 260,120 | 340,360 | 41,289 | 36,719 | 186 | 190 | 273,073 | 282,676 | 2,489.7 | 2,481.1 | 30.8 | -11.1 | 2.2 | 3.5 | -0.3 |
|  | 177,549 | 194,673 | 7,793 | 8,965 | 15,931 | 17,557 | 122,386 | 124,457 | 1,254.1 | 1,231.3 | 9.6 | 15.0 | 10.2 | 1.7 | -1.8 |
|  | 397,183 | 422,283 | 92,582 | 92,787 | (D) | (D) | 245,686 | 247,944 | 5,011.1 | 4,954.6 | 6.3 | 0.2 | (D) | 0.9 | -1.1 |
|  | All U.S. companies |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| All private industries ........................ | 12,018,095 | 12,558,037 | 1,015,322 | 1,036,162 | 282,393 | n.a. | 6,175,791 | 6,303,657 | 112,139 | 111,434 | 4.5 | 2.1 | n.a. | 2.1 | -0.6 |
| Mining..................................... | 213,366 | 239,511 | 100,564 | 114,995 | n.a. | n.a. | 64,960 | 69,181 | 640 | 648 | 12.3 | 14.4 | n.a. | 6.5 | 1.3 |
| Manufacturing ............................ | 1,540,226 | 1,701,937 | 155,153 | 159,621 | 195,144 | n.a. | 848,434 | 859,527 | 11,856 | 11,532 | 10.5 | 2.9 | n.a. | 1.3 | -2.7 |
| Wholesale trade ......................... | 768,548 | 797,348 | 25,252 | 31,197 | n.a. | n.a. | 408,144 | 415,566 | 5,620 | 5,519 | 3.7 | 23.5 | n.a. | 1.8 | -1.8 |
| Retail trade................................. | 837,205 | 884,877 | 58,428 | 66,263 | n.a. | n.a. | 476,897 | 482,537 | 14,798 | 14,746 | 5.7 | 13.4 | n.a. | 1.2 | -0.4 |
| Information ................................ | 615,445 | 623,472 | 88,373 | 97,445 | 33,806 | n.a. | 250,947 | 248,837 | 2,814 | 2,717 | 1.3 | 10.3 | n.a. | -0.8 | -3.4 |
| Finance and insurance.. | 1,098,964 | 1,241,946 | 99,466 | 102,715 | 1,912 | n.a. | 561,414 | 582,577 | 5,788 | 5,723 | 13.0 | 3.3 | n.a. | 3.8 | -1.1 |
| Professional, scientific, and technical services. | 1,678,077 | 1,782,837 |  | 29,213 | 44,946 | n.a. | 672,347 | 690,357 | 7,623 | 7,605 | 6.2 | 3.7 | n.a. | 2.7 | -0.2 |
| Other industries........................... | 5,266,264 | 5,286,109 | 459,923 | 434,713 | , | n. | 2,892,648 | 2,955,075 | 63,000 | 62,944 | 0.4 | -5.5 | a. | 2.2 | -0.1 |

[^6][^7]Consumer credit also increased, partly reflecting a 1.9 percent increase in consumer spending in the United States.

For U.S. parents, the 11.2 percent growth in value added exceeded the growth in capital expenditures (up 1.5 percent) and contrasted with a decrease in employment (down 0.5 percent). Similarly, for all U.S. companies, value added increased 4.5 percent, compared with a 2.1 percent increase in capital expenditures and a 0.6 percent decrease in employment. The increase in U.S. parents' capital expenditures was primarily in retail
trade, in information, and in manufacturing. The increase in manufacturing was led by petroleum-related manufacturing. The decrease in U.S. parents' employment was most pronounced in information, in "other" industries, and in retail trade. The decrease in the information industry was led by telecommunications and data processing, hosting, and related services.

In 2010, U.S. parents' $\mathrm{R} \& \mathrm{D}$ expenditures increased 2.5 percent to $\$ 212.5$ billion. Nearly all of the increase was accounted for by three sectors: manufacturing, information, and professional, scientific, and technical

## Key Terms

The following key terms are used to describe U.S. multinational companies (MNCs) and their operations. ${ }^{1}$

## U.S. MNCs

U.S. multinational company (U.S. MNC). The U.S. parent and its foreign affiliates. (In this article, an MNC is usually defined as the U.S. parent and its majority-owned foreign affiliates.)
U.S. parent. A person, resident in the United States, that owns or controls 10 percent or more of the voting securities, or the equivalent, of a foreign business enterprise. "Person" is broadly defined to include any individual, branch, partnership, associated group, association, estate, trust, corporation, or other organization (whether or not organized under the laws of any state), or any government entity. If incorporated, the U.S. parent is the fully consolidated U.S. enterprise consisting of (1) the U.S. corporation whose voting securities are not owned more than 50 percent by another U.S. corporation and (2) proceeding down each ownership chain from that U.S. corporation, any U.S. corporation whose voting securities are more than 50 percent owned by the U.S. corporation above it. A U.S. parent comprises the domestic operations of a U.S. MNC, covering operations in the 50 states, the District of Columbia, the Commonwealth of Puerto Rico, and all other U.S. areas.
U.S. direct investment abroad. The ownership or control, directly or indirectly, by one U.S. person of 10 percent or more of the voting securities of an incorporated foreign business enterprise or the equivalent interest in an unincorporated business enterprise.

Foreign affiliate. A foreign business enterprise in which there is U.S. direct investment, that is, in which a U.S. person owns or controls (directly or indirectly) 10 percent or more of the voting securities or the equivalent. Foreign affiliates comprise the foreign operations of a

[^8]U.S. MNC over which the parent is presumed to have a degree of managerial influence.

This article focuses on the operations of majorityowned foreign affiliates; for these affiliates, the combined ownership of all U.S. parents exceeds 50 percent. In 2010, these affiliates accounted for 83.5 percent of the employment of all foreign affiliates of U.S. MNCs.

## Measures of operations ${ }^{2}$

Value added. The portion of the goods and services sold or added to inventory or fixed investment by a firm that reflects the production of the firm itself. It represents the firm's contribution to gross domestic product in its country of residence, which is the value of goods and services produced by labor and property located in that country. Compared with sales, value added is a preferable measure of production because it indicates the extent to which a firm's output results from its own production rather than from production that originates elsewhere. Sales data do not distinguish between these two sources of production. Value added can be measured as gross output minus intermediate inputs; alternatively, it can be measured as the sum of the costs incurred (except for intermediate inputs) and the profits earned in production. The value-added statistics presented in this article were prepared by summing the cost and profits data collected in the annual and benchmark surveys of U.S. direct investment abroad. ${ }^{3}$
Employment. The number of full-time and part-time employees on the payroll at yearend. If the employment of a parent or an affiliate was unusually high or low because of temporary factors (such as a strike) or large seasonal variation, the number that reflects normal operations or an average for the year was requested of survey respondents.

[^9]services.
U.S. parents' share of all U.S. companies. U.S. parent companies tend to be large firms that are global leaders in their industries and, therefore, account for a large share of U.S. production. In 2010, U.S. parents accounted for 23.0 percent of value added for all U.S. businesses. They also accounted for significant shares of the tangible and intangible inputs to production. ${ }^{9}$ In 2010, they accounted for 42.3 percent of capital expenditures for all U.S. businesses. While U.S. parents accounted for 20.5 percent of U.S. employment of all U.S. businesses, they accounted for a higher share, 25.6 percent, of employee compensation of all U.S. businesses. The higher share of employee compensation may reflect U.S. MNCs' need for a relatively skilled workforce, which leads to higher compensation. ${ }^{10}$ The importance of worker skill and innovation to MNCs is evident in U.S. parents' share of R\&D expenditures. In 2009, they accounted for 73.4 percent of $R \& D$ performed by all U.S. businesses.

## Foreign affiliates

The 8.4 percent growth in the value added of foreign affiliates reflected increases in all major industry sectors in 2010 except three: finance and insurance; professional, scientific, and technical services; and

[^10]information (table 4). The increases were largest in manufacturing and in mining. Within manufacturing, the increases were largest in "other" manufacturing (led by petroleum-related and paper manufacturing), in computers and electronic products, and in transportation equipment manufacturing.

Growth in foreign affiliates' value added significantly exceeded growth in their employment (up 2.6 percent) and contrasted with a decrease in capital expenditures (down 0.5 percent).

By area, the increase in foreign affiliates' employment was primarily in Asia and Pacific and in Latin America and Other Western Hemisphere. By area, the decrease in capital expenditures was primarily in Europe and in Latin America and Other Western Hemisphere.

In 2010, foreign affiliates' $R \& D$ expenditures increased 0.7 percent to $\$ 39.5$ billion. The growth in R\&D expenditures was concentrated in emerging markets, such as Brazil and India. The growth in emerging markets partly reflected increases in scientific and technological resources-such as institutions, facilities, and personnel-in foreign countries as well as U.S. MNCs' need to be close to rapidly growing markets. Growth in the Middle East, mainly in Israel, was also significant.

## Domestic and Foreign Operations of U.S. MNCs Compared

U.S. MNCs maintain a large share of their operations in the United States rather than abroad for many reasons, such as the attraction of a large and prosperous local market, a strong intellectual property protection system, an absence of language barriers and a skilled

Table 4. Selected Statistics for Majority-Owned Foreign Affiliates by Major Area and by Major Industry of Affiliate, 2009 and 2010

|  | Millions of dollars |  |  |  |  |  |  |  | Thousands of employees |  | Percent change, 2009-2010 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Value added |  | Capital expenditures |  | R\&D expenditures |  | Employee compensation |  |  |  |  |  |  |  |  |
|  | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | 2009 | 2010 | Value added | Capital expenditures | R\&D expenditures | Employee compensation | Employment |
| All areas, all industries. | 1,144,957 | 1,241,272 | 167,066 | 166,304 | 39,205 | 39,470 | 482,041 | 487,741 | 10,793.9 | 11,070.3 | 8.4 | -0.5 | 0.7 | 1.2 | 2.6 |
| By area |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Canada.... | 113,675 | 128,694 | 20,298 | 22,346 | 2,920 | 2,749 | 56,345 | 57,398 | 1,082.7 | 1,077.0 | 13.2 | 10.1 | -5.9 | 1.9 | -0.5 |
| Europe... | 599,220 | 597,571 | 62,927 | 57,568 | 25,044 | 24,406 | 270,035 | 261,402 | 4,137.4 | 4,079.4 | -0.3 | -8.5 | -2.5 | -3.2 | -1.4 |
| Latin America and Other Western Hemisphere | 128,414 | 159,326 | 25,961 | 24,095 | 1,465 | 1,949 | 44,913 | 49,676 | 2,142.5 | 2,256.5 | 24.1 | -7.2 | 33.0 | 10.6 | 5.3 |
| Africa... | 44,858 | 55,443 | 14,213 | 14,508 | 94 | 88 | 5,348 | 5,958 | 163.1 | 172.8 | 23.6 | 2.1 | -6.4 | 11.4 | 5.9 |
| Middle East .. | 17,656 | 23,323 | 2,807 | 3,165 | 1,856 | 1,965 | 5,890 | 6,304 | 101.9 | 107.7 | 32.1 | 12.8 | 5.9 | 7.0 | 5.7 |
| Asia and Pacific.... | 241,135 | 276,915 | 40,861 | 44,621 | 7,826 | 8,313 | 99,510 | 107,004 | 3,166.3 | 3,377.0 | 14.8 | 9.2 | 6.2 | 7.5 | 6.7 |
| By industry of affiliate |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Mining............ | 153,655 | 192,877 | 60,097 | 57,350 | 119 | 38 | 13,393 | 14,245 | 199.5 | 201.8 | 25.5 | -4.6 | -68.1 | 6.4 | 1.2 |
| Manufacturing ... | 478,164 | 528,409 | 54,629 | 55,475 | 27,141 | 27,571 | 197,095 | 197,028 | 4,538.9 | 4,629.7 | 10.5 | 1.5 | 1.6 | (*) | 2.0 |
| Wholesale trade. | 152,706 | 155,816 | 6,456 | 6,985 | 2,074 | 1,975 | 52,603 | 53,694 | 781.8 | 778.9 | 2.0 | 8.2 | -4.8 | 2.1 | -0.4 |
| Retail trade... | 57,099 | 57,257 | 5,939 | 7,103 | (D) | 26 | 22,211 | 23,520 | 1,171.4 | 1,247.9 | 0.3 | 19.6 | (D) | 5.9 | 6.5 |
| Information.. | 51,047 | 50,904 | 7,084 | 7,193 | 1,698 | 2,018 | 25,777 | 24,113 | 426.3 | 406.0 | -0.3 | 1.5 | 18.8 | -6.5 | -4.8 |
| Finance and insurance.... | 80,699 | 77,289 | 6,273 | 6,586 | 1 | 8 | 54,438 | 55,558 | 608.2 | 599.1 | -4.2 | 5.0 | 700.0 | 2.1 | -1.5 |
| Professional, scientific, and technical services | 78,542 | 78,218 | 4,104 | 3,964 | 8,080 | 7,759 | 54,759 | 56,185 | 805.9 | 853.2 | -0.4 | -3.4 | -4.0 | 2.6 | 5.9 |
| Other industries...................................... | 93,045 | 100,502 | 22,485 | 21,649 | (D) | 76 | 61,765 | 63,398 | 2,262.1 | 2,353.8 | 8.0 | -3.7 | (D) | 2.6 | 4.1 |

workforce. In 2010, U.S. parents accounted for 69.9 percent of U.S. MNCs' value added, up from 69.4 percent in 2009. Similarly, U.S. parents accounted for a large share of U.S. MNCs' tangible inputs to production: 72.5 percent of capital expenditures and 67.3 percent of employment.
U.S. parents also account for a large share of U.S. MNCs' investment in intangible inputs to production, including R\&D expenditures. In 2010, U.S. parents accounted for 84.3 percent of U.S. MNCs' R\&D expenditures worldwide, up from 84.1 percent in 2009. U.S. parents' large share partly reflects the following characteristics of the U.S. economy: technology leadership, a highly educated workforce, and effective intellectual property protection. Due to economies of scale in knowledge generation and the United States' strong stance on intellectual property protection relative to other countries, it may be more efficient for U.S. MNCs to concentrate their R\&D activities in the United States and then distribute their innovations to their foreign affiliates.

While U.S. parents account for a significant share of U.S. MNCs' worldwide operations, their share has declined between 1999 and 2010. ${ }^{11}$ U.S. parents' share of U.S. MNCs' value added decreased 8.1 percentage points from 78.1 percent in 1999 to 69.9 percent in 2010. The decrease partly reflects the strong growth in foreign affiliates' value added. Foreign affiliates' value

[^11]Chart 2. U.S. Parent Share of Employment by U.S. Multinational Companies for Selected Years

added grew at an average annual rate of 7.2 percent and increased from a 21.9 percent share of U.S. MNCs' value added in 1999 to 30.1 percent in 2010, partly reflecting faster economic growth in large emerging foreign markets than in the United States.

Similarly, U.S. parents' share of U.S. MNCs' tangible inputs to production has declined since 1999, led by employment, which decreased 7.8 percentage points from 75.2 percent in 1999 to 67.3 percent in 2010 (chart 2). The gradual decline in U.S. parents' share of employment primarily reflects the strong growth in foreign affiliates' employment, which grew at an average annual rate of 3.1 percent between 1999 and 2010. The strong growth in foreign affiliates' employment was partly tied to the increasingly important roles that foreign affiliates play in the globalized production arrangements of U.S. MNCs, including facilitating access to foreign markets and serving as support operations for their MNC.
U.S. parents' share of U.S. MNCs' R\&D expenditures decreased 3.1 percentage points to 84.3 percent in 2010 from 87.4 percent in 1999. The small size of the change in share over 11 years partly reflects the effects of economies of scale in knowledge generation and the United States' strong stance on intellectual property protection relative to many other countries.

## Operations of Foreign Affiliates by Area

While U.S. MNCs tend to have most of their operations in the United States, their success is dependent upon both domestic and foreign markets. Foreign affiliates serve a variety of roles in the global production arrangements of U.S. MNCs. U.S. MNCs overwhelmingly use their affiliates to serve foreign markets. Foreign affiliates also may serve as a low-cost base of production from which to sell to customers both in the United States and in other countries.

In 2010, the value added of foreign affiliates increased 8.4 percent to $\$ 1,241.3$ billion. By area, value added increased in all areas except Europe. The increases were most pronounced in Asia and Pacific and in Latin America and Other Western Hemisphere.

In Europe, foreign affiliates' value added was down slightly from the previous year, declining 0.3 percent or $\$ 1.6$ billion. In comparison, real gross domestic product for the European Union and the United Kingdom grew by about 2 percent in 2010. ${ }^{12}$ By industry, value added decreased across all major industry sectors except mining and manufacturing. The largest decrease

[^12]was in finance and insurance, led by foreign affiliates in the United Kingdom and Luxembourg, which may have reflected, among other factors, reduced bond sales as a result of the European sovereign-debt crisis. ${ }^{13}$ In contrast, value added in manufacturing increased, reflecting increases in computers and electronic products and "other" manufacturing. The increase in computers and electronic products manufacturing was largest in Ireland and reflected Ireland's specialization in a number of high-technology-related industries. Employment by European affiliates decreased 1.4 percent, and capital expenditures decreased 8.5 percent.

In Asia and Pacific, foreign affiliates' value added increased 14.8 percent or $\$ 35.8$ billion. Almost 80 percent of the increase occurred in mining and in manufacturing. In mining, the increase was led by Other Asia and Pacific, most notably, Papua New Guinea, reflecting high global prices for mineral exports. ${ }^{14}$ In manufacturing, the increase was widespread

[^13]throughout the region and was led by "other" manufacturing, primarily petroleum-related manufacturing. These increases were partly offset by a decrease in finance and insurance, primarily in Japan. Employment by affiliates in Asia and Pacific increased 6.7 percent, and capital expenditures increased 9.2 percent.

In Latin America and Other Western Hemisphere, value added increased 24.1 percent or $\$ 30.9$ billion. More than 70 percent of the increase was accounted for by finance and insurance and by manufacturing. In finance and insurance, the growth primarily occurred in Bermuda and in the United Kingdom Islands in the Caribbean, partly reflecting reinsurance. In manufacturing, the growth was led by transportation equipment manufacturing, particularly in Mexico and partly reflected the improvement in the U.S. economy and the resulting increase in production and sales of vehicles to the United States. Employment by affiliates in Latin America and Other Western Hemisphere increased 5.3 percent; in contrast, capital expenditures decreased 7.2 percent, led by mining.

In Canada, value added increased 13.2 percent or $\$ 15.0$ billion. The largest increase was in manufacturing, led by "other" manufacturing (mainly paper manufacturing and petroleum-related manufacturing). Large increases also occurred in retail trade, in mining, and in professional, scientific, and technical services.

## Statistics on U.S. Direct Investment Abroad

BEA collects two broad sets of data on U.S. direct investment abroad: (1) financial and operating data of U.S. multinational companies and (2) international transactions and direct investment position data. This article presents highlights of statistics derived from the first set of data; the statistics derived from the second set of data are usually published in the July and September issues of the Survey of Current Business. ${ }^{1}$

Financial and operating statistics. The financial and operating statistics provide a picture of the overall activities of foreign affiliates and U.S. parent companies using a variety of indicators of their financial structure and operations. The statistics on foreign affiliates cover the entire operations of the affiliates, regardless of the share of U.S. ownership. These statistics cover items that are used to analyze the characteristics, performance, and economic impact of multinational companies, such as sales, value added, employment and employee compensation, capital expenditures, goods exports and imports,

[^14]and research and development expenditures. Separate statistics are available for all affiliates and for affiliates that are majority-owned by their U.S. parents.
International transactions and direct investment position statistics. The international transactions statistics cover a foreign affiliate's transactions with its U.S. parent, so these statistics relate to the U.S. parent's share, or interest, in its affiliate rather than to the affiliate's size or level of operations. These statistics are key components of the U.S. international transactions accounts (ITAs), the U.S. international investment position, and the national income and product accounts. The major data items are financial flows (recorded in the financial account of the ITAs), which measure the funds that U.S. parents invest in their foreign affiliates, and income (recorded in the current account of the ITAs), which measures the return on those investments.
Direct investment position statistics are stock (cumulative) measures, showing the total outstanding level of U.S. direct investment abroad at yearend. Statistics are provided both at historical cost and at current-period prices. The historical-cost statistics are published by country and by industry.

Employment by Canadian affiliates decreased 0.5 percent, primarily led by a decrease in finance and insurance, while capital expenditures increased 10.1 percent. The increase in capital expenditures partly reflected investments related to the extraction of oil from tar sands.

In Africa, value added increased 23.6 percent or $\$ 10.6$ billion. The increase was concentrated in mining (primarily oil and gas extraction) and reflected the rise in petroleum prices. By country, the increases were most pronounced in Nigeria, Angola, and Equatorial Guinea. Employment by African affiliates increased 5.9 percent and capital expenditures increased 2.1 percent.

In the Middle East, value added increased 32.1 percent or $\$ 5.7$ billion. The increase was concentrated in mining affiliates (primarily oil and gas extraction) and in manufacturing affiliates. In manufacturing, about 40 percent of the increase in value added was accounted for by affiliates in Israel, particularly affiliates in chemicals and machinery manufacturing. Employment by Middle Eastern affiliates increased 5.7 percent and capital expenditures increased 12.8 percent.

## U.S. MNC Operations in Professional, Scientific, and Technical Services

The primary activity of some foreign affiliates of U.S. MNCs is to support the operations of the rest of the MNC. These support activities are largest in low-cost locations with the capacity to provide support services, such as India. By using their foreign affiliates, U.S. MNCs can realize efficiencies and utilize foreign technology centers and human resources to innovate and to maintain a competitive edge. The foreign affiliates involved in professional, scientific, and technical services tend to be in countries that have invested in research facilities and education for workforce devel-
opment. The improvement in information and communication technology has contributed to the growth in support activities performed by foreign affiliates and enhanced communication within the MNC. ${ }^{15}$ Many of these foreign affiliates are located in countries that have a physical proximity to the United States or that have a common language or a similar legal structure to the United States and are therefore more conducive to trade with the United States.

Between 1999 and 2010, employment by foreign affiliates in professional, scientific, and technical services increased at an average annual rate of 7.2 percent, which was more than double the 3.1 percent average annual increase in employment for all foreign affiliates (table 5). By industry, 69.8 percent of the employment growth in professional, scientific, and technical services was in computer systems design and related services. India accounted for about half of the employment increase from 1999 to 2010.

Foreign affiliates in low-cost countries may offer high-quality services with lower input costs than the domestically produced alternative, which can be especially beneficial to a company during a period of recession, such as from 2007 to 2009 in the United States. ${ }^{16}$ By increasing the provision of some professional, scientific, and technical services functions abroad, the U.S. parent can increase its focus on its core activities, leading to specialization by both the U.S. parent and the foreign affiliates. Furthermore, by growing some operations abroad, U.S. MNCs gain access to foreign

[^15]Table 5. Value Added and Employment by Affiliates in Professional, Scientific, and Technical Services, by Industry and by Area, Selected Years

|  |  |  |  |  | Employment (thousands of employees) |  |  |  | Percent change at annual rates |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Value added (millions of dollars) |  |  |  | Employment (thousands of employees) |  |  |  | Value added |  | Employment |  |
|  | 1999 | 2004 | 2009 | 2010 | 1999 | 2004 | 2009 | 2010 | 2009-2010 | 1999-2010 | 2009-2010 | 1999-2010 |
| Professional, scientific, and technical services | 31,117 | 47,408 | 78,542 | 78,218 | 395.9 | 503.7 | 805.9 | 853.2 | -0.4 | 8.7 | 5.9 | 7.2 |
| Architectural, engineering, and related services ............ | 3,108 | 3,242 | 6,914 | 6,800 | 50.0 | 40.1 | 81.3 | 80.4 | -1.6 | 7.4 | -1.1 | 4.4 |
| Computer systems design and related services ............. | 16,166 | 26,135 | 42,741 | 42,279 | 157.9 | 247.6 | 429.6 | 477.3 | -1.1 | 9.1 | 11.1 | 10.6 |
| Management, scientific, and technical consulting ............ | 3,984 | 6,657 | 10,397 | 10,907 | 40.6 | 51.6 | 67.5 | 68.4 | 4.9 | 9.6 | 1.3 | 4.9 |
| Advertising and related services ............................... | 4,517 | 5,024 | 6,488 | 5,529 | 74.8 | 60.2 | 64.6 | 63.0 | -14.8 | 1.9 | -2.5 | -1.5 |
| Other .............................................................. | 3,342 | 6,350 | 12,001 | 12,702 | 72.6 | 104.2 | 162.8 | 164.1 | 5.8 | 12.9 | 0.8 | 7.7 |
| By area |  |  |  |  |  |  |  |  |  |  |  |  |
| Canada... | 1,828 | 2,054 | 7,388 | 8,684 | 32.3 | 30.9 | 68.7 | 69.9 | 17.5 | 15.2 | 1.7 | 7.3 |
| Europe................................................................... | 17,434 | 30,890 | 42,279 | 38,166 | 222.1 | 276.6 | 301.8 | 289.6 | -9.7 | 7.4 | -4.0 | 2.4 |
| Latin America and Other Western Hemisphere .............. | 2,381 | 1,536 | 3,617 | 4,173 | 34.8 | 25.7 | 62.9 | 68.8 | 15.4 | 5.2 | 9.4 | 6.4 |
| Africa............................................................. | 330 | 244 | 483 | 530 | 6.4 | 4.2 | 5.3 | 5.0 | 9.7 | 4.4 | -5.7 | -2.2 |
| Middle East ....................................................... | 353 | 391 | 1,560 | 1,834 | 4.9 | 5.1 | 14.7 | 16.0 | 17.6 | 16.2 | 8.8 | 11.4 |
| Asia and Pacific................................................. | 8,791 | 12,292 | 23,215 | 24,831 | 95.4 | 161.1 | 352.5 | 403.9 | 7.0 | 9.9 | 14.6 | 14.0 |

markets, leading to increased sales that may be especially beneficial to the company during periods of recession. Between 1999 and 2010, total sales by foreign affiliates in professional, scientific, and technical services grew at an average annual rate of nearly 10 percent. In comparison, total sales for all foreign affiliates grew at an average annual rate of 6.1 percent.

Growth in the operations of foreign affiliates in professional, scientific, and technical services has been particularly strong in India. From 1999 to 2010, value added in India grew at an average annual rate of more than 40 percent, with the majority of the growth occurring after 2004. Factors contributing to this growth include a common language with the United States and favorable changes in the business climate. Since the 1970s, India has liberalized its economy, making it more open to foreign direct investment. ${ }^{17}$ Furthermore, the Indian government has increased patent protection rights, instituted several tax incentives to encourage $R \& D$, and established several research and technology centers. In addition, India has a growing skilled workforce whose unit labor costs for certain services are much lower than those in the United States. For example, in 2004-2005, Indian information technology engineers earned a fraction of the annual salary of their U.S. counterparts. ${ }^{18}$

In addition to using foreign affiliates to support the operations of other parts of the MNC, U.S. MNCs also use foreign affiliates to deliver services to unaffiliated customers in the United States and abroad. In 2010, foreign affiliates in professional, scientific, and technical services supplied $\$ 140.3$ billion in services to unaffiliated customers in U.S. and foreign markets. More than 90 percent of these sales were to unaffiliated persons in the local market of the foreign affiliate. Affiliates in Europe and Japan accounted for more than half of these sales in the local market, particularly for computer systems design and related services.

## Selected Aspects of MNC Operations

 U.S. trade in goodsU.S. MNCs account for a large share of U.S. trade in goods. As global firms, MNCs sometimes export to send final goods to foreign markets or import to bring final goods to the U.S. market. In addition, they sometimes export and import as part of their global produc-

[^16]tion processes in which different stages of production are done at home and abroad. ${ }^{19}$ In this section, trade between U.S. parents and their foreign affiliates is referred to as intra-MNC trade; trade between U.S. parent companies and foreigners other than their own foreign affiliates and trade between foreign affiliates and U.S. residents other than their own parents is referred to as "MNC trade with others." U.S. MNC-associated trade in goods consists of all U.S. exports and U.S. imports of goods that involve U.S. parents or their foreign affiliates.

In 2010, MNC-associated U.S. exports of goods increased 6.7 percent to $\$ 615.3$ billion, and exports of goods by all U.S. businesses increased 21.0 percent to $\$ 1,278.3$ billion (table 6 and chart 3). As a result, the

[^17]Table 6. U.S. Trade in Goods Associated with U.S. Multinational Companies (MNCs) , 2008, 2009, and 2010
[Millions of dollars]

|  | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: |
| MNC-associated U.S. exports, total | 597,458 | 576,881 | 615,345 |
| Intra-MNC trade | 227,586 | 207,479 | , 69 |
| Shipped by U.S. parents to their MOFAs | 214,116 | 181,594 | 203,878 |
| Shipped by U.S. parents to their other foreign affiliates ${ }^{1}$ | 13,470 | 25,885 | 25,814 |
| MNC trade with others | 369,872 | 369,402 | 385,653 |
| Shipped by U.S. parents to foreigners other than their own affiliates | 326,072 | 327,930 | 343,602 |
| Of which: |  |  |  |
| Shipped by U.S. parents to their foreign parent groups ${ }^{2}$ | 49,061 | 58,338 | 53,703 |
| Shipped to foreign affiliates by U.S. persons other than |  |  |  |
| their own parents ............ | 43,800 | 41,472 | 42,051 |
| To MOFAs .. | 43,800 | 37,748 | 42,051 |
| To other foreign affiliates ${ }^{3}$... | n.a. | 3,724 | n.a. |
| MNC-associated U.S. imports, total. | 770,815 | 726,184 | 810,474 |
| Intra-MNC trade. | 272,604 | 233,578 | 262,711 |
| Shipped by MOFAs to their U.S. parents. | 257,620 | 215,502 | 245,503 |
| Shipped by other foreign affiliates to their U.S. parents ${ }^{1}$ | 14,984 | 18,076 | 17,208 |
| MNC trade with others. | 498,211 | 492,606 | 547,763 |
| Shipped to U.S. parents by foreigners other than their own affiliates | 436,102 | 445,943 | 500,687 |
| Of which: <br> Shipped to US parents by their foreign parent |  |  |  |
| groups ${ }^{2}$......................... | 125,901 | 170,073 | 180,610 |
| Shipped by foreign affiliates to U.S. persons other than |  |  |  |
| their own parents .... | 62,109 | 46,663 | 47,076 |
| By MOFAs........ | 57,902 | 42,556 | 7,076 |
| By other foreign affiliates ${ }^{3}$................................. | 4,207 | 4,107 | n.a. |
| Addenda: |  |  |  |
| All U.S. exports of goods | 1,287,442 | 1,056,043 | 1,278,263 |
| U.S.-MNC-associated U.S. exports as a percentage of total. | 46.4 | 54.6 | 48.1 |
| Intra-U.S.-MNC exports as a percentage of total.......... | 17.7 | 19.6 | 18.0 |
| All U.S. imports of goods.. | 2,103,641 | 1,559,625 | 1,913,160 |
| U.S.-MNC-associated U.S. imports as a percentage of total. | 36.6 | 46.6 | 42.4 |
| Intra-U.S.-MNC imports as a percentage of total.............. | 13.0 | 15.0 | 13.7 |

[^18]MNC-associated share of total U.S. exports of goods decreased, falling to 48.1 percent in 2010 from 54.6 percent in 2009 and 46.4 percent in 2008. The rise and subsequent fall in the U.S. MNC share suggests that U.S. MNC-associated trade, particularly intra-MNC trade, is less sensitive to cyclical economic fluctuations than unaffiliated trade. The increase in MNC-associated exports of goods reflected increases in both intraMNC trade and "MNC trade with others." Intra-MNC exports increased 10.7 percent to $\$ 229.7$ billion, while MNC exports to others increased 4.4 percent to $\$ 385.7$ billion.

In 2010, MNC-associated U.S. imports of goods increased 11.6 percent to $\$ 810.5$ billion, and imports of goods by all U.S. businesses increased 22.7 percent to \$1,913.2 billion. As a result, the MNC-associated share of total U.S. imports of goods fell to 42.4 percent in 2010 from 46.6 percent in 2009 and 36.6 percent in 2008. Imports in petroleum-related manufacturing were a significant contributor to MNC imports; they increased more than 25 percent in 2010 and accounted for more than 10 percent of the 2010 increase in total U.S. imports of goods. The increase in MNC-associated imports of goods reflected increases in both intraMNC trade and "MNC trade with others." Intra-MNC imports increased 12.5 percent to $\$ 262.7$ billion, and MNC imports from others increased 11.2 percent to $\$ 547.8$ billion.

## Research and development

U.S. MNCs conduct research and development (R\&D) to generate innovations in their products and processes to raise their productivity and to expand the global scope of their operations. ${ }^{20} \mathrm{R} \& \mathrm{D}$ expenditures of U.S. MNCs increased 2.2 percent to $\$ 252.0$ billion in 2010 from $\$ 246.5$ billion in 2009 (table 2).

In 2010, R\&D expenditures by U.S. parents increased 2.5 percent to $\$ 212.5$ billion from $\$ 207.3$ billion in 2009 (table 3). By industry, R\&D expenditures by U.S. parents were concentrated in three industry sectors-manufacturing ( $\$ 161.2$ billion), information ( $\$ 22.2$ billion), and professional, scientific, and technical services ( $\$ 17.6$ billion).

R\&D expenditures of foreign affiliates increased 0.7 percent to $\$ 39.5$ billion in 2010, up from $\$ 39.2$ billion in 2009 (table 4). Over the last decade, R\&D performed by foreign affiliates grew faster than R\&D performed by U.S. parents; the faster growth partly reflects increases in scientific and technological resources in foreign countries, such as expanded and improved technical education, and MNCs' need for locally designed products for large emerging foreign

[^19]Chart 3. Distribution of U.S. Trade in Goods Associated with U.S. MNCs in 2010

markets, such as Brazil, China, and India. More than 60 percent of R\&D expenditures were accounted for by Europe, where R\&D expenditures were concentrated in a small number of technologically advanced host countries, including Germany and the United Kingdom.

In Asia and Pacific, R\&D expenditures of foreign affiliates increased 6.2 percent to $\$ 8.3$ billion in 2010 ; more than half of the increase was accounted for by India. R\&D expenditures in India increased 19.4 percent to $\$ 1.6$ billion.

In Latin America and Other Western Hemisphere, R\&D expenditures of foreign affiliates increased 33.0 percent to $\$ 1.9$ billion in 2010, mainly in Brazil. In Brazil, the increase in R\&D expenditures was led by transportation equipment manufacturing. The increase in transportation equipment manufacturing R\&D expenditures partly reflected companies' efforts to develop and improve flexible fuel vehicles, which accounted for more than 90 percent of all new cars and light vehicles sold in Brazil. ${ }^{21}$

Additional detail on R\&D by U.S. MNCs. Beginning with data for 2004, BEA, the National Science Foundation (NSF), and the U.S. Census Bureau, which conducts an R\&D survey on behalf of NSF, have been conducting a project linking data from BEA and NSF surveys to provide a more complete picture of R\&D associated with U.S. and foreign MNCs. An NSF InfoBrief summarizing the initial results of the link, covering 2004-2007, was released in September. ${ }^{22}$ That

[^20]publication provides summary data on the types of R\&D conducted by MNCs (basic research, applied research, and development). Additional details, including the location by state of R\&D conducted in the United States, are presented in an associated NSF publication. ${ }^{23}$

## Real value added in manufacturing

In addition to the current-dollar estimates of value added of foreign affiliates, BEA prepares estimates of real value added of foreign affiliates in manufacturing. These estimates, which remove the effects of changes in prices and exchange rates, provide meaningful comparisons of value added for foreign affiliates across countries and over time. Comparisons across countries are improved because the estimates in real terms are based on purchasing power parity (PPP) exchange rates rather than on market exchange rates. ${ }^{24}$ Comparisons over time are improved because the estimates are denominated in chained (2005) dollars that account for both changes in prices and changes in the industry mix of production by manufacturing affiliates. The

[^21]
## Revisions

The statistics on MNC operations in 2010 are preliminary. The employment and sales statistics replace the advance summary statistics that were issued in the BEA news release "Summary Estimates for Multinational Companies: Employment, Sales, and Capital Expenditures for 2010 " on April 18, 2012. From the advance to the preliminary statistics, employment was revised down 0.3 percent, and sales were revised down 0.7 percent.

The final statistics on MNC operations in 2009 are also presented. The final statistics on employment and sales replace the advance summary statistics in the April 18, 2012 news release and the preliminary statistics that were published in the November 2011 Survey of Current Business article, "Operations of U.S. Multinational Compa-
nies in the United States and Abroad: Preliminary Results From the 2009 Benchmark Survey." From the advance statistics to the final statistics, employment was revised down 0.2 percent, and sales were revised down 0.1 percent. From the preliminary statistics to the final statistics, employment was revised down 0.6 percent, and sales were revised down 0.4 percent.

In addition to the statistics on the levels of U.S. MNC employment and sales, the April 18, 2012, news release included the 2009 to 2010 growth rates. These growth rates were revised as a result of the revisions to the levels of the 2009 and 2010 statistics; employment growth was revised down less than 0.1 percent, and sales growth was revised down 0.6 percent.
real value-added estimates are available only for manufacturing because the required source data are not available for other industries.

The real value added of foreign affiliates in manufacturing increased 6.7 percent to $\$ 481.0$ billion in 2010 (table 7). The 29 countries for which estimates are separately available accounted for 76.5 percent of the total value added of foreign affiliates in manufacturing. The real value added of manufacturing affiliates in these countries increased 2.4 percent to $\$ 368.1$ billion, while total manufacturing production in these countries increased 7.3 percent (chart 4). The real value-added increases in manufacturing reflected increases in Ireland, Canada, and China. In Ireland, real value added of foreign affiliates increased $\$ 5.9$ billion to $\$ 30.7$ billion; changes in the current-dollar valueadded estimates suggest that this increase was mainly in computers and electronic products manufacturing. In Canada, real value added increased $\$ 5.1$ billion to $\$ 43.0$ billion, primarily in paper and petroleum-related manufacturing. In China, real value added increased $\$ 3.1$ billion to $\$ 42.7$ billion, reflecting increases

Chart 4. Real Value Added of MOFAs in Manufacturing and Industrial Production in 29 Selected Countries, 1999-2010


Table 7. Real Value Added by Majority-Owned Foreign Affiliates in Manufacturing by Country, 1999-2010

|  | Billions of chained (2005) dollars |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| All countries | 393.8 | 408.7 | 399.1 | 404.7 | 404.2 | 437.9 | 435.2 | 448.9 | 462.8 | 447.1 | 450.8 | 481.0 |
| 29 selected countries | 352.8 | 362.4 | 354.8 | 361.8 | 355.4 | 375.7 | 364.8 | 369.1 | 367.7 | 341.9 | 359.5 | 368.1 |
| Australia . | 8.7 | 9.6 | 10.0 | 8.9 | 9.0 | 9.9 | 9.8 | 10.0 | 9.8 | 9.2 | 9.2 | 8.8 |
| Austria.. | 2.3 | 2.3 | 2.2 | 2.0 | 1.7 | 2.1 | 2.3 | 2.5 | 2.7 | 2.5 | 2.6 | 2.9 |
| Bulgaria.. | (*) | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.3 | 0.3 | 0.2 | 0.2 | 0.2 | 0.2 |
| Canada .... | 60.4 | 62.8 | 58.7 | 57.3 | 56.8 | 59.0 | 48.7 | 47.5 | 44.0 | 40.8 | 37.9 | 43.0 |
| China. | 8.1 | 11.0 | 11.7 | 13.9 | 15.9 | 20.2 | 26.9 | 29.2 | 30.4 | 32.0 | 39.6 | 42.7 |
| Czech Republic.. | 2.5 | 2.6 | 3.1 | 3.1 | 3.0 | 3.9 | 4.0 | 3.8 | 4.4 | 4.4 | 4.6 | 4.8 |
| Denmark..... | 1.3 | 1.3 | 1.0 | 1.3 | 1.0 | 0.9 | 1.2 | 1.2 | 1.4 | 1.2 | 1.0 | 1.1 |
| Finland... | 0.9 | 1.0 | 0.9 | 0.8 | 0.6 | 1.1 | 1.1 | 1.2 | 1.3 | 1.2 | 1.2 | 1.2 |
| France.. | 27.2 | 27.0 | 27.0 | 26.6 | 25.7 | 25.1 | 25.4 | 24.3 | 23.3 | 21.5 | 22.7 | 22.4 |
| Germany . | 56.8 | 46.3 | 45.6 | 44.5 | 39.3 | 47.2 | 47.1 | 48.4 | 47.8 | 44.7 | 44.4 | 43.3 |
| Greece ... | 0.7 | 0.7 | 0.6 | 0.6 | 0.7 | 2.3 | 2.6 | 2.5 | 2.6 | 2.6 | 2.6 | 2.6 |
| Hungary ... | 2.1 | 2.3 | 2.0 | 2.7 | 2.2 | 1.8 | 2.4 | 2.8 | 4.1 | 3.5 | 4.8 | 3.6 |
| Ireland. | 14.8 | 16.7 | 17.9 | 23.1 | 21.3 | 20.7 | 21.7 | 22.9 | 22.0 | 21.2 | 24.8 | 30.7 |
| Italy .... | 24.3 | 23.2 | 24.3 | 22.8 | 21.2 | 20.3 | 18.8 | 17.3 | 16.0 | 13.8 | 14.1 | 13.4 |
| Japan .... | 10.1 | 14.4 | 17.7 | 15.7 | 15.9 | 15.3 | 8.0 | 8.3 | 8.3 | 7.7 | 13.2 | 13.6 |
| Lithuania | 0.2 | 0.4 | 0.4 | 0.3 | 0.2 | 0.3 | 0.3 | 0.4 | 0.2 | 0.1 | 0.1 | 0.2 |
| Mexico.. | 22.6 | 24.2 | 23.8 | 24.6 | 25.4 | 23.3 | 22.2 | 23.0 | 22.9 | 23.2 | 22.6 | 24.1 |
| Netherlands... | 15.9 | 16.1 | 15.7 | 16.2 | 15.1 | 15.7 | 17.7 | 14.9 | 13.8 | 13.8 | 14.3 | 10.9 |
| Norway .... | 1.9 | 2.0 | 2.1 | 1.9 | 1.8 | 1.9 | 2.3 | 1.7 | 1.9 | 1.8 | 3.0 | 3.1 |
| Poland. | 2.4 | 4.3 | 4.9 | 5.4 | 6.2 | 7.4 | 7.5 | 8.4 | 8.6 | 8.6 | 7.1 | 7.5 |
| Portugal.. | 1.6 | 3.9 | 3.7 | 3.8 | 3.7 | 3.6 | 3.3 | 3.5 | 3.4 | 1.1 | 1.3 | 1.3 |
| Singapore...... | 9.8 | 14.0 | 9.5 | 11.0 | 13.1 | 15.2 | 11.1 | 15.1 | 16.2 | 15.2 | 18.7 | 13.7 |
| Slovak Republic. | 0.3 | 0.2 | 1.1 | 1.7 | 1.8 | 2.1 | 2.1 | 2.5 | 2.0 | 1.5 | 1.0 | 1.4 |
| Slovenia ............. | 0.1 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.2 | 0.3 | 0.2 | 0.2 | 0.2 | 0.2 |
| South Korea | 2.4 | 3.4 | 3.1 | 4.4 | 4.3 | 5.3 | 6.0 | 6.9 | 7.5 | 7.1 | 5.9 | 7.1 |
| Spain..... | 10.9 | 10.9 | 10.9 | 11.0 | 10.4 | 10.1 | 10.4 | 10.6 | 11.3 | 9.0 | 8.0 | 10.2 |
| Sweden.. | 3.0 | 3.8 | 3.7 | 3.8 | 4.9 | 5.6 | 4.6 | 5.1 | 4.9 | 3.3 | 2.1 | 2.4 |
| Switzerland | 3.4 | 4.1 | 2.4 | 2.7 | 2.9 | 3.7 | 4.3 | 5.5 | 7.8 | 8.0 | 8.0 | 8.1 |
| United Kingdom .... | 58.2 | 53.6 | 50.2 | 51.4 | 50.8 | 51.2 | 52.5 | 49.1 | 48.7 | 42.4 | 44.4 | 43.7 |
| All other countries ....... | 42.7 | 46.4 | 45.0 | 44.5 | 50.3 | 62.3 | 70.5 | 79.2 | 95.8 | 105.5 | 93.4 | 113.5 |
| Residual ${ }^{1}$........................................................... | -1.8 | -0.2 | -0.5 | -1.7 | -1.4 | 0.0 | -0.1 | 0.5 | -0.7 | -0.2 | -2.2 | -0.7 |

* Less than $\$ 500,000$

1. Because the formula for the chain-type quantity indexes uses weights of more than one period,
the corresponding chained-dollar estimates are usually not additive. The residual line is the difference between the first line and the sum of the most detailed lines.
in all major manufacturing groups except computers and electronic products and electrical equipment, appliances, and components. Overall, China's share of real value added in 2010 was the $4^{\text {th }}$ highest of the 29 selected countries after the United Kingdom, Germany, and Canada, up from the $12^{\text {th }}$ highest in 1999.

The real value added of foreign affiliates in all other countries increased 21.5 percent to $\$ 113.5$ billion. Based on the current-dollar value-added estimates and the market-exchange-rate-based estimates, the increase was led by affiliates in Latin America and Other Western Hemisphere.

## Conclusion

Each year, the Bureau of Economic Analysis conducts a survey of the operations of U.S. parent companies and their foreign affiliates. The most recent results show that the production of goods and services of U.S. MNCs, as measured by value added, grew in 2010, reflecting renewed economic growth in the United States and in many foreign host countries. Growth in production at home was widespread by industry, but it was most rapid in petroleum-related industries and in finance. Growth in production abroad was widespread by area, except Europe, but it was most rapid in less developed countries, particularly in big emerging markets such as Brazil, China, and India.

## Data Availability

The final statistics on the worldwide operations of U.S. multinational companies (MNCs) for 2009 and the preliminary statistics for 2010 are presented in this article. The statistics are based on the 2009 benchmark survey and the 2010 annual survey of U.S. direct investment abroad. More detailed statistics are available on BEA's Web site.

The final statistics on the operations of U.S. MNCs for 1977 and for 1982-2009 are available in publications or in data files that can be downloaded free of charge from the BEA Web site at www.bea.gov. For more information about these products and how to obtain them, go to www.bea.gov, click on "International," and under "Direct Investment and Multinational Companies," click on "International Economics Directorate Product Guide." The statistics are available under "Operations of U.S. Parent Companies and their Foreign Affiliates."

BEA has a free service on its Web site that allows users to interactively access detailed statistics on the operations of U.S. multinational companies, on the operations of foreign-owned companies in the United States, and on other aspects of U.S. direct investment abroad and foreign direct investment in the United States. For an introductory guide to this service, see Ned G. Howenstine, "Primer: Accessing BEA Direct Investment Data Interactively," Survey of Current Business 86 (May 2006): 61-64.

Tables 8.1 to 12.2 follow.

Table 8.1. Selected Statistics for U.S. Parents by Industry of U.S. Parent, 2009

|  | Millions of dollars |  |  |  |  |  |  |  |  |  | Thousands of employees |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total assets | Sales |  |  |  | Net income | Capital expenditures | R\&Dexpenditures | Value added | Compensation of employees |  |
|  |  | Total | Goods supplied | Services supplied | Other ${ }^{1}$ |  |  |  |  |  |  |
| All industries | 27,630,675 | 9,208,797 | 5,216,070 | 3,313,413 | 679,314 | 622,375 | 431,796 | 207,297 | 2,595,776 | 1,590,589 | 22,932.7 |
| Mining | 416,056 | 108,028 | 79,035 | 28,970 | 23 | 11,518 | 35,870 | 560 | 76,139 | 18,647 | 187.0 |
| Oil and gas extraction .. | 242,596 | 49,845 | (D) | (D) | 2 | 204 | 24,444 | (D) | 40,951 | 4,671 | 36.6 |
| Other....................... | 173,460 | 58,183 | (D) | (D) | 21 | 11,314 | 11,427 | (D) | 35,188 | 13,976 | 150.4 |
| Manufacturing | 5,881,359 | 3,656,719 | 3,364,779 | 252,520 | 39,420 | 354,420 | 149,646 | 157,731 | 1,034,139 | 591,953 | 6,864.3 |
| Food. | 398,530 | 403,193 | 389,937 | (D) | (D) | 26,792 | 12,125 | 1,927 | 79,682 | 41,431 | 711.7 |
| Beverages and tobacco products. | 230,397 | 97,559 | 95,086 | (D) | (D) | 16,275 | 3,179 | 338 | 52,779 | 14,962 | 186.1 |
| Textiles, apparel, and leather products.. | 22,942 | 21,371 | 20,664 | 708 | 0 | 235 | 348 | 182 | 5,523 | 4,252 | 87.3 |
| Wood products ..... | 12,456 | 11,621 | (D) | (D) | 0 | 133 | 148 | 80 | 2,556 | 1,992 | 40.1 |
| Paper................. | 128,133 | 81,953 | 80,646 | 1,136 | 171 | 3,176 | 1,939 | 1,069 | 32,748 | 17,390 | 206.3 |
| Printing and related support activities.. | 25,953 | 25,056 | 22,856 | 2,201 | 0 | 424 | 448 | 133 | 10,157 | 7,488 | 105.0 |
| Petroleum and coal products ................................... | 845,397 | 753,201 | 714,883 | (D) | (D) | 41,863 | 40,042 | 2,924 | 108,893 | 38,394 | 318.3 |
| Chemicals | 1,224,438 | 529,218 | 518,124 | 10,598 | 496 | 106,986 | 18,106 | 47,244 | 201,117 | 93,429 | 799.0 |
| Basic chemicals. | 132,137 | 84,702 | 84,223 | 479 | 1 | 1,084 | 3,701 | 913 | 19,385 | 9,518 | 96.6 |
| Resins and synthetic rubber, fibers, and filaments ....... | 114,228 | 51,033 | 48,890 | (D) | (D) | 2,413 | 2,217 | 2,721 | 10,451 | 7,897 | 79.9 |
| Pharmaceuticals and medicines ................................ | 770,767 | 277,148 | 270,192 | (D) | (D) | 78,416 | 8,171 | 39,576 | 116,749 | 56,388 | 397.5 |
| Soap, cleaning compounds, and toilet preparations ..... | 114,567 | 58,865 | 57,956 | 909 | 0 | 18,375 | 2,141 | (D) | 29,767 | 8,769 | 100.9 |
| Other............................................................ | 92,739 | 57,469 | 56,863 | 607 | 0 | 6,697 | 1,876 | (D) | 24,765 | 10,857 | 124.1 |
| Plastics and rubber products | 97,086 | 79,686 | 75,046 | 4,640 | 0 | 2,363 | 2,321 | 1,109 | 24,001 | 17,015 | 276.2 |
| Nonmetallic mineral products.. | 62,817 | 34,656 | 33,973 | 682 | 0 | -1,673 | 2,450 | 388 | 10,951 | 8,434 | 107.8 |
| Primary and fabricated metals ................................. | 201,623 | 141,813 | 139,271 | (D) | (D) | -4,789 | 4,316 | 1,217 | 32,287 | 28,380 | 363.9 |
| Primary metals.... | 132,115 | 90,049 | 88,722 | 1,326 | 1 | -6,976 | 3,117 | 453 | 16,943 | 17,156 | 208.4 |
| Fabricated metal products.. | 69,508 | 51,764 | 50,549 | (D) | (D) | 2,187 | 1,199 | 764 | 15,344 | 11,224 | 155.5 |
| Machinery ... | 325,683 | 189,351 | 171,419 | (D) | (D) | 8,047 | 6,207 | 6,743 | 55,685 | 42,255 | 507.6 |
| Agriculture, construction, and mining machinery .. | 148,057 | 76,216 | 69,344 | (D) | (D) | 4,573 | 2,760 | 2,330 | 17,287 | 13,627 | 140.4 |
| Industrial machinery... | 67,604 | 28,559 | (D) | (D) | , | 499 | 1,075 | 1,690 | 7,762 | 6,510 | 100.8 |
| Other........................................................... | 110,022 | 84,577 | (D) | 9,978 | (D) | 2,975 | 2,372 | 2,724 | 30,635 | 22,118 | 266.4 |
| Computers and electronic products .. | 624,064 | 366,908 | 316,731 | (D) | (D) | 22,476 | 14,692 | 35,823 | 129,234 | 87,151 | 891.6 |
| Computers and peripheral equipment...... | 155,885 | 122,018 | 98,138 | 23,880 | 0 | 15,284 | 4,876 | 6,717 | 34,680 | 21,985 | 254.4 |
| Communications equipment ....... | 116,822 | 55,814 | 49,436 | 6,378 | 0 | 5,363 | 1,575 | 7,991 | 24,221 | 15,232 | 110.6 |
| Audio and video equipment. |  | (D) | (D) | (D) | (0) | (D) | 174 | (D) | 1,414 | (D) | 21.2 |
| Semiconductors and other electronic components ....... | 198,487 | 95,878 | 94,153 | (D) | (D) | -3,545 | 6,604 | 12,893 | 33,068 | 22,959 | 217.9 |
| Navigational, measuring, and other instruments.......... | 143,281 | 86,148 | 68,528 | (D) | (D) | 6,293 | 1,454 | 7,557 | 35,848 | 25,246 | 287.0 |
| Magnetic and optical media ...................................... | (D) | (D) | (D) | (D) | 0 | (D) | 9 | (D) | 3 | (D) | 0.5 |
| Electrical equipment, appliances, and components.......... | 147,960 | 90,057 | 87,184 | 2,874 | 0 | 7,369 | 2,917 | 3,040 | 25,742 | 18,700 | 263.5 |
| Transportation equipment. | 1,315,365 | 725,288 | 586,203 | 103,151 | 35,933 | 118,721 | 36,490 | 48,960 | 220,044 | 141,594 | 1,620.3 |
| Motor vehicles, bodies and trailers, and parts.. | 525,989 | 320,829 | 285,665 | (D) | (D) | 96,444 | 25,313 | 10,316 | 69,206 | 36,440 | 584.6 |
| Other.. | 789,376 | 404,459 | 300,538 | (D) | (D) | 22,278 | 11,176 | 38,643 | 150,839 | 105,154 | 1,035.7 |
| Furniture and related products. | 17,495 | 18,016 | 17,203 | (D) | (D) | -21 | 229 | 237 | 5,076 | 4,543 | 79.1 |
| Miscellaneous manufacturing.... | 201,019 | 87,770 | (D) | (D) | 0 | 6,043 | 3,691 | 6,317 | 37,663 | 24,543 | 300.7 |
| Wholesale trade... | 819,766 | 1,109,793 | 886,455 | (D) | (D) | 13,515 | 27,939 | 6,440 | 124,433 | 77,592 | 1,065.4 |
| Professional and commercial equipment and supplies .. | 57,616 | 66,658 | 49,865 | 16,793 | 0 | -640 | 872 | 1,173 | 9,940 | 8,304 | 103.2 |
| Petroleum and petroleum products.... | 43,236 | 84,292 | 75,717 | 8,576 | 0 | 948 | 5,612 | (D) | 5,892 | 2,227 | 24.9 |
| Drugs and druggists' sundries ....... | 109,761 | 343,987 | 297,929 | 46,059 | 0 | 4,812 | 935 | 1,322 | 14,514 | 8,253 | 112.6 |
| Other... | 609,153 | 614,856 | 462,945 | (D) | (D) | 8,395 | 20,521 | (D) | 94,087 | 58,808 | 824.7 |
| Retail trade.. | 516,337 | 930,573 | 653,394 | (D) | (D) | 33,544 | 19,120 | (D) | 238,585 | 122,884 | 4,349.7 |
| General merchandise stores... | 216,270 | 471,922 | 349,723 | (D) | (D) | 17,592 | 8,138 | ) | 113,033 | 57,455 | 2,177.7 |
| Clothing and clothing accessories stores. | 46,760 | 68,840 | 40,250 | (D) | (D) | 3,898 | 2,035 | 8 | 25,886 | 12,708 | 635.9 |
| Other... | 253,307 | 389,811 | 263,421 | (D) | (D) | 12,053 | 8,947 | (D) | 99,666 | 52,722 | 1,536.1 |
| Information | 1,517,745 | 708,959 | (D) | 626,101 | (D) | 51,380 | 57,556 | 21,035 | 287,628 | 138,367 | 1,711.5 |
| Publishing industries | 250,322 | 131,205 | (D) | 74,174 | (D) | 11,814 | 5,199 | 14,456 | 58,165 | 39,615 | 363.1 |
| Motion picture and sound recording industries ... | 71,098 | 37,506 | (D) | (D) | 0 | -1,372 | 1,031 | (D) | 4,369 | 4,487 | 63.1 |
| Broadcasting (except Internet) and telecommunications | 986,292 | 428,413 | 2,888 | 425,037 | 488 | 31,235 | 47,236 | 1,128 | 181,647 | 66,875 | 929.4 |
| Broadcasting (except Internet)....................................... | 249,675 | 106,060 | (D) | 103,274 | (D) | 3,046 | 4,021 | (D) | 39,219 | 16,434 | 199.5 |
| Telecommunications.............................................. | 736,617 | 322,353 | (D) | 321,763 | (D) | 28,189 | 43,216 | (D) | 142,428 | 50,441 | 729.9 |
| Data processing, hosting, and related services .............. | 47,931 | 48,319 | (D) | (D) | (D) | 1,749 | 1,235 | 750 | 13,639 | 9,052 | 119.9 |
| Other information services ........................... | 162,102 | 63,515 | (D) | 62,886 | (D) | 7,953 | 2,855 | (D) | 29,809 | 18,338 | 236.0 |
| Finance and insurance.. | 16,251,822 | 1,509,372 | 5,903 | 903,567 | 599,903 | 72,119 | 41,289 | 186 | 260,120 | 273,073 | 2,489.7 |
| Depository credit intermediation (banking) ..... | 6,661,763 | 466,971 | 0 | 328,061 | 138,910 | 17,791 | 8,625 | O | 104,434 | 113,908 | 1,175.0 |
| Finance, except depository institutions ............ | 4,560,420 | 291,898 | (D) | 201,751 | (D) | 31,241 | 21,094 | (D) | 88,285 | 79,335 | 516.2 |
| Insurance carriers and related activities ....................... | 5,029,639 | 750,503 | (D) | 373,754 | (D) | 23,087 | 11,570 | (D) | 67,402 | 79,831 | 798.4 |
| Professional, scientific, and technical services.. | 459,879 | 307,770 | 22,010 | 283,099 | 2,661 | 46,558 | 7,793 | 15,931 | 177,549 | 122,386 | 1,254.1 |
| Architectural, engineering, and related services.... | 39,407 | 54,763 | (D) | 46,281 | (D) | 1,999 | 538 | 42 | 23,604 | 20,876 | 204.1 |
| Computer systems design and related services ............. | 216,314 | 115,677 | (D) | 101,001 | (D) | 23,481 | 4,092 | 10,134 | 67,047 | 44,201 | 417.9 |
| Management, scientific, and technical consulting...... | 26,432 | 15,977 |  |  | (D) | 1,113 | 336 | 71 | 11,044 | 9,575 | 67.6 |
| Advertising and related services ..................................... | 74,248 | 21,829 | 0 | (D) | (D) | -2,181 | 471 |  | 12,035 | 8,596 | 86.1 |
| Other .......................................................... | 103,478 | 99,524 | (D) | 98,510 | (D) | 22,146 | 2,356 | 5,683 | 63,819 | 39,138 | 478.4 |
| Other industries | 1,767,710 | 877,582 | (D) | 742,367 | (D) | 39,322 | 92,582 | (D) | 397,183 | 245,686 | 5,011.1 |
| Agriculture, forestry, fishing, and hunting ...................... | 6,378 | 9,338 | 9,313 | 25 | 0 | -178 | 198 | (D) | 2,192 | 1,839 | 54.2 |
| Construction....................................................... | 48,173 | 73,085 | 71,813 | (D) | (D) | 993 | 1,116 | , | 22,088 | 19,028 | 228.6 |
| Utilities. | 470,201 | 173,914 | (D) | 154,070 | (D) | 16,378 | 31,374 | 6 | 61,955 | 17,278 | 157.8 |
| Transportation and warehousing. | 416,760 | 234,784 | 4,691 | 229,744 | 349 | 8,888 | 22,900 | 68 | 106,120 | 67,900 | 1,013.4 |
| Real estate and rental and leasing ............................ | 194,572 | 64,186 | 1,520 | 58,679 | 3,987 | -2,765 | 22,150 | (D) | 34,487 | 16,013 | 230.0 |
| Management of nonbank companies and enterprises...... | 153,262 | 1,034 | (D) | (D) | 1 | -842 | 268 | 0 | -1,271 | 213 | 2.4 |
| Administration, support, and waste management............ | 154,057 | 126,223 | (D) | 115,579 | (D) | 6,123 | 5,243 | (D) | 59,080 | 48,237 | 1,036.4 |
| Health care and social assistance ............................ | 54,726 | 55,282 | (D) | (D) | 4 | 2,868 | 1,578 | (D) | 31,826 | 23,440 | 445.3 |
| Accommodation and food services ....... | 167,018 | 87,018 | (D) | 78,241 | (D) | 7,517 | 3,519 | 37 | 52,654 | 32,349 | 1,344.6 |
| Miscellaneous services ................ | 102,564 | 52,718 | 3,098 | 49,620 | 0 | 340 | 4,234 | 344 | 28,052 | 19,390 | 498.3 |

*Less than \$500,000 (+/-),
Suppressed to avoid disclosure of data of individual companies.
 ated by a primary activity of the company. For insurance, "other" consists of investment income remaining after BEA's estimate of investment income earned on funds insurers hold on behalf of policyholders is
removed (and included in ther services supplied measure) plus the portion of premiums set aside for the settlement of expected or "normal"" losses. For banks, "other" consists of the investment income remaining supplied) In industries other than finance and insurance investment income is generally considered to incidental revenue source; this income is included in the income statement in a separate "other income" category, but is not included in sales or in this column.

Table 8.2. Selected Statistics for U.S. Parents by Industry of U.S. Parent, 2010

|  | Millions of dollars |  |  |  |  |  |  |  |  |  | Thousands of employees |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total assets | Sales |  |  |  | Net income | Capital expenditures | R\&D expenditures | Value added | Compensation of employees |  |
|  |  | Total | Goods supplied | Services supplied | Other ${ }^{1}$ |  |  |  |  |  |  |
| All industries | 29,508,242 | 9,772,683 | 5,623,460 | 3,493,313 | 655,910 | 892,071 | 438,327 | 212,513 | 2,885,927 | 1,612,953 | 22,819.8 |
| Mining | 466,164 | 125,960 | 93,530 | (D) | (D) | 34,567 | 35,430 | 554 | 75,306 | 19,548 | 204.3 |
| Oil and gas extraction | 276,934 | 60,181 | 57,065 | 3,114 | 1 | 17,837 | 26,391 | 8 | 39,981 | 4,961 | 37.8 |
| Other... | 189,230 | 65,779 | 36,465 | (D) | (D) | 16,730 | 9,039 | 546 | 35,326 | 14,586 | 166.5 |
| Manufacturing | 6,110,816 | 4,022,457 | 3,726,196 | 251,719 | 44,541 | 406,558 | 152,010 | 161,230 | 1,131,725 | 597,515 | 6,919.3 |
| Food. | 453,818 | 417,326 | 407,258 | (D) | (D) | 35,590 | 13,286 | 2,219 | 93,621 | 45,659 | 822.3 |
| Beverages and tobacco products. | 233,389 | 85,543 | 84,403 | (D) | (D) | 20,767 | 3,030 | 313 | 49,314 | 11,586 | 129.4 |
| Textiles, apparel, and leather products | 27,142 | 23,595 | 22,297 | 1,298 | 0 | 960 | 449 | 217 | 6,965 | 4,588 | 93.7 |
| Wood products........................................................ | 11,421 | 11,329 | 11,023 | (D) | (D) | 152 | 215 | 87 | 2,527 | 2,035 | 36.0 |
| Paper | 130,651 | 90,185 | 88,390 | 1,471 | 324 | 13,145 | 2,300 | 1,176 | 30,780 | 17,624 | 203.8 |
| Printing and related support activities............................. | 28,368 | 24,963 | 23,349 | 1,615 | 0 | 1,495 | 553 47,434 | 74 3,431 | 10,785 | 6,495 | 106.2 |
| Petroleum and coal products ...................................... | 939,744 | 925,765 | 891,890 | (D) | (D) | 62,387 | 47,434 | 3,431 | 133,301 | 38,677 | 299.5 |
| Chemicals. | 1,235,731 | 569,927 | 558,164 | 11,004 | 759 | 104,212 | 16,985 | 49,866 | 194,186 | 94,161 | 798.4 |
| Basic chemicals | 130,327 | 104,246 | 103,787 | (D) | (D) | 16,771 | 3,395 | 1,000 | 20,911 | 10,272 | 98.0 |
| Resins and synthetic rubber, fibers, and filaments | 117,701 | 56,786 | 56,038 | (D) | (D) | 6,870 | 2,196 | 3,233 | 13,421 | 8,163 | 75.5 |
| Pharmaceuticals and medicines.. | 776,536 | 284,850 | 276,424 | (D) | (D) | 56,739 | 7,390 | 41,616 | 112,199 | 55,526 | 385.4 |
| Soap, cleaning compounds, and toilet preparations..... | 114,655 | 60,006 | 59,176 | 831 | 0 | 18,158 | 1,907 | 1,936 | 28,611 | 9,038 | 108.8 |
| Other.................................................................. | 96,513 | 64,039 | 62,740 | 1,299 | 0 | 5,672 | 2,097 | 2,081 | 19,043 | 11,163 | 130.7 |
| Plastics and rubber products | 104,549 | 92,210 | 86,065 | 6,145 | 0 | 4,567 | 2,526 | 1,250 | 27,089 | 17,514 | 284.2 |
| Nonmetallic mineral products | 55,688 | 33,211 | 32,503 | 708 | 0 | 1,066 | 1,747 | 383 | 10,332 | 7,208 | 94.2 |
| Primary and fabricated metals | 201,994 | 160,049 | 157,158 | (D) | (D) | 5,231 | 3,899 | 1,165 | 43,059 | 28,047 | 361.8 |
| Primary metals... | 135,744 | 109,470 | 107,386 | (D) | (D) | 2,250 | 2,809 | 481 | 27,867 | 17,851 | 211.0 |
| Fabricated metal products ...................................... | 66,250 | 50,579 | 49,772 | 807 | 0 | 2,982 | 1,091 | 684 | 15,192 | 10,196 | 150.8 |
| Machinery .............................................................. | 348,501 | 209,562 | 187,762 | 19,238 | 2,562 | 16,898 | 6,344 | 7,730 | 62,503 | 41,249 | 531.2 |
| Agriculture, construction, and mining machinery......... | 153,665 | 83,804 | 75,215 | (D) | (D) | 8,351 | 2,859 | 2,814 | 21,776 | 14,021 | 144.7 |
| Industrial machinery ............................................. | 77,230 | 39,347 | (D) | (D) | 0 | 3,698 | 1,179 | 1,999 | 12,181 | 6,671 | 106.4 |
| Other................................................................ | 117,605 | 86,411 | (D) | 10,623 | (D) | 4,848 | 2,306 | 2,917 | 28,546 | 20,557 | 280.1 |
| Computers and electronic products ............................. | 645,820 | 399,184 | 347,278 | (D) | (D) | 69,840 | 14,342 | 34,451 | 156,667 | 86,919 | 884.6 |
| Computers and peripheral equipment ....................... | 136,853 | 123,556 | 97,740 | 25,817 | 0 | 25,752 | 4,368 | 4,919 | 36,560 | 19,960 | 248.5 |
| Communications equipment | 127,024 | 58,154 | (D) | (D) | 0 | 10,076 | 1,436 | 7,876 | 27,378 | 13,469 | 102.4 |
| Audio and video equipment .................................... | (D) | (D) | (D) | (D) | 0 | 370 | 187 | (D) | (D) | (D) | 21.2 |
| Semiconductors and other electronic components....... | 222,694 | 115,993 | 115,241 | (D) | (D) | 24,009 | 6,641 | 13,642 | 51,464 | 25,146 | 219.7 |
| Navigational, measuring, and other instruments $\qquad$ Magnetic and optical media | $\begin{array}{r} 149,233 \\ \text { (D) } \end{array}$ | $\begin{array}{r} 93,647 \\ \text { (D) } \end{array}$ | $\begin{array}{r} 76,047 \\ \text { (D) } \end{array}$ | (D) | (D) | 9,630 3 | 1,700 9 | 7,309 (D) | 39,307 | 26,580 | 292.2 0.5 |
| Electrical equipment, appliances, and components | 149,642 | 88,576 | 87,209 | 1,367 | 0 | 10,166 | 2,582 | 2,999 | 28,090 | 18,320 | 239.1 |
| Transportation equipment .......................................... | 1,301,345 | 773,737 | 629,606 | 104,642 | 39,489 | 49,245 | 32,661 | 48,622 | 232,683 | 145,930 | 1,646.2 |
| Motor vehicles, bodies and trailers, and parts ............. | 502,318 | 378,132 | 347,105 | (D) | (D) | 21,510 | 22,317 | 12,385 | 83,823 | 38,176 | 606.5 |
| Other................................................................. | 799,027 | 395,605 | 282,501 | (D) | (D) | 27,736 | 10,344 | 36,237 | 148,861 | 107,754 | 1,039.6 |
| Furniture and related products................................... | 18,243 | 17,980 | 17,186 | (D) | (D) | -802 | 307 | 217 | 5,143 | 4,522 | 75.3 |
| Miscellaneous manufacturing .................................... | 224,770 | 99,314 | 94,655 | (D) | (D) | 11,639 | 3,349 | 7,029 | 44,681 | 26,980 | 313.5 |
| Wholesale trade | 951,396 | 1,170,177 | 905,798 | (D) | (D) | 32,992 | 29,010 | 6,056 | 144,511 | 80,345 | 1,096.6 |
| Professional and commercial equipment and supplies..... | 66,791 | 76,489 | 55,737 | 20,753 | 0 | 1,587 | 975 | 1,632 | 12,787 | 9,157 | 110.0 |
| Petroleum and petroleum products.............................. | 49,725 | 87,287 | 79,774 | 7,513 | 0 | 1,039 | 5,946 | (D) | 5,045 | 2,348 | 25.3 |
| Drugs and druggists' sundries .................................... | 106,920 | 351,512 | 301,452 | 50,060 | 0 | 4,576 | 981 | 1,356 | 18,200 | 8,882 | 112.9 |
| Other..................................................................... | 727,959 | 654,888 | 468,835 | (D) | (D) | 25,790 | 21,109 | (D) | 108,479 | 59,957 | 848.5 |
| Retail trade | 545,457 | 938,299 | 643,268 | 292,050 | 2,980 | 40,134 | 23,197 | (D) | 250,257 | 122,047 | 4,307.7 |
| General merchandise stores. | 243,893 | 485,593 | 355,775 | (D) | (D) | 17,974 | 11,494 | 0 | 118,935 | 57,804 | 2,185.0 |
| Clothing and clothing accessories stores | 49,754 | 75,815 | 42,471 | (D) | (D) | 5,182 | 2,219 | 11 | 28,479 | 13,671 | 652.9 |
| Other................................................ | 251,810 | 376,891 | 245,022 | (D) | (D) | 16,977 | 9,484 | (D) | 102,844 | 50,571 | 1,469.8 |
| Information | 1,502,800 | 743,774 | 93,595 | 648,322 | 1,857 | 100,167 | 60,211 | 22,165 | 326,811 | 138,421 | 1,624.8 |
| Publishing industries. | 245,880 | 138,353 | 58,845 | 79,249 | 259 | 29,416 | 4,258 | 14,522 | 72,202 | 40,409 | 354.7 |
| Motion picture and sound recording industries ................ | 68,900 | 40,024 | (D) | (D) | (D) | 3,888 | 905 | (D) | 8,770 | 3,006 | 59.8 |
| Broadcasting (except Internet) and telecommunications | 978,905 | 434,196 | 6,372 | 426,991 | 832 | 51,823 | 49,196 | 1,157 | 197,778 | 69,632 | 897.7 |
| Broadcasting (except Internet).. | 251,566 | 111,245 | (D) | (D) | (D) | 11,076 | 3,721 | (D) | 39,833 | 17,861 | 219.4 |
| Telecommunications ............................................. | 727,339 | 322,950 | (D) | (D) | (D) | 40,746 | 45,475 | (D) | 157,944 | 51,772 | 678.3 |
| Data processing, hosting, and related services.............. | 40,973 | 62,027 | (D) | (D) | (D) | 2,107 | 1,040 | 806 | 12,482 | 6,498 | 73.8 |
| Other information services.. | 168,142 | 69,173 | 3,488 | (D) | (D) | 12,933 | 4,812 | (D) | 35,579 | 18,875 | 238.9 |
| Finance and insurance.............................................. | 17,642,979 | 1,548,778 | 6,312 | 973,778 | 568,687 | 161,526 | 36,719 | 190 | 340,360 | 282,676 | 2,481.1 |
| Depository credit intermediation (banking) ..................... | 7,161,928 | 461,758 | (*) | 348,472 | 113,286 | 46,630 | 8,088 | 0 | 136,446 | 114,720 | 1,139.5 |
| Finance, except depository institutions......................... | 5,307,872 | 314,939 | (D) | 225,114 | (D) | 56,824 | 20,083 | (D) | 122,274 | 84,279 | 527.7 |
| Insurance carriers and related activities ........................ | 5,173,180 | 772,080 | (D) | 400,192 | (D) | 58,072 | 8,548 | (D) | 81,640 | 83,677 | 814.0 |
| Professional, scientific, and technical services ............. | 474,324 | 310,734 | 20,353 | 288,200 | 2,181 | 55,709 | 8,965 | 17,557 | 194,673 | 124,457 | 1,231.3 |
| Architectural, engineering, and related services.............. | 42,006 | 49,924 | (D) | 43,591 | (D) | 2,090 | 829 | 118 | 23,844 | 20,253 | 194.4 |
| Computer systems design and related services .............. | 226,034 | 121,294 | (D) | 106,600 | (D) | 25,382 | 4,691 | 11,142 | 79,575 | 46,560 | 427.7 |
| Management, scientific, and technical consulting............ | 26,499 | 15,678 | 2 | (D) | (D) | 1,428 | 293 | (D) | 10,209 | 8,887 | 54.1 |
| Advertising and related services................................. | 75,411 | 22,274 | 0 | (D) | (D) | 821 | 531 | (D) | 13,067 | 9,253 | 84.9 |
| Other................................................................... | 104,374 | 101,563 | (D) | 100,602 | (D) | 25,988 | 2,621 | 6,208 | 67,979 | 39,503 | 470.3 |
| Other industries | 1,814,305 | 912,505 | 134,407 | (D) | (D) | 60,418 | 92,787 | (D) | 422,283 | 247,944 | 4,954.6 |
| Agriculture, forestry, fishing, and hunting ....................... | 3,851 | 2,793 | 2,763 | 30 | 0 | 148 | 93 | (D) | 1,039 | 633 | 17.2 |
| Construction... | 49,721 | 73,169 | 69,047 | 3,982 | 141 | 2,024 | 1,216 | (D) | 22,669 | 18,820 | 204.1 |
| Utilities | 467,064 | 174,091 | 31,481 | 142,413 | 197 | 8,215 | 31,827 | 12 | 57,728 | 16,381 | 149.0 |
| Transportation and warehousing... | 436,063 | 259,972 | 8,111 | 250,943 | 918 | 14,078 | 22,498 | 56 | 113,559 | 68,728 | 1,019.9 |
| Real estate and rental and leasing .............................. | 195,129 | 65,378 | 1,450 | 59,546 | 4,382 | 2,885 | 22,126 | (D) | 33,602 | 15,857 | 211.0 |
| Management of nonbank companies and enterprises...... | 164,118 | 911 | (D) | (D) | 1 | 14,754 | 190 | (*) | 11,433 | 180 | 2.2 |
| Administration, support, and waste management............ | 158,661 | 134,504 | (D) | 123,353 | (D) | 4,271 | 5,688 | 988 | 65,607 | 52,302 | 1,088.3 |
| Health care and social assistance ............................... | 56,725 | 56,269 | (D) | 55,714 | (D) | 3,853 | 1,895 | (D) | 34,279 | 24,687 | 441.0 |
| Accommodation and food services.............................. | 178,474 | 89,754 | (D) | 76,551 | (D) | 8,786 | 3,096 | 51 | 52,711 | 31,050 | 1,357.3 |
| Miscellaneous services............................................ | 104,499 | 55,664 | 2,236 | (D) | (D) | 1,404 | 4,156 | 159 | 29,656 | 19,307 | 464.6 |

[^22]位 the income statement. In tinance and insurance, investment income is included in sales because it is generafter BEA's estimate of investment income earned on funds insurers hold on behalf of policyholders is
removed (and included in ther services supplied measure) plus the portion of premiums set aside for the settlement of expected or "normal" losses. For banks, "other" consists of the investment income remaining supplied). In industries other than finance and insurance, investment income is generally considered to be an incidental revenue source; this income is included in the income statement in a separate "other income" category, but is not included in sales or in this column.

Table 9. Selected Statistics for Foreign Affiliates by Country of Affiliate, 2009 and 2010

|  | 2009 |  |  |  |  |  |  | 2010 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Millions of dollars |  |  |  |  |  | $\left\|\begin{array}{c} \text { Thousands } \\ \text { of } \\ \text { employees } \end{array}\right\|$ | Millions of dollars |  |  |  |  |  | $\begin{aligned} & \text { Thousands } \\ & \text { of } \\ & \text { omployees } \end{aligned}$ |
|  | Total assets | Sales | $\begin{gathered} \text { Net } \\ \text { income } \end{gathered}$ | U.S. exports of goods shipped to affiliates | U.S. <br> imports of goods shipped by affiliates | Compensation of employees |  | Total assets | Sales | Net | U.S. exports of goods shipped to affiliates | U.S. imports of goods shipped by affiliates | Compensation of employees |  |
| All countries. | 22,157,766 | 5,640,390 | 869,358 | 230,111 | 269,648 | 547,856 | 13,029.3 | 23,277,276 | 6,034,813 | 1,138,435 | 256,823 | 303,867 | 552,627 | 13,255.8 |
| Canada | 1,219,132 | 526,827 | 36,283 | 67,293 | (D) | 57,771 | 1,099.0 | 1,232,485 | 596,698 | 67,963 | (D) | 102,092 | 58,902 | 1,093.7 |
| Europe. | 12,204,600 | 2,845,990 | 510,351 | 66,584 | 73,310 | 295,822 | 4,747.3 | 12,395,013 | 2,796,174 | 637,702 | 65,616 | 73,865 | 284,110 | 4,593.5 |
| Austria.. |  |  | 2,691 | 233 | 200 | 3,336 | 41.6 | (D) | 20,650 | 2,283 | 284 | 287 | 3,315 | 41.1 |
| Belgium. | (D) | 124,837 | 16,035 | 4,475 | 3,378 | 12,779 | 146.7 | (D) | 130,869 | (D) | 4,858 | 3,523 | 12,167 | 143.4 |
| Czech Republic. | (D) |  | (D) | 127 | (D) | (D) | L | 32,027 | 19,091 | 1,663 | 160 | (D) | 2,291 | 80.3 |
| Denmark........... | (D) | (D) | (D) | 300 | 296 | (D) | K | (D) | (D) | (D) | 337 | 294 | (D) | K |
| Finland. | (D) | 10,848 | (D) | 186 | 182 | (D) | 20.9 | 15,357 | 10,675 | 811 | 41 | 173 | 1,513 | 20.1 |
| France.. | 394,874 | 211,690 | 7,564 | (D) | (D) | 35,487 | 564.7 | 394,337 | 213,885 | 8,794 | (D) | (D) | 35,058 | 569.8 |
| Germany | 968,328 | 387,513 | 5,519 | 9,179 | 7,351 | 52,129 | 667.1 | 886,101 | 358,732 | 12,293 | 9,295 | 7,476 | 49,898 | 645.8 |
| Greece. | (D) | (D) | (D) | 192 | (D) | (D) | L | (D) | (D) | (D) | 54 | 3 | (D) | L |
| Hungary | 30,426 | 18,196 | 2,264 | 148 | 675 | 1,675 | 60.1 | 51,489 | 19,022 | 1,855 | 142 | 616 | 1,650 | 60.8 |
| Ireland.. | 810,507 | 239,609 | 70,017 | 4,412 | 23,228 | 7,424 | 101.7 | 845,649 | 261,849 | 95,913 | 5,263 | 26,689 | 7,288 | M |
| Italy . | 205,526 | 144,304 | 8,490 | (D) | 1,574 | 16,091 | 253.2 | 188,345 | 131,735 | 5,476 | 1,145 | 1,563 | 14,911 | 239.5 |
| Luxembourg... | 1,182,492 | 30,287 | 66,087 | 325 | 246 | (D) |  | 1,265,618 | 28,642 | 94,232 | 489 | 325 | (D) | 16.2 |
| Netherlands. | 1,757,274 | 245,809 | 126,016 | (D) | (D) | 17,238 | 224.3 | 1,844,794 | 249,844 | 168,808 | (D) | (D) | 17,580 | 232.3 |
| Norway. | 100,593 | 48,017 | 7,599 | 247 | 669 | 3,945 | 37.9 | 112,849 | 51,592 | 13,420 | 196 | 801 | 4,145 | 39.6 |
| Poland... | 65,346 | (D) | (D) | 283 | 133 | (D) | M | 64,254 | 40,330 | 2,765 | 519 | 292 | 4,241 | 179.9 |
| Portugal. | (D) | (D) | (D) | 117 | 71 | 1,458 | 31.1 | (D) | 14,431 | (D) | 92 | 88 | 1,520 | 33.9 |
| Russia.. | (D) | (D) | (D) | (D) | 18 | (D) | M | 61,581 | 41,423 | 5,796 | 298 | 57 | 2,761 | 108.1 |
| Spain.... | 208,175 | 100,002 | 7,392 | (D) | 1,119 | 12,507 | 206.6 | 206,717 | 100,905 | 13,872 | (D) | 914 | 12,008 | 198.1 |
| Sweden. | 130,464 | 43,222 | -644 | 233 | 2,540 | (D) | , | 120,897 | 33,095 | 1,090 | 357 | 364 | (D) | L |
| Switzerland | 546,253 | 256,922 | 57,294 | (D) | (D) | 9,763 | 101.7 | 566,287 | 269,587 | 50,821 | (D) | (D) | 10,371 | 102.9 |
| Turkey... |  | 36,328 | 3,503 | 186 | 30 | 2,512 | 64.9 |  | 39,628 | (D) | 221 | (D) | 2,729 | 71.0 |
| United Kingdom. | 4,802,577 | 652,547 | 92,819 | (D) | 10,571 | 86,751 | 1,359.8 | 4,915,951 | 664,042 | 100,171 | (D) | 9,253 | 84,577 | 1,382.2 |
| Other........................................................ | 149,855 | 44,785 | 12,206 | (D) | (D) | 3,325 | 150.9 | 151,675 | 53,543 | 18,062 | (D) | (D) | 3,466 | 149.7 |
| Latin America and Other Western |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hemisphere .......................... | 3,705,263 | 650,808 | 163,063 | 44,810 | 51,740 | 53,706 | 2,601.5 | 3,909,813 | 732,883 | 204,622 | 53,110 | 63,371 | 59,150 | 2,751.2 |
| South America. | 477,449 | 287,038 | 28,971 | 9,419 | (D) | 28,477 | 1,026.5 | 567,817 | 338,586 | 37,940 | 10,421 | (D) | 32,554 | 1,092.1 |
| Argentina .. | 54,480 | 38,815 | 2,458 | 838 | 2,651 | 3,679 | 148.1 | 61,982 | 44,313 | 3,901 | 1,150 | (D) | 4,205 | 151.5 |
| Brazil... | 229,007 | 152,696 | 14,688 | 5,147 | (D) | 16,110 | 542.3 | 294,908 | 187,811 | 17,445 | 5,860 | 2,962 | 19,318 | 590.7 |
| Chile. | 66,995 | 25,956 | 3,732 | 795 | 225 | 2,707 | 126.6 | 79,287 | 32,552 | 5,390 | 901 | 673 | 2,958 | 122.0 |
| Colombia. | (D) | 20,099 | (D) | (D) | 952 | 1,913 | 74.1 | (D) | 24,163 | (D) | (D) | 575 | 2,207 | 80.5 |
| Ecuador. | (D) | (D) | (D) | 98 | (D) | (D) | , | (D) | (D) | (D) | 183 | (D) | (D) | J |
| Peru .... | 27,910 | 12,496 | 2,542 | 222 | 1,054 | (D) | K | (D) | 13,735 | (D) | (D) | (D) | (D) | K |
| Venezuela | (D) | 25,802 | (D) | (D) | 52 | 2,346 | 59.8 | (D) | 23,976 | (D) | 1,108 | 17 | 2,022 | 67.6 |
| Other.................................................... | (D) | (D) | (D) | 211 | (D) | (D) |  | (D) | (D) | 720 | 134 | (D) | (D) | J |
| Central America. | 472,567 | 238,493 | 13,397 | 33,361 | 40,130 | 22,667 | 1,481.8 | 467,889 | 266,776 | 22,866 | 41,080 | 50,463 | 23,999 | 1,544.1 |
| Costa Rica. | (D) | (D) | (D) | (D) | (D) | (D) |  |  | (D) | (D) | 391 | 1,607 | (D) | L |
| Honduras ... | (D) | (D) | (D) | 735 | 731 | (D) |  |  | 5,056 | (D) | 548 | (D) | 499 | 55.0 |
| Mexico..... | 384,019 | 205,814 | 9,627 | 30,857 | 36,999 | 19,555 | 1,240.0 | 377,387 | 229,147 | 19,073 | 38,679 | 47,212 | 20,682 | 1,296.3 |
| Panama.. | (D) | 9,359 | 2,182 | (D) | 0 | (D) |  | (D) | 10,910 | (D) | (D) | 0 | (D) | K |
| Other.................................................. | 14,896 | 10,993 | 546 | (D) | (D) | 880 | 84.5 | 14,519 | (D) | 775 | (D) | (D) | 894 | 83.7 |
| Other Western Hemisphere ......................... | 2,755,246 | 125,277 | 120,695 | 2,030 | (D) | 2,562 | 93.2 | 2,874,107 | 127,521 | 143,816 | 1,609 | (D) | 2,597 | 115.0 |
| Barbados.. | (D) |  |  | 62 | (D) | (D) | 1.9 | 51,366 | 10,221 | 2,937 | (D) | (D) | 54 | 1.4 |
| Bermuda ... | 897,944 | 50,287 | 66,302 | (D) | (*) | (D) |  | 933,753 | 51,639 | 84,541 |  |  | (D) | K |
| Dominican Republic............................... | 5,696 | (D) |  | (D) | (D) | (D) | , | 6,376 | 5,578 | 459 | (D) | (D) | 331 | L |
| United Kingdom Islands, Caribbean ............ | 1,181,834 | 38,104 | 36,830 | 325 |  | 331 | 4.6 | 1,281,104 | 35,595 | 45,638 | (D) | 89 | 277 | 4.6 |
| Other.................................................. | (D) | 21,337 | 15,495 | (D) | (D) | 909 | 28.5 | 601,507 | 24,488 | 10,240 | 594 | 1,627 | (D) | 29.1 |
| Africa... | 254,975 | 102,408 | 25,069 | 1,535 | (D) | 6,696 | 228.3 | 307,190 | 119,492 | 35,330 | 1,892 | (D) | 7,627 | 243.8 |
| Egypt.. | 20,461 | 13,259 | 2,119 | (D) | 3 | 682 | 40.3 | 22,872 | 14,961 | 2,811 | (D) | (D) | 724 | 42.1 |
| Nigeria. | (D) | 18,817 | (D) | 9 | (D) | (D) | 9.7 | 65,710 | 22,919 | (D) | 25 | (D) | 622 | 9.3 |
| South Africa ....... | 36,025 | 31,256 | 2,667 | (D) | 392 | 3,202 | 90.1 | 44,267 | 36,730 | 3,316 | (D) | (D) | 3,716 | 95.2 |
| Other....... | (D) | 39,075 | (D) | (D) | (D) | (D) | 88.2 | 174,342 | 44,881 | (D) | 529 | 2,979 | 2,565 | 97.2 |
| Middle East. | 198,257 | 105,442 | 17,662 | 595 | (D) | 7,386 | 129.2 | 220,761 | 149,784 | 35,224 | (D) | (D) | 8,259 | 135.5 |
| Israel.... |  | 16,603 | (D) | 112 | (D) | (D) | 70.2 | 37,988 | 18,607 | 1,880 | 153 | 1,082 | (D) | 74.1 |
| Saudi Arabia | 29,515 | 24,613 | 4,496 | 85 | 1 | 1,233 | 19.6 | 32,820 | 26,523 | (D) | (D) | (D) | 1,214 | 18.5 |
| United Arab Emirates ............................. | 21,647 | (D) | (D) | 384 | (D) | 1,200 | 21.8 | 24,568 | (D) | 1,701 | (D) | 174 | (D) | 22.9 |
| Other...................................................... | (D) | (D) | (D) | 15 | (D) | (D) | 17.6 | 125,384 | (D) | (D) | (D) | 1,678 | (D) | 20.0 |
| Asia and Pacific. | 4,575,539 | 1,408,915 | 116,929 | 49,294 | 49,464 | 126,476 | 4,223.9 | 5,212,014 | 1,639,781 | 157,595 | 60,650 | 56,934 | 134,579 | 4,438.1 |
| Australia.... | 452,459 | 165,178 | 14,408 | (D) | (D) | 22,124 | 339.9 | 529,908 | 184,735 | 17,571 | (D) | 2,890 | 24,791 | 351.8 |
| China. |  | 238,857 | 28,164 | (D) | 7,181 | 21,708 | 1,430.2 |  | 303,628 | 39,383 | (D) | 9,075 | 25,245 | 1,541.2 |
| Hong Kong... | 305,154 | 96,822 | 13,008 | 4,634 | 5,504 | 6,369 | 124.0 | 347,142 | 111,707 | 15,954 | 5,535 | 5,716 | 7,014 | 136.1 |
| India........... | 105,837 | 55,648 | 2,974 | 1,433 | 733 | 9,308 | 637.4 | 119,667 | 65,646 | 4,704 | 1,064 | (D) | 10,519 | 710.1 |
| Indonesia. | 56,699 | 27,714 | 6,420 | 406 | 264 | 1,899 | 109.3 | 61,470 | 34,225 | 9,442 | 490 | 247 | 2,088 | 113.8 |
| Japan.. | (D) | 303,033 | 7,379 | 10,629 | 4,912 | 39,331 | 601.3 | (D) | 306,545 | 10,762 | 11,840 | 3,528 | 36,347 | 552.3 |
| Korea, Republic of.. | 170,203 | 81,268 | 4,408 | 2,666 | 2,033 | 5,912 | 135.7 | 187,857 | 107,213 | 7,514 | 2,607 | 2,181 | 6,394 | 136.4 |
| Malaysia....... | 66,695 | 49,313 | 4,966 | 2,426 | (D) | 2,436 | 140.0 | 67,798 | 57,972 | 6,446 | 2,347 | (D) | 2,695 | 152.4 |
| New Zealand. | 18,803 | 11,413 | 459 | 115 | 89 | 1,356 | 33.5 | 19,634 | 13,764 | 370 | 164 | 54 | 1,394 | 32.9 |
| Philippines... | 30,388 | 17,116 | 1,789 | 1,172 | 668 | 1,522 | 148.8 | 36,503 | 21,615 | 2,132 | (D) | 485 | 1,814 | 167.2 |
| Singapore.... | 410,084 | 256,601 | 24,627 | (D) | 13,287 | 7,883 | 149.6 | 485,799 | 308,178 | 31,258 | (D) | (D) | 8,549 | 157.0 |
| Taiwan... |  | 40,543 | 3,264 | (D) | 1,568 | (D) | 98.2 | 148,420 | 46,443 | 3,837 | (D) | (D) | 2,967 | 103.9 |
| Thailand ............................................................... | 83,170 | 46,920 | 3,506 | 1,926 | (D) | 2,390 | 193.0 | 103,412 | 57,903 | 5,469 | (D) | (D) | 3,084 | 207.3 |
| Other................................................... | (D) | 18,491 | 1,556 | 44 | 229 | (D) | 83.0 | (D) | 20,208 | 2,754 | 167 | 292 | 1,678 | 75.9 |
| Addenda: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| European Union (27) ${ }^{1}$...................................... | 11,207,606 | 2,364,155 | 420,396 | 54,042 | 62,875 | 271,023 | 4,228.0 | 11,416,621 | 2,362,667 | 546,050 | 53,943 | 61,810 | 262,973 | 4,222.4 |
|  | 314,116 | 150,554 | 31,703 | 2,421 | (D) | 7,302 | 147.9 | 350,507 | 197,187 | 54,831 | 2,572 | (D) | 7,827 | 159.4 |

[^23]Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, and the United Kingdom.
2. OPEC is the Organization of Petroleum Exporting Countries. In 2009 and 2010, its members were Algeria, Angola,

Ecuador, Iran, Iraq, Kuwait, Libya, Nigeria, Qatar, Saudi Arabia, the United Arab Emirates, and Venezuela Note. Size ranges are given in employment cells that are suppressed. The size ranges are: A-1 to 499; F-500 to 99,999; M-100,000 or more.

Table 10.1. Selected Statistics for Majority-Owned Foreign Affiliates by Country of Affiliate, 2009

|  | Millions of dollars |  |  |  |  |  |  |  |  |  |  |  | Thousands employees |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total assets | Sales |  |  |  | Net income | Capital expenditures | R\&D expenditures | U.S. exports of goods shipped to MOFAs | U.S. imports of goods shipped by MOFAs | Value added | Compensation of employees |  |
|  |  | Total | Goods supplied | Services supplied | Other ${ }^{1}$ |  |  |  |  |  |  |  |  |
| All countries | 18,775,261 | 4,783,647 | 3,406,146 | 1,151,650 | 225,851 | 778,787 | 167,066 | 39,205 | 219,343 | 258,058 | 1,144,957 | 482,041 | 10,793.9 |
| Canada | 1,169,619 | 505,833 | 373,977 | 114,747 | 17,109 | 35,181 | 20,298 | 2,920 | 63,859 | 83,659 | 113,675 | 56,345 | 1,082.7 |
| Europe | 11,071,533 | 2,455,060 | 1,743,453 | 613,541 | 98,066 | 469,949 | 62,927 | 25,044 | 63,204 | 72,962 | 599,220 | 270,035 | 4,137.4 |
| Austria .. | 40,217 | 20,984 | 16,299 | 4,505 | 180 | 2,669 | 844 | 296 | 233 | 200 | 5,795 | 3,317 | 41.0 |
| Belgium. | 350,360 | 117,077 | 91,579 | 19,249 | 6,249 | 14,054 | 2,055 | 2,378 | 4,470 | 3,378 | 23,110 | 11,543 | 135.8 |
| Czech Republic. | 29,042 | 16,715 | 13,114 | 3,117 | 484 | 921 | 491 | 81 | 127 | 201 | 5,086 | 2,072 | 72.0 |
| Denmark........... | 58,261 | 18,527 | 13,798 | 4,548 | 181 | 5,399 | 981 | 185 | 300 | 296 | 8,759 | 3,055 | 34.2 |
| Finland. | 18,162 | 10,683 | 8,361 | 2,241 | 81 | 2,767 | 193 | 145 | 186 | 182 | 3,104 | 1,526 | 20.7 |
| France. | 376,478 | 200,491 | 153,099 | 43,885 | 3,507 | 7,375 | 4,392 | 1,943 | 4,112 | 6,251 | 52,299 | 33,985 | 537.4 |
| Germany | 672,964 | 316,584 | 253,642 | 56,727 | 6,216 | 4,881 | 8,007 | 7,528 | 9,177 | 7,342 | 87,065 | 49,753 | 619.7 |
| Greece .... | 11,928 | 8,260 | 6,322 | 1,606 | 331 | 284 | 114 | 32 | 192 | (D) | 3,671 | 1,118 | 18.1 |
| Hungary... | 28,958 | 17,283 | (D) | (D) | 712 | 2,213 | 467 | 45 | 148 | 675 | 5,430 | 1,623 | 58.0 |
| Ireland ..... | 807,045 | 237,478 | 173,148 | 58,329 | 6,002 | 69,580 | 4,989 | 1,046 | 4,408 | 23,228 | 55,476 | 7,316 | 99.7 |
| Italy.... | 155,293 | 113,075 | 84,494 | 26,976 | 1,605 | 3,451 | 2,729 | 788 | 1,154 | 1,517 | 29,980 | 14,490 | 213.7 |
| Luxembourg. | 1,166,277 | 28,436 | 7,016 | 13,364 | 8,057 | 66,745 | 245 | (D) | 325 | 246 | 6,917 | 1,341 | 15.7 |
| Netherlands.. | 1,609,707 | 200,554 | 147,740 | 45,475 | 7,339 | 116,302 | 2,580 | 1,022 | 11,986 | 4,553 | 26,970 | 16,136 | 212.2 |
| Norway ..... | 99,701 | 47,514 | 40,959 | 6,377 | 179 | 7,514 | 8,401 | 53 | 247 | 669 | 25,425 | 3,900 | 37.2 |
| Poland. | 61,379 | 33,340 | 25,615 | 6,306 | 1,419 | 1,439 | 1,621 | 140 | 283 | 130 | 10,054 | 3,666 | 155.0 |
| Portugal. | 42,718 | 10,459 | 7,565 | 2,594 | 300 | 2,213 | 258 | 36 | 117 | 71 | 4,432 | 1,383 | 28.9 |
| Russia ... | 42,665 | 28,012 | (D) | (D) | 567 | 2,194 | 1,865 | 68 | 387 | 18 | 7,373 | 2,527 | 106.1 |
| Spain.. | 185,459 | 84,921 | 66,723 | 15,605 | 2,593 | 5,659 | 2,074 | 570 | 1,195 | 1,119 | 15,666 | 11,406 | 183.5 |
| Sweden. | 126,477 | 41,704 | 33,152 | 7,652 | 901 | -733 | 1,028 | 1,133 | 233 | 2,540 | 7,023 | 6,110 | 80.0 |
| Switzerland. | 535,067 | 251,072 | 188,795 | 59,960 | 2,317 | 56,951 | 1,735 | 1,436 | 11,075 | 9,570 | 35,316 | 9,313 | 88.0 |
| Turkey.... | 17,416 | 18,663 | 15,437 | 2,898 | 328 | 1,101 | 323 | 39 | 176 | 30 | 6,849 | 1,616 | 37.3 |
| United Kingdom. | 4,491,386 | 591,671 | 326,332 | 217,847 | 47,492 | 85,282 | 13,360 | 5,792 | 12,218 | 10,563 | 155,702 | 79,675 | 1,203.5 |
| Other... | 144,570 | 41,556 | 35,118 | 5,412 | 1,025 | 11,685 | 4,174 | (D) | 453 | (D) | 17,718 | 3,164 | 139.9 |
| Latin America and Other Western |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hemisphere..... | 3,469,386 | 561,451 | 386,763 | 128,512 | 46,177 | 151,331 | 25,961 | 1,465 | 42,906 | 49,473 | 128,414 | 44,913 | 2,142.5 |
| South America........................................ | 408,099 | 258,975 | 199,509 | 49,695 | 9,771 | 25,092 | 15,864 | 1,144 | 9,104 | 7,694 | 75,832 | 26,389 | 950.5 |
| Argentina... | 50,196 | 35,956 | 28,346 | 6,514 | 1,096 | 2,353 | 3,740 | 92 | 838 | 2,649 | 12,984 | 3,407 | 137.1 |
| Brazil .... | 206,617 | 142,023 | 110,886 | 25,411 | 5,726 | 13,195 | 8,334 | 955 | 5,034 | 2,596 | 37,427 | 15,402 | 522.4 |
| Chile. | 59,519 | 21,764 | 14,395 | 6,596 | 773 | 3,322 | 1,604 | 20 | 794 | 223 | 6,867 | 2,285 | 113.8 |
| Colombia | 19,826 | 17,169 | 12,992 | 3,534 | 643 | 1,397 | 1,020 | 26 | 656 | 952 | 5,344 | 1,624 | 59.8 |
| Ecuador... | 4,066 | 3,657 | 2,827 | 760 | 71 | 13 | 49 | 1 | 98 | (D) | 887 | 264 | 13.6 |
| Peru..... | 20,583 | 10,893 | (D) | 1,570 | (D) | 2,146 | 607 | 22 | 217 | 1,054 | 4,694 | 857 | 35.6 |
| Venezuela. | 32,669 | 20,865 | 15,882 | 3,911 | 1,073 | 2,070 | 363 | 25 | 1,255 | 52 | 6,354 | 2,201 | 53.6 |
| Other.. | 14,623 | 6,647 | (D) | 1,400 | (D) | 596 | 146 | 3 | 211 | (D) | 1,274 | 348 | 14.5 |
| Central America . | 348,181 | 190,774 | 143,428 | 37,580 | 9,767 | 7,105 | 5,760 | 314 | 31,885 | 38,041 | 36,133 | 17,002 | 1,141.2 |
| Costa Rica.. | 26,120 | 6,025 | (D) | 1,178 | (D) | 604 | 189 | 8 | 277 | 1,779 | 1,417 | 659 | 48.1 |
| Honduras... | 2,803 | 3,248 | (D) | 351 | (D) | 139 | 23 | (D) | 735 | 731 | 791 | 381 | 44.0 |
| Mexico.. | 296,904 | 167,483 | 126,423 | 31,807 | 9,253 | 5,486 | 5,132 | 281 | 29,388 | 34,944 | 30,990 | 14,884 | 969.1 |
| Panama. | 9,441 | 5,573 | (D) | (D) | 79 | 391 | 193 | 2 | (D) | 0 | 877 | 441 | 20.3 |
| Other. | 12,913 | 8,445 | (D) | (D) | (D) | 485 | 223 | (D) | (D) | 588 | 2,058 | 638 | 59.7 |
| Other Western Hemisphere. | 2,713,105 | 111,702 | 43,826 | 41,237 | 26,639 | 119,134 | 4,337 | 8 | 1,917 | 3,737 | 16,449 | 1,522 | 50.8 |
| Barbados.. | 46,625 | 10,210 | 5,893 | 2,575 | 1,742 | 1,385 | 111 | (*) | 62 | (D) | 2,133 | 52 | 1.4 |
| Bermuda... | 876,418 | 43,376 | (D) | (D) | 14,010 | 64,422 | (D) | 5 | (D) | (*) | 4,078 | 374 | 3.4 |
| Dominican Republic.. | 4,185 | 4,357 | 3,066 | 1,285 | 6 | 561 | 66 | 2 | 519 | 758 | 1,124 | 232 | 26.0 |
| United Kingdom Islands, Caribbean........... | 1,170,547 | 36,955 | 14,893 | 12,864 | 9,198 | 37,592 | 1,598 | 1 | 320 | 78 | 4,832 | 302 | 4.1 |
| Other ........ | 615,330 | 16,804 | (D) | (D) | 1,683 | 15,174 | (D) | 1 | (D) | (D) | 4,281 | 561 | 15.9 |
| Africa. | 228,326 | 83,727 | 70,817 | 12,038 | 871 | 22,692 | 14,213 | 94 | 1,425 | 4,568 | 44,858 | 5,348 | 163.1 |
| Egypt... | 17,026 | (D) | 8,735 | (D) | (D) | 1,737 | 1,468 | 6 | (D) | 3 | 4,816 | 554 | 24.9 |
| Nigeria. | 48,025 | 17,883 | (D) | (D) | (D) | 6,820 | (D) | (*) | 8 | (D) | 14,382 | 565 | 8.9 |
| South Africa.. | 24,173 | 20,309 | 15,746 | 4,170 | 393 | 899 | 577 | 83 | 728 | 386 | 5,598 | 2,222 | 58.1 |
| Other ...... | 139,101 | (D) | (D) | (D) | 291 | 13,236 | (D) | 5 | (D) | (D) | 20,063 | 2,006 | 71.2 |
| Middle East | 116,225 | 49,258 | 32,913 | 15,465 | 880 | 6,053 | 2,807 | 1,856 | 539 | 2,227 | 17,656 | 5,890 | 101.9 |
| Israel................................................. | 31,766 | 14,059 | 10,234 | 3,710 | 115 | 438 | 591 | 1,845 | 112 | 804 | 5,753 | 3,530 | 63.5 |
| Saudi Arabia... | 11,117 | 4,804 | (D) | 2,351 | (D) | 1,427 | 236 | (*) | (D) | 1 | 983 | 545 | 8.3 |
| United Arab Emirates .. | 16,478 | 18,271 | 12,255 | 5,737 | 278 | 866 | 207 | 11 | (D) | (D) | 4,901 | 1,110 | 18.8 |
| Other.. | 56,863 | 12,124 | (D) | 3,667 | (D) | 3,322 | 1,774 | , | 15 | (D) | 6,019 | 704 | 11.3 |
| Asia and Pacific. | 2,720,172 | 1,128,318 | 798,222 | 267,346 | 62,749 | 93,582 | 40,861 | 7,826 | 47,409 | 45,169 | 241,135 | 99,510 | 3,166.3 |
| Australia . | 420,953 | 138,269 | 91,200 | 38,725 | 8,344 | 13,428 | 10,675 | 751 | 4,955 | 2,469 | 44,880 | 19,998 | 294.6 |
| China. | 190,914 | 143,702 | 117,872 | 24,276 | 1,554 | 10,360 | 6,283 | 1,579 | 5,078 | 6,876 | 30,442 | 12,086 | 941.0 |
| Hong Kong | 268,499 | 94,989 | 56,207 | 33,350 | 5,432 | 12,765 | 1,136 | 70 | 4,634 | 5,504 | 13,785 | 5,974 | 112.8 |
| India ... | 81,193 | 42,011 | 23,398 | 16,601 | 2,012 | 3,112 | 1,746 | 1,377 | 1,268 | 539 | 14,575 | 8,106 | 518.0 |
| Indonesia.... | 50,224 | 21,471 | 18,124 | 2,851 | 496 | 5,772 | 2,424 | 23 | 406 | 262 | 13,752 | 1,795 | 102.3 |
| Japan.... | 860,671 | 221,098 | 126,179 | 68,812 | 26,107 | 7,063 | 4,356 | 1,835 | 10,401 | 1,401 | 51,175 | 27,943 | 311.1 |
| Korea, Republic of..... | 130,996 | 48,610 | 33,824 | 10,436 | 4,350 | 2,069 | 1,599 | 746 | 2,259 | 1,795 | 9,157 | 5,069 | 118.2 |
| Malaysia....... | 63,688 | 43,897 | 35,950 | (D) | (D) | 4,752 | 2,027 | 376 | 2,419 | 7,513 | 10,059 | 2,355 | 136.7 |
| New Zealand. | 15,970 | 9,723 | 6,477 | 2,841 | 405 | 304 | 294 | 21 | 115 | 89 | 2,502 | 1,243 | 30.9 |
| Philippines... | 27,917 | 15,310 | 11,178 | 3,655 | 477 | 1,699 | 630 | 51 | 1,172 | 666 | 4,943 | 1,467 | 144.3 |
| Singapore.... | 402,340 | 253,404 | 212,947 | 36,088 | 4,368 | 24,518 | 5,153 | 706 | 10,730 | 13,284 | 22,777 | 7,597 | 139.0 |
| Taiwan ............................................... | 117,444 | 37,446 | 23,062 | 8,991 | 5,394 | 3,089 | 1,100 | 196 | 2,001 | 1,564 | 5,007 | 2,512 | 90.7 |
| Thailand ... | 51,929 | 41,525 | 34,805 | (D) | (D) | 3,101 | 1,941 | 93 | 1,926 | 2,978 | 10,647 | 1,922 | 151.8 |
| Other... | 37,436 | 16,862 | 6,999 | (D) | (D) | 1,550 | 1,497 | 2 | 44 | 229 | 7,434 | 1,442 | 74.9 |
| Addenda: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| European Union (27) ${ }^{2}$.................................. | 10,268,100 | 2,085,344 | 1,454,306 | 536,492 | 94,547 | 390,515 | 47,555 | 23,435 | 50,998 | 62,640 | 511,547 | 251,637 | 3,820.9 |
|  | 215,945 | 90,765 | 70,626 | 18,399 | 1,740 | 19,332 | 11,325 | 37 | 2,204 | (D) | 43,252 | 5,776 | 118.3 |

*Less than $\$ 500,000(+/-)$.
D Suppressed to avoid disclosure of data of individual companies.

1. "Other" consists largely of investment income that is included in "sales or gross operating revenues" in the income statement. In finance and insurance, investment income is included in sales because it is generated by a primary activity of the company. For insurance, "other consists of investment income remaining after BEA's estimate of investment income earned on funds insurers hold on behaff of policyholders is removed (and included in ther services supplied consists of the investment income remaining after BEA's estimate of the value of implicit services provided by banks is
excluded (and included in services supplied). In industries other than finance and insurance, investment income is generally considered to be an incidental revenue source; this income is included in the income statement in a separate "other income category, but is not included in sales or in this column.
2. The European Union (27) comprises Austria, Belgium, Bulgaria, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, the Netherlands, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, and the United Kingdom.
3. OPEC is the Organization of Petroleum Exporting Countries. In 2009, its members were Algeria, Angola, Ecuador, Iran, Iraq, Kuwait, Libya, Nigeria, Qatar, Saudi Arabia, the United Arab Emirates, and Venezuela.

Table 10.2. Selected Statistics for Majority-Owned Foreign Affiliates by Country of Affiliate, 2010

|  | Millions of dollars |  |  |  |  |  |  |  |  |  |  |  | Thousands of employees |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total assets | Sales |  |  |  | Net income | Capital expenditures | R\&Dexpenditures | U.S. exports of goods shipped to MOFAs | U.S. imports of goods shipped by MOFAs | Value added | Compensation of employees |  |
|  |  | Total | Goods supplied | Services supplied | Other ${ }^{1}$ |  |  |  |  |  |  |  |  |
| All countries. | 19,624,336 | 5,166,132 | 3,717,589 | 1,233,302 | 215,242 | 1,021,178 | 166,304 | 39,470 | 245,929 | 292,580 | 1,241,272 | 487,741 | 11,070.3 |
| Canada | 1,178,858 | 571,748 | 427,210 | 124,067 | 20,472 | 65,984 | 22,346 | 2,749 | 71,721 | 96,424 | 128,694 | 57,398 | 1,077.0 |
| Europe... | 11,395,857 | 2,505,646 | 1,782,613 | 636,287 | 86,745 | 598,969 | 57,568 | 24,406 | 63,012 | 73,428 | 597,571 | 261,402 | 4,079.4 |
| Austria.. | 41,414 | 20,551 | 16,122 | 4,306 | 123 | 2,297 | 648 | 277 | 284 | 287 | 6,132 | 3,297 | 40.5 |
| Belgium. | 345,908 | 123,527 | 98,207 | 20,376 | 4,944 | 18,208 | 2,260 | 2,116 | 4,855 | 3,523 | 24,643 | 11,085 | 132.4 |
| Czech Republic. | 28,897 | 16,817 | 12,963 | 3,470 | 385 | 1,285 | 349 | 68 | 158 | 226 | 5,501 | 2,119 | 72.9 |
| Denmark .......... | 59,460 | 19,126 | 14,540 | 4,420 | 166 | 9,800 | 645 | 196 | 337 | 294 | 9,062 | 3,091 | 33.1 |
| Finland ... | 14,786 | 10,375 | 8,271 | 2,029 | 75 | 791 | 158 | 221 | 41 | 173 | 2,796 | 1,486 | 19.7 |
| France. | 366,600 | 199,165 | 151,081 | 45,110 | 2,974 | 7,285 | 4,152 | 1,984 | 4,821 | 5,325 | 49,269 | 32,624 | 531.5 |
| Germany | 641,633 | 307,323 | 244,785 | 56,399 | 6,139 | 10,013 | 8,175 | 6,713 | 9,293 | 7,473 | 84,418 | 47,487 | 598.0 |
| Greece. | 9,817 | 7,145 | 5,373 | 1,530 | 242 | -169 | 106 | 27 | 54 | 3 | 3,047 | 1,121 | 18.0 |
| Hungary . | 49,829 | 18,057 | 14,456 | 3,333 | 267 | 1,790 | 457 | 65 | 142 | 616 | 3,939 | 1,600 | 58.6 |
| Ireland.... | 842,531 | 259,821 | 171,895 | 81,788 | 6,138 | 95,575 | 5,431 | 1,431 | 5,259 | 26,689 | 62,526 | 7,188 | 98.5 |
| Italy.... | 157,006 | 112,378 | 84,668 | 26,169 | 1,540 | 2,824 | 2,489 | 589 | 1,075 | 1,509 | 27,970 | 13,590 | 206.6 |
| Luxembourg . | 1,248,713 | 26,631 | 11,150 | 9,615 | 5,866 | 94,089 | 276 | (D) | 489 | 325 | 2,601 | 1,318 | 15.3 |
| Netherlands.... | 1,702,044 | 204,534 | 148,413 | 48,210 | 7,911 | 160,378 | 2,894 | 1,290 | 9,377 | 4,071 | 23,963 | 16,437 | 219.8 |
| Norway .. | 111,418 | 50,860 | 44,598 | 6,076 | 186 | 13,321 | 5,444 | 137 | 196 | 801 | 27,546 | 4,060 | 38.6 |
| Poland. | 59,533 | 35,557 | 28,357 | 5,986 | 1,213 | 2,103 | 1,151 | 136 | 519 | 289 | 10,548 | 3,790 | 154.1 |
| Portugal.. | 33,979 | 11,558 | 7,836 | 3,359 | 363 | 3,422 | 320 | 56 | 92 | 88 | 4,445 | 1,336 | 30.0 |
| Russia ... | 47,168 | 34,137 | (D) | (D) | 718 | 4,663 | 1,650 | 65 | 295 | 57 | 9,176 | 2,611 | 101.5 |
| Spain... | 183,880 | 83,840 | 66,130 | 15,662 | 2,048 | 12,179 | 1,805 | 607 | 1,712 | 912 | 17,354 | 10,643 | 175.0 |
| Sweden. | 116,981 | 31,482 | 22,415 | 8,057 | 1,010 | 1,030 | 422 | 520 | 357 | 364 | 5,872 | 4,645 | 65.0 |
| Switzerland. | 559,944 | 262,532 | 192,480 | 67,789 | 2,263 | 50,497 | 1,643 | 1,558 | 10,489 | 10,881 | 32,959 | 9,797 | 88.3 |
| Turkey..... | 21,673 | 21,068 | 17,253 | 3,532 | 282 | 2,731 | 437 | 53 | 211 | 38 | 7,839 | 1,747 | 42.9 |
| United Kingdom.. | 4,607,423 | 599,080 | 351,095 | 206,735 | 41,251 | 87,447 | 12,358 | 5,905 | 12,498 | 9,251 | 152,577 | 77,025 | 1,199.7 |
| Other ...................................................... | 145,223 | 50,081 | (D) | (D) | 639 | 17,411 | 4,299 | (D) | 461 | 231 | 23,390 | 3,306 | 139.3 |
| Latin America and Other Western |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hemisphere........................... | 3,667,938 | 629,453 | 438,778 | 144,760 | 45,916 | 191,209 | 24,095 | 1,949 | 50,901 | 60,597 | 159,326 | 49,676 | 2,256.5 |
| South America . | 467,715 | 302,433 | 233,835 | 58,079 | 10,520 | 33,512 | 15,700 | 1,571 | 9,992 | 10,623 | 90,732 | 29,812 | 997.4 |
| Argentina.... | 57,563 | 41,728 | 33,278 | 7,546 | 904 | 3,727 | 2,924 | 115 | 1,148 | 4,756 | 16,886 | 3,920 | 141.2 |
| Brazil. | 242,509 | 172,226 | 134,695 | 30,952 | 6,579 | 16,434 | 8,343 | 1,372 | 5,595 | 2,920 | 45,071 | 18,014 | 561.4 |
| Chile.. | 71,091 | 28,417 | 18,977 | 8,436 | 1,004 | 5,046 | 1,782 | 22 | 900 | 672 | 9,192 | 2,602 | 109.4 |
| Colombia | 22,456 | 20,632 | 15,764 | 4,289 | 579 | 1,906 | 1,044 | 26 | 829 | 574 | 6,487 | 1,899 | 66.4 |
| Ecuador.. | 4,377 | 4,123 | 3,205 | 858 | 59 | 239 | 55 | 1 | 182 | (D) | 977 | 299 | 14.8 |
| Peru..... | 23,958 | 12,294 | (D) | (D) | 114 | 2,588 | 919 | 7 | 207 | (D) | 5,771 | 927 | 37.0 |
| Venezuela | 28,837 | 16,216 | 12,231 | (D) | (D) | 2,851 | 467 | 24 | 997 | 17 | 4,946 | 1,773 | 51.1 |
| Other.. | 16,925 | 6,798 | (D) | 1,279 | (D) | 721 | 164 | 4 | 134 | (D) | 1,402 | 376 | 16.2 |
| Central America ....................................... | 381,985 | 216,434 | 164,088 | 43,329 | 9,017 | 17,436 | 5,904 | 366 | 39,403 | 48,023 | 42,240 | 18,356 | 1,209.0 |
| Costa Rica | 28,911 | 7,492 | (D) | 1,569 | (D) | 907 | 188 | 20 | 390 | 1,607 | 1,807 | 765 | 49.1 |
| Honduras.... | 2,863 | 3,664 | (D) | 383 | (D) | 134 | 30 | 3 | 548 | 755 | 758 | 402 | 46.1 |
| Mexico................................................... | 327,787 | 188,962 | 143,478 | 36,967 | 8,517 | 15,772 | 5,125 | 338 | 37,018 | 44,931 | 36,717 | 16,066 | 1,031.8 |
| Panama.. | 9,678 | 6,851 | (D) | 2,029 | (D) | -95 | 242 | 2 | 681 | 0 | 823 | 456 | 21.6 |
| Other............................................. | 12,745 | 9,465 | (D) | 2,381 | (D) | 718 | 319 | 2 | 767 | 730 | 2,135 | 666 | 60.5 |
| Other Western Hemisphere ......................... | 2,818,238 | 110,586 | 40,855 | 43,351 | 26,380 | 140,261 | 2,491 | 13 | 1,505 | 1,952 | 26,354 | 1,508 | 50.1 |
| Barbados. | 49,363 | 10,188 | 5,665 | 2,730 | 1,792 | 2,940 | (D) | (*) | (D) | (D) | 1,803 | 53 | 1.4 |
| Bermuda .... | 905,083 | 42,741 | (D) | (D) | 14,659 | 82,248 | 545 | 9 | 370 | (*) | 9,465 | 417 | 3.8 |
| Dominican Republic .............................. | 4,179 | 4,676 | 3,113 | 1,557 | 6 | 398 | 153 | 2 | 396 | (D) | 1,039 | 231 | 25.1 |
| United Kingdom Islands, Caribbean............ | 1,266,526 | 34,925 | (D) | (D) | 7,783 | 45,301 | 607 | 1 | 180 | 89 | 8,647 | 247 | 4.0 |
| Other .................................................. | 593,087 | 18,057 | 7,917 | 8,000 | 2,140 | 9,374 | (D) | 1 | (D) | (D) | 5,400 | 561 | 15.8 |
| Africa. | 272,161 | 98,326 | 84,375 | 12,844 | 1,107 | 32,347 | 14,508 | 88 | 1,786 | 4,548 | 55,443 | 5,958 | 172.8 |
| Egypt... | 19,652 | 12,290 | 10,665 | 1,461 | 164 | 2,375 | 1,666 | 6 | (D) | (D) | 5,477 | 595 | 26.2 |
| Nigeria........ | 62,243 | 21,700 | (D) | (D) | (D) | (D) | 3,533 | ${ }^{2}$ | 23 | (D) | 18,573 | 593 | 8.4 |
| South Africa . | 28,169 | 23,229 | 18,001 | 4,747 | 481 | 1,174 | 674 | 74 | 1,012 | 361 | 5,730 | 2,441 | 58.9 |
| Other ... | 162,098 | 41,107 | (D) | (D) | (D) | (D) | 8,635 | 6 | (D) | (D) | 25,664 | 2,329 | 79.3 |
| Middle East. | 122,698 | 64,119 | 46,368 | 16,873 | 877 | 12,510 | 3,165 | 1,965 | 612 | 2,692 | 23,323 | 6,304 | 107.7 |
| Israel ........ | 35,102 | 15,819 | (D) | 4,104 | (D) | 1,538 | 661 | 1,948 | 153 | (D) | 6,957 | 3,706 | 66.4 |
| Saudi Arabia. | 12,493 | 5,971 | 3,812 | 2,114 | 45 | (D) | 197 | 1 | (D) | (D) | 1,263 | 663 | 10.8 |
| United Arab Emirates ........................... | 18,935 | 27,575 | 19,872 | 7,446 | 258 | 1,396 | 261 | 15 | 339 | 174 | 5,882 | 1,170 | 19.5 |
| Other ...................... | 56,168 | 14,754 | (D) | 3,210 | (D) | (D) | 2,045 | 1 | (D) | (D) | 9,221 | 765 | 11.0 |
| Asia and Pacific.. | 2,986,824 | 1,296,839 | 938,244 | 298,471 | 60,124 | 120,158 | 44,621 | 8,313 | 57,898 | 54,891 | 276,915 | 107,004 | 3,377.0 |
| Australia .... | 489,402 | 150,428 | 95,550 | 46,399 | 8,479 | 17,062 | 10,480 | 767 | 5,921 | 2,890 | 48,787 | 21,901 | 296.1 |
| China... | 210,310 | 170,475 | 138,991 | 30,210 | 1,274 | 14,366 | 7,559 | 1,452 | 7,255 | 8,745 | 36,942 | 13,508 | 1,026.0 |
| Hong Kong ... | 270,326 | 104,520 | 65,618 | 35,990 | 2,911 | 13,292 | 1,156 | 153 | 5,535 | 5,716 | 14,221 | 6,349 | 115.5 |
| India .. | 89,378 | 49,329 | 27,759 | 19,488 | 2,082 | 4,461 | 2,174 | 1,644 | 923 | 1,033 | 16,593 | 9,130 | 586.1 |
| Indonesia.... | 52,050 | 25,811 | 22,618 | 2,715 | 478 | 7,853 | 2,273 | 28 | 490 | 245 | 16,658 | 1,958 | 104.1 |
| Japan .. | 955,929 | 246,990 | 145,840 | 70,822 | 30,327 | 10,047 | 4,439 | 1,885 | 11,480 | 2,679 | 48,630 | 28,350 | 315.5 |
| Korea, Republic of... | 135,676 | 55,209 | 40,284 | 11,195 | 3,729 | 3,381 | 1,830 | 835 | 2,222 | 1,856 | 11,284 | 5,354 | 117.2 |
| Malaysia.... | 56,264 | 51,081 | 43,538 | 7,235 | 308 | 6,037 | 2,515 | 376 | 2,340 | 8,439 | 12,465 | 2,571 | 147.8 |
| New Zealand ......................................... | 16,413 | 11,642 | 8,317 | 2,801 | 525 | 197 | 261 | 21 | 164 | 54 | 1,988 | 1,272 | 30.2 |
| Philippines.. | 28,448 | 18,580 | 14,140 | 4,135 | 305 | 1,912 | 1,417 | 55 | 1,007 | 484 | 4,849 | 1,723 | 161.7 |
| Singapore... | 455,316 | 303,039 | 256,732 | 43,410 | 2,897 | 30,601 | 4,684 | 753 | 16,194 | 16,930 | 25,249 | 8,291 | 153.0 |
| Taiwan ........ | 141,726 | 44,259 | 28,068 | 9,929 | 6,262 | 4,097 | 1,172 | 235 | 2,310 | 2,182 | 6,279 | 2,774 | 93.2 |
| Thailand ................................................... | 43,767 | 47,558 | 43,122 | 4,163 | 273 | 4,412 | 2,364 | 106 | 1,889 | 3,346 | 13,813 | 2,342 | 163.7 |
| Other.................................................. | 41,818 | 17,919 | 7,666 | 9,979 | 274 | 2,440 | 2,295 | 2 | 167 | 292 | 19,158 | 1,481 | 66.9 |
| Addenda: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| European Union (27) ${ }^{2}$.................................. | 10,546,728 | 2,106,516 | 1,473,483 | 549,942 | 83,090 | 511,830 | 44,757 | 22,579 | 51,616 | 61,560 | 502,526 | 242,078 | 3,760.5 |
| OPEC ${ }^{3}$.................................................. | 230,496 | 104,871 | 84,903 | 18,446 | 1,523 | 31,200 | 10,065 | 45 | 1,941 | 4,939 | 52,309 | 5,764 | 119.4 |

* Less than $\$ 500,000$ (+/-)

Suppressed to avoid disclosure of data of individual companies.

1. "Other" consists largely of investment income that is included in "sales or gross operating revenues" in the income statement. In finance and insurance, investment income is included in sales because it is generated by a primary activity income earned on funds insurers hold on behalf of policyholders is removed (and included in ther services supplied measure) plus the portion of premiums set aside for the settlement of expected or "normal" losses. For banks, "other" consists of the investment income remaining after BEA's estimate of the value of implicit services provided by banks is
excluded (and included in services supplied). In industries other than finance and insurance, investment income is generally considered to be an incidental revenue source; this income is included in the income statement in a separate "ther income" category, but is not included in sales or in this column.
2. The European Union (27) comprises Austria, Belgium, Bulgaria, Cyprus, Czech Republic, Denmark, Estonia Finland, France, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, the Netherlands, 3. OPEC is tha , Romania, Slovakia, Slovenia, Spain, Sweden, and the United Kingdon. , Algeria, Angola, Ecuado, Iran, Iraq, Kuwait, Libya, Nigeria, Qatar, Saudi Arabia, the United Arab Emirates, and Venezuela

Table 11.1 Employment of Majority-Owned Foreign Affiliates, Country by Industry of Affiliate, 2009
[Thousands of employees]

|  | $\begin{gathered} \text { All } \\ \text { industries } \end{gathered}$ | Mining | Manufacturing |  |  |  |  |  |  |  | Wholesale trade | Retail trade | Information | $\begin{gathered} \text { Finance } \\ \text { and } \\ \text { insurance } \end{gathered}$ | Professional, scientific, and technical services | Other industries |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Total | Of which: |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | Food | Chemicals | Primary and fabricated metals | Machinery | Computers and electronic products | Electrical equipment, appliances, and components | Transportation equipment |  |  |  |  |  |  |
| All countries.. | 10,793.9 | 199.5 | 4,538.9 | 436.0 | 634.8 | 212.0 | 396.8 | 695.7 | 197.8 | 847.7 | 781.8 | 1,171.4 | 426.3 | 608.2 | 805.9 | 2,262.1 |
| Canada | 1,082.7 | 19.0 | 297.6 | 33.5 | 35.6 | 19.2 | 19.1 | 20.2 | 4.7 | 70.9 | 87.2 | 310.9 | 23.0 | 42.4 | 68.7 | 233.8 |
| Europe... | 4,137.4 | 35.3 | 1,802.0 | 134.8 | 295.0 | 122.3 | 190.8 | 185.2 | 69.5 | 393.3 | 374.1 | 309.1 | 174.8 | 235.5 | 301.8 | 905.0 |
| Austria .... | 41.0 | 0.1 | 22.9 | 1.4 | 2.3 | 0.5 | 3.2 | 2.6 | 1.8 | 5.1 | 6.4 | 1.0 | 1.5 | 1.0 | 2.1 | 6.0 |
| Belgium . | 135.8 | 0.1 | 70.8 | 7.2 | 17.2 | 3.4 | 7.2 | 1.2 | 1.5 | 17.6 | 15.8 | 2.2 | 4.2 | 5.5 | 9.2 | 27.8 |
| Czech Republic ........ | 72.0 | 0.0 | 51.1 | G | 2.9 | 1.8 | 4.1 | 7.4 | 3.1 | 21.1 | 6.0 | 0.6 | 1.9 | 5.0 | 2.0 | 5.5 |
| Denmark............... | 34.2 | 0.3 | 14.0 | 1.3 | 1.5 | 0.8 | 4.4 | 1.0 | 0.3 | 0.1 | 3.9 | 0.9 | 0.9 | 0.5 | 8.5 | 5.3 |
| Finland.. | 20.7 | 0.0 | 11.5 | 0.2 | 2.1 | 0.2 | 2.6 | 2.5 | 0.4 | 0.3 | 3.0 | 0.1 | 1.0 | 0.2 | 2.6 | 2.4 |
| France ......... | 537.4 | 0.6 | 209.6 | 15.5 | 39.2 | 14.4 | 28.6 | 20.1 | 5.2 | 31.1 | 53.8 | 15.6 | 10.6 | 9.2 | 26.1 | 211.9 |
| Germany......... | 619.7 | 4.2 | 367.0 | 9.5 | 49.5 | 22.1 | 42.1 | 40.0 | 14.0 | 112.2 | 71.8 | 22.7 | 12.2 | 13.8 | 45.6 | 82.4 |
| Greece..................................... | 18.1 | (*) | 6.5 | 1.5 | 2.2 | 0.4 | 0.1 | 0.1 | 0.0 | (*) | 3.7 | 0.2 | 0.4 | 2.1 | 1.5 | 3.8 |
| Hungary..................................... | 58.0 |  | 38.5 | 1.6 | 1.4 | H | 2.5 | 5.9 | 1 | 11.0 | 3.0 | 0.4 | 2.5 | 4.1 | 4.5 | 4.9 |
| Ireland ........ | 99.7 | 0.3 | 56.9 | 1.5 | 17.0 | 0.4 | 1.0 | 17.7 | 0.6 | 0.4 | 4.3 | 1.2 | 6.1 | 11.7 | 6.2 | 13.1 |
| Italy........ | 213.7 | 0.7 | 104.8 | 4.3 | 23.9 | 6.7 | 19.3 | 10.3 | 7.3 | 17.2 | 23.0 | 6.5 | 11.1 | 5.9 | 19.5 | 42.3 |
| Luxembourg......... | 15.7 | 0.0 | 6.7 | 0.0 | 0.8 | 0.2 | 0.2 | 0.1 | 0.0 | 0.0 | (*) | 0.2 | G | 4.0 | 0.9 | G |
| Netherlands....... | 212.2 | 1.8 | 94.0 | 11.5 | 33.2 | 3.7 | 9.6 | 4.4 | 3.2 | 5.6 | 23.2 | 10.5 | 11.9 | 5.2 | 16.2 | 49.5 |
| Norway ........ | 37.2 | 7.7 | 12.3 | 0.3 | 1.0 | 0.2 | 5.5 | 0.9 | 0.1 | 0.3 | 2.1 | 2.1 | 1.0 | 1.0 | 2.6 | 8.3 |
| Poland ... | 155.0 | (*) | 97.6 | 16.9 | 9.7 | 6.2 | 2.6 | 6.1 | H | 31.9 | 11.1 | 0.6 | 4.1 | 19.3 | 5.8 | 16.4 |
| Portugal. | 28.9 | 0.0 | 14.1 | 1.8 | 2.2 | 0.7 | 1.0 | 0.7 | 0.2 | 4.6 | 2.8 | 1.5 | 0.7 | 0.7 | 1.7 | 7.4 |
| Russia ... | 106.1 | 4.4 | 51.2 | 16.0 | 4.4 | 1 | 3.8 | 1.8 | 0.2 | 6.4 | 7.6 | 0.1 | 1.1 | 6.2 | 2.8 | 32.7 |
| Spain..... | 183.5 | 0.2 | 94.2 | 8.9 | 17.5 | 6.3 | 1.9 | 8.9 | 4.2 | 30.6 | 19.1 | 4.4 | 4.8 | 10.0 | 10.1 | 40.7 |
| Sweden ..... | 80.0 | 0.0 | 41.4 | F | 3.3 | 2.6 | 4.0 | 2.2 | 0.7 | 19.6 | 7.5 | 2.2 | 2.8 | 3.1 | 7.8 | 15.2 |
| Switzerland....... | 88.0 | F | 29.8 | 1.0 | 7.1 | 0.8 | 3.1 | 5.1 | 1.9 | 1.0 | 25.2 | 2.2 | 5.0 | 4.0 | 6.5 |  |
| Turkey ........ | 37.3 | (*) | 23.5 | 2.1 | 5.7 | 0.1 | 0.8 | 0.1 | (*) | 7.5 | 4.2 | 0.1 | 0.5 | 2.5 | 0.6 | 6.0 |
| United Kingdom..................................... | 1,203.5 | 9.1 | 297.7 | 21.6 | 44.6 | 20.4 | 39.4 | 41.2 | 8.3 | 49.1 | 65.5 | 233.7 | 84.0 | 118.3 | 112.7 | 282.4 |
| Other ................................................. | 139.9 | H | 86.0 | 7.9 | 6.3 | 22.1 | 3.7 | 5.1 | 3.7 | 20.7 | 11.3 | 0.2 | H | 2.0 | 6.3 | 25.0 |
| Latin America and Other Western |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hemisphere........ | 2,142.5 | 59.6 | 1,012.8 | 150.1 | 119.6 | 28.5 | 59.6 | 80.3 | 50.5 | 245.0 | 81.1 | 332.1 | 67.1 | 115.6 | 62.9 | 411.3 |
| South America.... | 950.5 | 42.2 | 422.3 | 83.0 | 75.8 | 12.1 | 32.8 | 16.6 | 19.5 | 90.0 | 43.4 | M | 42.7 | 41.5 | 38.5 | M |
| Argentina.......... | 137.1 | 8.5 | 48.2 | 10.1 | 11.9 | 0.7 | 0.9 | 0.7 | (*) | 12.0 | 4.2 | J | 6.9 | 10.2 | 7.2 | K |
| Brazil ................ | 522.4 | 10.1 | 293.3 | L | 42.3 | 9.2 | 29.0 | 13.8 | J | 68.7 | 19.3 | L | 22.1 | 17.5 | 23.7 |  |
| Chile..... | 113.8 | 5.6 | 11.2 | G | 4.3 | 0.1 | 1.6 | 0.4 | 0.0 | 0.1 | 4.7 | K | 5.5 | 2.6 | 3.7 | K |
| Colombia.... | 59.8 | 7.1 | 17.1 | 3.5 | 4.3 | 1.3 | 0.1 | 0.5 | 0.2 | G | 3.0 | 0.5 | 2.5 | 5.9 | 1.9 | 21.9 |
| Ecuador........................................... | 13.6 | 1.1 | 6.8 | 0.9 | 1.0 | (*) | (*) | 0.1 | 0.0 | G | 2.6 | 0.7 | 0.3 | 0.3 | 0.2 | 1.7 |
| Peru......... | 35.6 | 6.3 | 7.3 | 2.2 | 3.2 | 0.2 | 0.1 | 0.1 | ${ }^{*}$ ) | 0.0 | 5.4 | 0.1 | G | 1.1 | 0.2 |  |
| Venezuela.. | 53.6 | 2.7 | 32.6 | 9.8 | 8.1 | 0.3 | 1.0 | 0.9 | A | 1 | 3.6 | 0.7 | 1.9 | 2.6 | 1.3 | 8.3 |
| Other ......................................... | 14.5 | 0.9 | 5.7 | 1.7 | 0.7 | 0.2 | 0.1 | 0.1 | 0.0 | (*) | 0.7 | 0.2 | G | 1.4 | 0.2 | H |
| Central America..................................... | 1,141.2 | 15.1 | 566.9 | 65.6 | 41.2 | 15.5 | 26.7 | 63.7 | 31.0 | 155.0 | 35.5 | M | 19.1 | 71.1 | 23.2 | M |
| Costa Rica......... | 48.1 | 0.0 | 18.4 | 0.9 | 5.8 | 0.1 | 0.0 | H | 1.5 | 0.0 | 1.8 | 0.9 | 0.6 | G | 4.4 |  |
| Honduras........... | 44.0 | 0.0 | 32.2 | G | 0.3 | 0.0 | 0.0 | 0.1 | 0.0 | H | 0.7 | 0.5 | 0.1 | G | 0.0 |  |
| Mexico ......... | 969.1 | 14.8 | 481.0 | 58.5 | 32.3 | 15.2 | 26.7 | 57.0 | 29.2 | M | 30.7 | M | 17.7 | 57.9 | 18.8 | M |
| Panama.... | 20.3 | 0.3 | 1.5 | 0.6 | 0.6 | 0.0 | 0.0 | (*) | 0.0 | 0.0 | 1.2 | G | 0.4 | 0.6 | 0.1 |  |
| Other ........................................... | 59.7 | (*) | 33.8 | H | 2.2 | 0.1 | 0.0 | H | 0.3 | 0.0 | 1.2 | 2.5 | 0.4 |  | (*) |  |
| Other Western Hemisphere.................... | 50.8 | 2.3 | 23.6 | 1.4 | 2.6 | 1.0 | 0.1 | (*) | 0.0 | 0.0 | 2.1 | G | 5.3 | 3.0 | 1.3 |  |
| Barbados ........................................ | 1.4 | (*) | ${ }^{*}$ *) | (*) | 0.0 | 0.0 | 0.0 | $\left({ }^{*}\right)$ | 0.0 | 0.0 | 0.1 | 0.2 | 0.1 | 0.1 | (*) | 0.8 |
| Bermuda...... | 3.4 | F | (*) | 0.0 | (*) | 0.0 | (*) | 0.0 | 0.0 | 0.0 | 0.4 | 0.0 | 0.1 | 1.5 | 0.1 |  |
| Dominican Republic ....................... | 26.0 | 0.0 | J | G | 2.1 | 0.1 | (*) | ${ }^{*}{ }^{*}$ | 0.0 | 0.0 | 0.6 | 0.7 | G | 0.1 | 0.1 | G |
| United Kingdom Islands, Caribbean...... | 4.1 | 0.6 | 0.1 | 0.1 | 0.0 | 0.0 | 0.0 | (*) | 0.0 | 0.0 | 0.2 | (*) | 0.1 | 0.3 | 0.7 | 2.0 |
| Other ............................................. | 15.9 | G | H | A | 0.5 | 0.9 | 0.1 | 0.0 | 0.0 | 0.0 | 0.8 | G | H | 1.0 | 0.4 | 5.6 |
| Africa .... | 163.1 | 24.8 | 78.3 | 10.2 | 7.8 | 2.1 | 5.4 | 1.5 | 2.0 | J | 14.1 | 2.0 | 3.1 | 6.8 | 5.3 | 28.7 |
| Egypt.. | 24.9 | 2.5 | 16.3 | 4.2 | 1.8 | A | G | (*) | 0.4 | 0.0 | 1.5 | 0.1 | 0.3 | F | 0.7 | H |
| Nigeria........... | 8.9 | 7.0 | 0.9 | (*) | 0.4 | (*) | 0.3 | 0.1 | 0.0 | 0.0 | 0.2 | 0.0 | (*) | 0.3 | 0.1 | 0.5 |
| South Africa........................................... | 58.1 | 0.6 | 26.4 | 2.6 | 4.5 | 0.7 | 3.0 | 1.1 | G | 6.7 | 9.5 | 1.8 | 2.5 | 1.9 | 4.1 | 11.4 |
| Other ............... | 71.2 | 14.7 | 34.7 | 3.4 | 1.1 | G | F | 0.3 | A | 1 | 2.9 | 0.1 | 0.2 | H | 0.5 |  |
| Middle East.. | 101.9 | 8.8 | 36.8 | 3.0 | 4.3 | 1.0 | 5.5 | 15.9 | 0.5 | G | 14.9 | 1.7 | 5.0 | 3.7 | 14.7 | 16.3 |
| Israel......... | 63.5 | (*) | 28.4 | G | 2.6 | 0.2 | 3.8 | 14.9 | 0.4 | G | 12.6 | 1.7 | 3.6 | 0.7 | 7.6 | 8.8 |
| Saudi Arabia. | 8.3 | 2.7 | 2.0 | 0.0 | 0.9 | 0.3 | 0.7 | 0.1 | (*) | 0.0 | 0.4 | 0.0 | 0.2 | 0.2 | 1.6 | 1.3 |
| United Arab Emirates .......................... | 18.8 | 2.0 | 3.9 | 0.2 | 0.7 | A | F | 1.0 | (*) | 0.0 | 1.8 | (*) | 1.0 | 1.9 | 4.0 | 4.0 |
| Other .............................................. | 11.3 | 4.0 | 2.5 | F | 0.1 | A | A | 0.0 | 0.0 | 0.0 | 0.1 | 0.0 | 0.1 | 0.9 | 1.5 | 2.2 |
| Asia and Pacific. | 3,166.3 | 52.0 | 1,311.3 | 104.4 | 172.5 | 38.9 | 116.3 | 392.6 | 70.6 | 120.4 | 210.5 | 215.6 | 153.3 | 204.2 | 352.5 | 666.9 |
| Australia.. | 294.6 | 13.6 | 88.8 | 20.5 | 11.8 | 8.9 | 8.4 | 3.0 | 3.2 | 11.7 | 27.5 | 9.4 | 21.1 | 20.0 | 33.7 | 80.5 |
| China... | 941.0 | 2.5 | 510.9 | 28.9 | 65.9 | 22.8 | 50.9 | 156.6 | 46.3 | 38.6 | 44.4 | 118.5 | 14.4 | 9.0 | 29.1 | 212.2 |
| Hong Kong...................................... | 112.8 | 0.0 | 40.5 | 0.1 | 3.3 | 0.7 | 2.5 | 7.5 | 7.2 | 0.1 | 13.4 | 0.6 | 5.2 | 19.2 | 10.6 | 23.2 |
| India.............................................. | 518.0 | 1.0 | 120.4 | 6.7 | 22.1 | 1.0 | 18.0 | 21.2 | 2.6 | 19.8 | 23.8 | J | 61.8 | 37.5 | 191.8 |  |
| Indonesia........ | 102.3 | 26.2 | 55.3 | 1 | 5.3 | (*) | 0.7 | 4.1 | F | 0.7 | 1.7 | 0.1 | 0.4 | 4.7 | 0.7 | 13.3 |
| Japan............................................ | 311.1 | 0.1 | 78.1 | 0.4 | 24.3 | 0.7 | 14.1 | 17.1 | 2.6 | 4.8 | 35.2 | 58.9 | 15.0 | 51.3 | 34.0 | 38.5 |
| Korea, Republic of ....... | 118.2 | 0.1 | 57.3 | 0.8 | 4.7 | 1.4 | 5.9 | 14.6 | 0.1 | 25.1 | 11.2 | 3.5 | 2.0 | 9.9 | 6.1 | 28.1 |
| Malaysia .................... | 136.7 | 2.2 | 92.4 | 1.9 | 4.4 | 0.6 | 2.7 | 67.4 | ${ }_{4}$ | 2.1 | 6.9 | 0.6 | 1.8 | 6.6 | 5.2 | 21.0 |
| New Zealand ............ | 30.9 | 0.3 | 8.1 | 2.5 | 1.4 | 0.2 | 0.3 | 0.3 | 0.4 | 0.6 | 3.2 | 1.7 | 2.5 | 2.2 | 3.0 | 9.8 |
| Philippines .......................................... | 144.3 | 0.1 | 49.8 | 9.2 | 4.8 | 0.1 | 0.5 | 17.5 | G | 1 | 3.3 | 1.3 | 18.2 | 1 | 16.3 | K |
| Singapore ............... | 139.0 | 2.3 | 54.2 | 0.9 | 6.9 | 0.8 | 6.2 | 25.8 | 1.6 | 4.0 | 18.5 | 0.4 | 5.9 | 15.6 | 10.6 | 31.6 |
| Taiwan ......... | 90.7 | (*) | 29.1 | 0.8 | 3.9 | 0.6 | 1.8 | 14.5 | 0.9 | G | 11.4 | H | 3.0 | 13.2 | 4.4 | K |
| Thailand.......................................... | 151.8 | 2.3 | 94.6 | 16.1 | 10.2 | 0.6 | 4.1 | 37.8 | 0.2 | 5.7 | 6.8 | 3.7 | 0.5 | 6.5 | 4.6 | 32.9 |
| Other ............................................... | 74.9 | 1.4 | 31.8 | I | 3.3 | 0.5 | 0.4 | 5.1 | 0.0 | 0.4 | 3.2 | F | 1.5 | H | 2.5 | 30.6 |
| Addenda: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 3,820.9 | 17.4 | 1,662.6 | 112.2 | 274.9 | 108.1 | 176.2 | 177.3 | 67.3 | 377.9 | 331.8 | 304.5 | 166.4 | 221.3 | 286.9 | 829.9 |
| OPEC ${ }^{2}$........................................... | 118.3 | 25.0 | 48.2 | 11.3 | 11.0 | 2.1 | 3.2 | 2.1 | A | 8.0 | 8.7 | 1.5 | 3.5 | 5.4 | 8.2 | 17.9 |

* Fewer than 50 employees.

1. The European Union (27) comprises Austria, Belgium, Bulgaria, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, the Netherlands,
oland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, and the United Kingdom,

Iran, Iraq, Kuwait, Libya, Nigeria, Qatar, Saudi Arabia, the United Arab Emirates, and Venezuela
Note. Size ranges are given in employment cells that are suppressed. The size ranges are: A-1 to 499; F-500 to g99, G-1,00 2,499, H-2,500 to 4,999; l-5,000 to 9,999; J-10,000 to 24,999; K-25,000 to 49,999; L-50,000 to 99,999; M-100,000 or more.

Table 11.2 Employment of Majority-Owned Foreign Affiliates, Country by Industry of Affiliate, 2010
[Thousands of employees]

|  | All industries | Mining | Manufacturing |  |  |  |  |  |  |  | Wholesale trade | Retail trade | Information | Finance and insurance | Professional, scientific, and technical services | Other industries |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Of which: |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | Total | Food | Chemicals | Primary and fabricated metals | Machinery | Computers and electronic products | Electrical equipment, appliances, and components | Transportation equipment |  |  |  |  |  |  |
| All countries.. | 11,070.3 | 201.8 | 4,629.7 | 437.4 | 619.9 | 217.2 | 397.2 | 713.8 | 199.9 | 877.9 | 778.9 | 1,247.9 | 406.0 | 599.1 | 853.2 | 2,353.8 |
| Canada | 1,077.0 | 20.5 | 294.0 | 32.7 | 35.9 | 18.4 | 18.5 | 18.7 | 5.0 | 74.5 | 85.9 | 313.6 | 23.1 | 35.9 | 69.9 | 234.2 |
| Europe | 4,079.4 | 35.7 | 1,740.4 | 129.4 | 271.2 | 120.7 | 184.2 | 178.8 | 69.7 | 371.2 | 365.0 | 336.6 | 157.7 | 232.3 | 289.6 | 922.1 |
| Austria . | 40.5 | 0.1 | 22.4 | 1.5 | 2.2 | 0.4 | 3.2 | 2.4 | 1.9 | 5.1 | 6.0 | 1.1 | 1.4 | 0.6 | 2.7 | 6.2 |
| Belgium | 132.4 | 0.1 | 64.5 | 7.2 | 17.9 | 3.2 | 7.3 | 1.2 | 1.4 | 12.7 | 15.6 | 1.6 | 3.9 | 5.4 | 8.7 | 32.6 |
| Czech Republic .................................. | 72.9 | 0.0 | 49.6 | G | 3.0 | 1.7 | 5.1 | 6.4 | 3.0 | 20.7 | 6.4 | 0.7 | 1.9 | 5.9 | 2.0 | 6.3 |
| Denmark | 33.1 | 0.3 | 13.1 | 1.3 | 1.5 | 0.8 | 2.8 | 1.4 | 0.3 | 0.1 | 3.8 | 0.9 | 0.9 | 0.5 | 7.9 | 5.6 |
| Finland. | 19.7 | 0.0 | 11.1 | 0.2 | 1.9 | 0.2 | 2.4 | 2.3 | 0.3 | 0.3 | 2.5 | 0.1 | 0.9 | 0.2 | 2.4 | 2.5 |
| France. | 531.5 | 0.6 | 197.7 | 16.1 | 35.8 | 12.7 | 27.2 | 18.7 | 4.8 | 30.2 | 52.6 | 15.9 | 9.7 | 8.7 | 21.7 | 224.5 |
| Germany. | 598.0 | 4.2 | 351.2 | 9.5 | 38.8 | 21.9 | 38.0 | 39.2 | 15.4 | 108.7 | 65.9 | 23.8 | 13.5 | 13.4 | 40.6 | 85.4 |
| Greece............................................. | 18.0 | (*) | 6.3 | 1.7 | 2.1 | 0.4 | 0.1 | 0.1 | 0.0 | (*) | 3.8 | 0.2 | 0.4 | 2.0 | 1.4 | 3.9 |
| Hungary.............................................. | 58.6 | (*) | 38.4 | 1.5 | 1.4 | H | 2.6 | 6.3 | 1 | 12.2 | 3.5 | 0.4 | 2.5 | 4.1 | 4.8 | 4.8 |
| Ireland | 98.5 | 0.3 | 54.8 | 1.3 | 15.6 | 0.4 | 1.0 | 17.2 | 0.5 | 0.4 | 4.5 | 1.2 | 6.2 | 11.9 | 5.0 | 14.8 |
| Italy | 206.6 | 0.7 | 99.6 | 5.3 | 20.5 | 6.3 | 18.2 | 11.5 | 7.1 | 14.7 | 21.0 | 6.3 | 11.6 | 6.5 | 18.5 | 42.5 |
| Luxembourg....................................... | 15.3 | 0.0 | 6.9 | 0.0 | 0.8 | 0.2 | 0.2 | 0.1 | 0.0 | 0.0 | (*) | 0.2 | 2.4 | 3.0 | 0.8 | 2.0 |
| Netherlands.. | 219.8 | 1.6 | 95.5 | 12.0 | 32.1 | 3.7 | 9.8 | 4.0 | 3.2 | 7.5 | 25.0 | 11.5 | 11.3 | 7.7 | 16.5 | 50.7 |
| Norway . | 38.6 | 7.8 | 13.8 | 0.5 | 1.0 | 0.8 | 6.2 | 0.8 | 0.2 | 0.3 | 2.1 | 2.2 | 1.0 | 1.0 | 2.4 | 8.3 |
| Poland .............................................. | 154.1 | (*) | 100.0 | 16.2 | 8.9 | 6.8 | 2.9 | 6.0 | 4.5 | 33.8 | 11.1 | 0.6 | 4.6 | 16.4 | 5.5 | 15.9 |
| Portugal ........................................................................ | 30.0 | 0.0 | 14.2 | 1.7 | 1.8 | 1.0 | 1.0 | 0.7 | 0.2 | 4.9 | 2.9 | 1.5 | 0.7 | 0.8 | 1.5 | 8.3 |
| Russia | 101.5 | 4.4 | 57.7 | 13.5 | 4.8 | 1 | 4.3 | 1.9 | 0.2 | 7.2 | 8.5 | 0.1 | 1.1 | 6.5 | 3.1 | 19.9 |
| Spain ... | 175.0 | 0.2 | 86.5 | 8.2 | 15.3 | 6.0 | 1.9 | 9.4 | 4.2 | 25.9 | 18.4 | 5.1 | 4.5 | 7.8 | 9.7 | 42.7 |
| Sweden .. | 65.0 | 0.0 | 26.8 | 0.9 | 3.5 | 2.6 | 3.9 | 2.2 | 0.7 | 4.3 | 7.4 | 2.2 | 2.3 | 3.0 | 7.0 | 16.3 |
| Switzerland. | 88.3 | F | 30.1 | G | 7.2 | 0.9 | 3.0 | 3.9 | 2.2 | 1.0 | 24.4 | 2.2 | 4.8 | 4.1 | 7.2 | J |
| Turkey . | 42.9 | (*) | 26.6 | 2.0 | 7.3 | 0.1 | 0.8 | 0.1 | (*) | 1 | 4.4 | 0.1 | 0.5 | 2.9 | 0.7 | 7.8 |
| United Kingdom.................................... | 1,199.7 | 9.5 | 289.1 | 17.6 | 41.2 | 20.1 | 39.0 | 39.5 | 8.4 | 48.7 | 64.4 | 258.3 | 66.4 | 117.6 | 113.4 | 280.9 |
| Other ................................................ | 139.3 | H | 84.5 | 7.5 | 6.4 | 22.0 | 3.2 | 3.5 | H | J | 11.1 | 0.2 | 4.8 | 2.2 | 6.0 | K |
| Latin America and Other Western |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hemisphere....................................... | 2,256.5 | 62.2 | 1,073.0 | 158.0 | 122.1 | 32.3 | 63.0 | 79.4 | 50.1 | 278.7 | 83.2 | M | 60.1 | 115.1 | 68.8 | M |
| South America..................................... | 997.4 | 46.0 | 445.2 | 88.5 | 77.8 | 11.9 | 32.6 | 17.4 | J | 98.2 | 44.8 | M | 37.8 | 41.3 | 43.0 | M |
| Argentina... | 141.2 | 8.9 | 50.1 | 11.5 | 11.7 | 0.7 | 0.9 | 0.7 | (*) | 12.2 | 4.0 | $J$ | 7.3 | 8.9 | 6.9 | K |
| Brazil. | 561.4 | 13.3 | 312.5 | 56.0 | 44.2 | 9.1 | 29.7 | 14.8 | J | 74.3 | 21.2 | L | 16.2 | 17.9 | 27.6 | L |
| Chile ... | 109.4 | 5.5 | 10.5 | G | 4.3 | 0.1 | 0.8 | 0.4 | 0.0 | 0.2 | 3.9 | K | 7.0 | 3.0 | 4.4 | K |
| Colombia | 66.4 | 7.7 | 19.8 | 4.1 | 4.3 | 1.3 | 0.1 | 0.5 | 0.2 | H | 3.4 | 0.5 | 1.7 | 5.9 | 2.0 | 25.5 |
| Ecuador | 14.8 | 1.1 | 7.8 | G | 1.0 | (*) | (*) | A | 0.0 | G | 2.6 | 0.7 | 0.3 | 0.3 | 0.2 | 1.7 |
| Peru | 37.0 | 6.5 | 7.6 | 1.6 | 3.4 | 0.2 | 0.1 | 0.1 | (*) | 0.0 | 5.4 | 0.1 | G | 0.9 | 0.3 | J |
| Venezuela....................................... | 51.1 | 2.2 | 30.2 | 9.4 | 8.2 | 0.3 | 0.9 | 0.8 | 0.0 | 1 | 3.5 | 0.7 | 2.0 | 2.9 | 1.5 | 8.0 |
| Other ............................................. | 16.2 | 0.7 | 6.7 | 2.0 | 0.7 | 0.1 | 0.1 | A | 0.0 | 0.6 | 0.7 | 0.2 | G | 1.5 | 0.2 | H |
| Central America................................... | 1,209.0 | 13.8 | 605.7 | 68.0 | 41.7 | 19.3 | 30.2 | 62.0 | K | 180.6 | 36.1 | 221.4 | 17.1 | 70.3 | 25.0 | 219.6 |
| Costa Rica... | 49.1 | 0.0 | 19.6 | 0.9 | 6.7 | 0.1 | 0.0 | H | 1.4 | 0.0 | 2.1 | 0.9 | 0.6 | G | 4.4 | J |
| Honduras .................................................................. | 46.1 | 0.0 | 33.9 | G | 0.3 | 0.0 | 0.0 | 0.1 | 0.0 | H | 0.6 | 0.4 | 0.1 | G | 0.0 | I |
| Mexico | 1,031.8 | 13.5 | 514.7 | 60.7 | 31.9 | 19.1 | 30.2 | 55.4 | 29.4 | M | 30.7 | M | 15.7 | 58.1 | 20.5 | M |
| Panama .......................................... | 21.6 | 0.3 | 1.5 | 0.6 | 0.6 | 0.0 | 0.0 | (*) | 0.0 | 0.0 | 1.4 | 0.6 | 0.4 | 0.6 | 0.1 | 16.8 |
| Other ............................................. | 60.5 | (*) | 36.0 | H | 2.2 | 0.1 | 0.0 | ${ }_{(*}^{*}$ | A | 0.0 | 1.2 | G | 0.4 | 1 | (*) | 12.5 |
| Other Western Hemisphere.................... | 50.1 | 2.4 | 22.1 | 1.5 | 2.6 | 1.0 | 0.1 | (*) | 0.0 | 0.0 | 2.3 | G | 5.2 | 3.5 | 0.8 | J |
| Barbados........................................ | 1.4 | (*) | (*) | (*) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.1 | 0.2 | (*) | 0.1 | (*) | 0.7 |
| Bermuda.......................................... | 3.8 | F | (*) | 0.0 | (*) | 0.0 | (*) | 0.0 | 0.0 | 0.0 | 0.3 | 0.0 | 0.1 | 1.9 | 0.1 | F |
| Dominican Republic ........................... | 25.1 | 0.0 | 19.2 | G | 2.2 | 0.1 | (*) | (*) | 0.0 | 0.0 | 0.9 | 0.9 | G | 0.1 | 0.1 | G |
| United Kingdom Islands, Caribbean...... | 4.0 158 | 0.7 | 0.1 | 0.1 | 0.0 | 0.0 | 0.0 | (*) | 0.0 | 0.0 | 0.2 | ${ }^{*}$ ) | 0.1 $H$ | 0.3 | 0.2 | 2.3 |
| Other ............................................... | 15.8 | G | 2.8 | A | 0.4 | 0.9 | 0.1 | 0.0 | 0.0 | 0.0 | 0.8 | G | H | 1.0 | 0.4 | 5.5 |
| Africa ................................................... | 172.8 | 27.1 | 84.3 | J | 7.7 | 2.3 | 5.2 | 1.5 | 2.1 | 17.8 | 14.2 | G | 2.9 | 7.9 | 5.0 | K |
| Egypt ................................................... | 26.2 | 2.5 | 18.1 | 5.5 | 1.7 | A | G | (*) | 0.4 | 0.0 | 1.6 | 0.1 | 0.3 | 1.0 | 0.7 | 2.0 |
| Nigeria ............................................... | 8.4 | 6.6 | 0.9 | (*) | 0.3 | (*) | 0.4 | 0.1 | 0.0 | 0.0 | 0.2 | 0.0 | (*) | 0.3 | (*) | 0.5 |
| South Africa......................................... | 58.9 | 0.4 | 27.9 | 2.6 | 4.6 | 0.7 | 2.8 | 1.1 | 1.5 | 7.3 | 9.6 | G | 2.3 | 2.0 | 3.8 | J |
| Other .... | 79.3 | 17.6 | 37.5 | H | 1.1 | G | F | 0.4 | 0.1 | 10.5 | 2.8 | 0.1 | 0.2 | 4.8 | 0.5 | 15.8 |
| Middle East. | 107.7 | 8.7 | 40.2 | H | 4.2 | 1.0 | 6.6 | 17.9 | 0.4 | 0.4 | 14.9 | 0.4 | 6.3 | 4.5 | 16.0 | 16.6 |
| Israel................................................. | 66.4 | (*) | 29.2 | 0.1 | 2.6 | 0.2 | 4.8 | $J$ | 0.3 | 0.4 | 12.6 | 0.3 | 5.0 | 1.5 | 7.9 | 9.8 |
| Saudi Arabia....................................... | 10.8 | 2.7 | 3.9 | G | 0.8 | 0.3 | 0.7 | A | (*) | 0.0 | 0.4 | 0.0 | 0.2 | 0.1 | 2.4 | 1.0 |
| United Arab Emirates ............................ | 19.5 | 1.9 | 4.3 | 0.2 | 0.6 | A | G | 1.1 | (*) | 0.0 | 1.9 | (*) | 1.0 | 1.9 | 4.4 | 4.1 |
| Other ................................................. | 11.0 | 4.0 | 2.7 | G | 0.1 | A | A | 0.0 | 0.0 | 0.0 | 0.1 | 0.0 | 0.1 | 0.9 | 1.4 | 1.7 |
| Asia and Pacific. | 3,377.0 | 47.7 | 1,397.9 | 102.9 | 178.8 | 42.6 | 119.7 | 417.3 | 72.6 | 135.2 | 215.6 | 225.7 | 156.0 | 203.4 | 403.9 | 726.8 |
| Australia.. | 296.1 | 8.0 | 90.9 | 20.7 | 12.0 | 9.7 | 8.0 | 3.0 | 3.1 | 13.0 | 27.8 | 9.5 | 21.9 | 20.3 | 33.9 | 83.8 |
| China | 1,026.0 | 2.5 | 562.3 | 32.1 | 69.8 | 26.1 | 52.8 | 166.7 | 45.1 | 50.0 | 46.0 | 117.0 | 16.7 | 6.8 | 31.8 | 242.8 |
| Hong Kong.............................................. | 115.5 | 0.0 | 43.8 | 0.1 | 3.4 | 0.7 | 2.5 | 8.0 | 8.7 | 0.1 | 12.6 | 0.9 | 5.0 | 18.8 | 10.9 | 23.5 |
| India................................................... | 586.1 | 0.8 | 126.4 | 6.5 | 22.6 | 0.9 | 20.5 | 20.8 | 2.8 | 21.5 | 26.7 | J | 66.1 | 37.0 | 233.3 | L |
| Indonesia........................................... | 104.1 | 27.2 | 56.8 | 6.6 | 6.3 | (*) | 0.7 | 4.1 | G | 0.7 | 2.1 | 0.1 | 0.4 | 3.5 | 0.7 | 13.3 |
| Japan................................................ | 315.5 | 0.1 | 75.2 | 0.5 | 24.2 | 0.3 | 14.0 | 14.1 | 2.6 | 5.0 | 33.6 | 66.9 | 10.8 | 58.1 | 35.1 | 35.8 |
| Korea, Republic of ................................. | 117.2 | (*) | 56.7 | 0.8 | 4.9 | 1.4 | 5.2 | 14.6 | 0.1 | 24.9 | 11.1 | 4.3 | 1.9 | 9.2 | 5.9 | 28.0 |
| Malaysia | 147.8 | 2.2 | 101.5 | 2.1 | 4.6 | 0.6 | 2.7 | 74.9 | H | 2.2 | 7.3 | 0.5 | 1.8 | 4.8 | 5.3 | 24.3 |
| New Zealand ....................................... | 30.2 | 0.3 | 9.1 | 3.1 | 1.5 | 0.2 | 0.3 | 0.7 | 0.4 | 0.6 | 3.0 | 1.8 | 0.9 | 2.1 | 3.0 | 9.9 |
| Philippines........................................... | 161.7 | 0.1 | 58.3 | 8.9 | 4.7 | 0.1 | 0.3 | 18.7 | G | 1 | 3.7 | 1.2 | 19.2 | H | 21.2 | L |
| Singapore .......................................... | 153.0 | 2.4 | 57.5 | 0.9 | 7.3 | 0.9 | 6.3 | 27.9 | 1.8 | 4.0 | 20.0 | 0.4 | 6.1 | 16.1 | 9.8 | 40.8 |
| Taiwan ............................................... | 93.2 | (*) | 28.9 | 0.8 | 3.9 | 0.6 | 1.9 | 13.6 | G | G | 11.6 | H | 3.1 | 13.9 | 4.6 | K |
| Thailand............................................. | 163.7 | 2.6 | 104.7 | 16.9 | 10.0 | 0.6 | 4.2 | 44.5 | 0.2 | 6.2 | 6.8 | 3.6 | 0.5 | 5.5 | 5.9 | 34.1 |
| Other .................................................. | 66.9 | 1.6 | 25.7 | 2.7 | 3.4 | 0.5 | 0.4 | 5.6 | 0.0 | 0.4 | 3.3 | 0.9 | 1.5 | G | 2.5 | K |
| Addenda: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| European Union (27) ${ }^{1}$............................ | 3,760.5 | 17.7 | 1,590.0 | 108.6 | 248.7 | 105.5 | 168.5 | 172.0 | 67.1 | 353.2 | 322.4 | 331.9 | 149.5 | 217.2 | 273.8 | 858.0 |
| OPEC ${ }^{2}$.............................................. | 119.4 | 24.8 | 48.9 | 13.3 | 11.0 | 2.0 | 3.4 | 2.1 | (*) | 7.5 | 8.8 | 1.5 | 3.6 | 5.7 | 9.3 | 16.8 |

* Fewer than 50 employees.

1. The European Union (27) comprises Austria, Belgium, Bulgaria, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, the Netherlands, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, and the United Kingdom.
[^24]Table 12.1 Value Added of Majority-Owned Foreign Affiliates, Country by Industry of Affiliate, 2009

|  | $\begin{gathered} \text { All } \\ \text { industries } \end{gathered}$ | Mining | Manufacturing |  |  |  |  |  |  |  | Wholesale trade | Retail trade | Information | Finance and insurance | Professional, scientific, and technical services | Otherindustries |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Total | Of which: |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | Food | Chemicals | Primary and fabricated metals | Machinery | Computers <br> and electronic products | Electrical equipment, appliances, and components | Transportation equipment |  |  |  |  |  |  |
| All countries. | 1,144,957 | 153,655 | 478,164 | 32,853 | 111,722 | 14,113 | 35,118 | 50,200 | 10,362 | 48,073 | 152,706 | 57,099 | 51,047 | 80,699 | 78,542 | 93,045 |
| Canada | 113,675 | 13,507 | 41,013 | 3,906 | 7,353 | 1,182 | 2,256 | 1,323 | 440 | 4,824 | 11,893 | 14,870 | 2,756 | 6,415 | 7,388 | 15,834 |
| Europe . | 599,220 | 45,333 | 276,978 | 16,028 | 66,886 | 9,171 | 22,649 | 24,558 | 5,572 | 26,101 | 88,836 | 26,169 | 30,819 | 42,741 | 42,279 | 46,065 |
| Austria | 5,795 |  | 3,145 | 275 | 290 | 41 | 673 | 338 | 198 | 616 | 1,300 | 138 | 222 | 219 | 331 | 433 |
| Belgium . | 23,110 | (D) | 10,953 | 886 | 2,917 | 271 | 669 | -83 | 211 | 1,720 | 4,764 | 222 | 925 | 2,708 | 1,403 | (D) |
| Czech Republic ... | 5,086 | 0 | 3,620 | (D) | 321 | 36 | 196 | 309 | 68 | 720 | 588 | (D) | 199 | 311 | 189 | (D) |
| Denmark........ | 8,759 | (D) | 1,565 | 93 | 227 | 92 | 437 | 185 | 20 | 8 | 636 | 21 | 142 | -3 | 1,386 | (D) |
| Finland.... | 3,104 | 0 | 1,356 | (D) | 402 | 7 | 199 | 275 | (D) | (D) | 1,054 | 3 | 84 | 17 | 461 | 129 |
| France ... | 52,299 | 198 | 27,669 | 1,691 | 6,464 | 1,485 | 3,451 | 2,587 | 442 | 2,195 | 7,640 | 1,660 | 1,366 | 3,190 | 3,537 | 7,040 |
| Germany. | 87,065 | 1,097 | 55,902 | 2,168 | 9,820 | 2,589 | 4,667 | 4,945 | 1,467 | 9,228 | 10,427 | 3,859 | 1,479 | 1,886 | 5,974 | 6,441 |
| Greece... | 3,671 |  | 2,791 | 132 | (D) | (D) | 6 | (D) | 0 | (*) | 510 | 8 | 40 | 9 | 175 | 138 |
| Hungary...... | 5,430 | (D) | 3,938 | 88 | 161 | (D) | (D) | 270 | (D) | 419 | 416 | -1 | 268 | 209 | 350 | (D) |
| Ireland ........ | 55,476 | 15 | 32,792 | 375 | 17,978 | 19 | 121 | 7,352 | 115 | 25 | 4,369 | 95 | 6,328 | 2,695 | 837 | 8,346 |
| Italy.... | 29,980 | 106 | 17,213 | 701 | 3,361 | 541 | 2,274 | 896 | 486 | 792 | 4,236 | 393 | 1,833 | 1,562 | 2,735 | 1,903 |
| Luxembourg.. | 6,917 | (D) | 1,285 | 0 | (D) | (D) | (D) | (D) | 0 | (D) | 1,327 | (D) | -305 | 3,938 | 83 | 357 |
| Netherlands.. | 26,970 | 475 | 17,611 | 1,748 | 6,546 | 422 | 953 | 1,939 | 270 | 590 | 2,134 | 559 | 1,937 | -768 | 2,715 | 2,306 |
| Norway ......... | 25,425 | 18,248 | 4,714 | 50 | 196 | (D) | 1,987 | 145 | 20 | 35 | 613 | 124 | 242 | 130 | 538 | 816 |
| Poland. | 10,054 | -6 | 4,663 | 883 | 648 | 333 | 89 | 118 | (D) | 1,084 | 3,463 | 31 | 273 | 824 | 402 | 404 |
| Portugal.. | 4,432 | 0 | 1,190 | 139 | 453 | 45 | 40 | 56 | (D) | 187 | 2,484 | 50 | 81 | 21 | 305 | 300 |
| Russia .... | 7,373 | 1,634 | 3,496 | 934 | 522 | (D) | 142 | 48 | 6 | -33 | 753 | (D) | 93 | 488 | 284 | (D) |
| Spain... | 15,666 | 38 | 9,047 | 799 | 2,904 | 336 | 93 | 1,191 | 190 | 1,950 | 2,761 | 403 | 437 | 513 | 973 | 1,495 |
| Sweden .. | 7,023 | 0 | 2,605 | 124 | -400 | 184 | 438 | -30 | 86 | 1,164 | 2,149 | 135 | 310 | -136 | 1,292 | 669 |
| Switzerland.. | 35,316 | (D) | 11,344 | 160 | 5,447 | 81 | 466 | 939 | 926 | 167 | 16,863 | 1,749 | 2,104 | 1,134 | 1,639 | (D) |
| Turkey .... | 6,849 | (D) | 5,783 | 219 | 763 | (D) | 40 | -2 | 3 | (D) | 745 | -1 | 79 | 216 | 75 | (D) |
| United Kingdom.... | 155,702 | 8,605 | 50,479 | 4,080 | 6,775 | 1,585 | 3,863 | 2,907 | 602 | 4,574 | 16,658 | 16,512 | 12,615 | 23,544 | 16,296 | 10,995 |
| Other .................................................. | 17,718 | 10,256 | 3,817 | 226 | 433 | 577 | (D) | 124 | 94 | 448 | 2,945 | (D) | 69 | 36 | 301 | (D) |
| Latin America and Other Western |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hemisphere............................. | 128,414 | 20,202 | 58,194 | 7,656 | 13,930 | 1,352 | 3,023 | 2,255 | 1,651 | 10,760 | 17,415 | (D) | 6,073 | 4,074 | 3,617 | (D) |
| South America.. | 75,832 | 14,334 | 38,119 | 5,175 | 10,208 | 734 | (D) | (D) | 939 | 6,835 | 6,179 | 2,804 | 4,288 | 3,111 | 2,351 | 4,647 |
| Argentina.. | 12,984 | 4,214 | 5,434 | 948 | 1,202 | 24 | 34 | 20 | (*) | 314 | 448 | (D) | 580 | 624 | 222 | (D) |
| Brazil ..... | 37,427 | 1,836 | 24,085 | 2,672 | 6,149 | 663 | 1,971 | 527 | 887 | 5,493 | 2,901 | (D) | 2,872 | 1,335 | 1,624 | (D) |
| Chile ... | 6,867 | (D) | 1,090 | (D) | 490 | 6 | 94 | 20 | 0 | 8 | 444 | (D) | 433 | -63 | 215 | 1,147 |
| Colombia. | 5,344 | 1,493 | 1,457 | 198 | 598 | 5 <br> 1 | 7 | 25 | (D) | (D) | 1,086 | (D) | 18 | 403 | 155 | (D) |
| Ecuador... | 887 | 101 | (D) | 15 | 116 | (D) | (*) | 5 | 0 | (D) | 154 | 14 | (D) | 33 | (D) | 82 |
| Peru..... | 4,694 | 3,534 | 397 | 72 | 110 | (D) | 6 | (D) | (*) | 0 | 327 | 7 | 79 | 80 | 32 | 237 |
| Venezuela..... | 6,354 | 90 | 4,824 | 1,089 | 1,492 | (D) | -21 | 151 | (D) | (D) | 527 | 49 | 142 | 446 | 75 | 200 |
| Other... | 1,274 | (D) | (D) | (D) | 51 | (*) | (D) | (D) | (*) | 7 | 291 | (D) | (D) | 253 | (D) | 99 |
| Central America.. | 36,133 | 1,551 | 18,803 | 2,390 | 3,453 | 567 | 946 | 1,287 | 712 | 3,924 | 2,709 | 4,820 | 1,456 | 1,831 | 1,059 | 3,903 |
| Costa Rica..................................... | 1,417 |  | 840 | 17 | 274 |  | 0 | 179 | (D) | 0 | 328 | 32 | 35 | (D) | (D) | 100 |
| Honduras..... | 791 | 1 | 360 | (D) | 22 |  | 0 | (D) | 0 | (D) | 52 | (D) | 4 | 24 | 0 | (D) |
| Mexico ..... | 30,990 | 1,541 | 16,777 | 2,201 | 3,029 | 556 | 946 | 1,077 | 634 | (D) | 1,915 | (D) | 1,391 | 1,556 | 917 | (D) |
| Panama.... | 877 | (D) |  | (D) | 31 | 0 | ${ }^{*}$ * | 1 | ${ }^{*}$ ) | 0 | 92 | 100 | 14 | 3 | 15 | (D) |
| Other ........ | 2,058 | (D) | 769 | 94 | 97 | 5 | (*) | (D) | (D) | 0 | 321 | 309 | 13 | (D) | (D) | (D) |
| Other Western Hemisphere.. | 16,449 | 4,317 | 1,271 | 91 | 269 | 51 | (D) | (D) | 0 | 1 | 8,527 | (D) | 329 | -868 | 207 | (D) |
| Barbados............ | 2,133 | 5 | (D) |  | (*) |  | 0 | (D) | 0 | 0 | (D) | 6 | 10 | -322 | 2 | 335 |
| Bermuda............ | 4,078 | (D) | 202 | 0 | (D) | 0 | (D) | (D) | 0 | 1 | (D) | 0 | 5 | -2,065 | 91 | 1,787 |
| Dominican Republic .... | 1,124 |  | 831 | (D) | 114 | 3 | (*) | (*) | 0 | 0 | 99 | 22 | 29 | (D) | (D) | 116 |
| United Kingdom Islands, Caribbean.. | 4,832 | 1,156 | (D) | (D) | (D) | 0 | 0 | (D) | 0 | 0 | 1,926 | (D) | 16 | 1,179 | 76 | 301 |
| Other ....................................... | 4,281 | (D) | 210 | (D) | (D) | 49 | (D) | 0 | 0 | 0 | 501 | (D) | 269 | (D) | (D) | (D) |
| Africa | 44,858 | 35,129 | 3,562 | 420 | 855 | 100 | 359 | 135 | 73 | 306 | 1,707 | (D) | 178 | 624 | 483 | (D) |
| Egypt... | 4,816 | 3,617 | 545 | 75 | 127 | (D) | 74 | (D) | (D) | 0 | 444 | ( ${ }_{( }$( ${ }^{\text {a }}$ | 4 |  | (D) | 26 -45 |
| Nigeria........ | 14,382 | (D) | 151 | (*) | 31 | 3 | 11 | (D) | 0 | 0 | (D) | (*) | ${ }^{2}$ | (D) | (D) | -45 |
| South Africa. | 5,598 | 86 | 1,742 | 125 | 555 | 68 | 206 | 71 | (D) | 217 | 935 | (D) | 160 | 395 | 317 | (D) |
| Other ... | 20,063 | (D) | 1,125 | 220 | 141 | (D) | 68 | 24 | (*) | 89 | (D) | (D) | 12 | 21 | 40 | 1,070 |
| Middle East.. | 17,656 | 9,145 | 4,169 | 164 | 224 | 92 | 498 | 2,071 | 19 | 77 | 1,632 | 42 | 486 | 85 | 1,560 | 536 |
| Israel........ | 5,753 | (D) | 2,766 | (D) | -75 | (D) | (D) | (D) | (D) | 77 | 1,221 | 44 | 221 | 50 | 1,015 | (D) |
| Saudi Arabia.... | 983 | 491 | 281 | 0 | 190 | (D) | 41 | (D) | 1 | 0 | 28 | 0 | 13 | 9 | 175 | -14 |
| United Arab Emirates ..... | 4,901 | 3,393 | 380 | (D) | 104 | 16 | (D) | 111 | (D) | 0 | 365 | -3 | (D) | 139 | 350 | (D) |
| Other ............. | 6,019 | (D) | 742 | (D) |  | (D) | (D) | $\left({ }^{*}\right)$ | 0 | 0 | 19 | 0 | (D) | -113 | 21 | 216 |
| Asia and Pacific.. | 241,135 | 30,339 | 94,248 | 4,679 | 22,475 | 2,217 | 6,333 | 19,858 | 2,607 | 6,005 | 31,223 | 6,338 | 10,735 | 26,760 | 23,215 | 18,276 |
| Australia.... | 44,880 | 9,238 | 12,982 | 2,238 | 1,840 | 1,298 | 882 | 325 | 313 | 1,373 | 6,219 | 354 | 2,602 | 6,034 | 4,046 | 3,404 |
| China.. | 30,442 | 2,315 | 18,633 | 824 | 5,481 | 438 | 2,043 | 5,037 | 1,216 | 1,381 | 3,086 | 1,152 | 800 | 328 | 1,700 | 2,428 |
| Hong Kong.. | 13,785 | 0 | 2,341 | 95 | 267 | 44 | 161 | 727 | 224 | (D) | 2,950 | 246 | 440 | 4,506 | 1,556 | 1,746 |
| India......... | 14,575 | 407 | 3,910 | 207 | 1,144 | 26 | 645 | 580 | 89 | 291 | 1,265 | 170 | 1,397 | 1,546 | 5,351 | 529 |
| Indonesia... | 13,752 | 9,476 | 3,315 | 89 | (D) | ${ }^{*}$ ) | 23 | 54 | (D) | 18 | 114 | (D) | 19 | 533 | 55 | (D) |
| Japan...... | 51,175 | 8 | 19,351 | 81 | 5,495 | 78 | 1,111 | 1,720 | 328 | 485 | 8,233 | 2,510 | 3,604 | 6,873 | 7,246 | 3,349 |
| Korea, Republic of.. | 9,157 | (D) | 4,792 | -27 | 432 | 128 | 394 | 1,160 | 2 | 1,385 | 1,150 | 261 | 210 | 1,647 | 640 | (D) |
| Malaysia ................ | 10,059 | 3,825 | 4,662 | 100 | 377 | 25 | 81 | 3,535 | (D) | 66 | 519 | 98 | 71 | 380 | 330 | 175 |
| New Zealand .............. | 2,502 | 40 | 639 | (D) | 171 | (D) | 24 | 27 | 14 | (D) | 849 | 105 | 170 | 293 | 230 | 176 |
| Philippines... | 4,943 | (D) | 2,076 | 223 | 450 | 4 | (D) | 656 | (D) | 34 | 142 | (D) | 220 | 436 | 268 | 791 |
| Singapore... | 22,777 | 250 | 12,162 | 197 | 5,403 | 103 | 648 | 3,580 | 186 | 552 | 3,746 | 44 | 812 | 4,277 | 1,119 | 368 |
| Taiwan ........ | 5,007 | (*) | 3,147 | 130 | (D) | (D) | 88 | 925 | 25 | (D) | 1,002 | 181 | 347 | -285 | 306 | 309 |
| Thailand...... | 10,647 | (D) | 5,487 | 247 | 604 | 10 | 160 | 1,497 | (D) | 123 | 1,551 | 100 | 21 | 174 | 270 | (D) |
| Other ......... | 7,434 | 1,571 | 752 | (D) | 78 | (D) | (D) | 33 | (*) | (D) | 398 | (D) | 22 | 18 | 98 | (D) |
| Addenda: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| European Union (27) ${ }^{1}$................................. | 511,547 | 15,124 | 250,058 | 14,542 | 59,865 | 8,810 | 20,000 | 23,427 | 4,617 | 25,735 | 69,133 | 24,269 | 28,273 | 40,733 | 39,664 | $44,294$ |
| OPEC ${ }^{2}$............................................ | 43,252 | 32,797 | 6,788 | 1,123 | 1,940 | 80 | 132 | 330 | (D) | 935 | 1,270 | 62 | 407 | 728 | 685 | $516$ |

Table 12.2 Value Added of Majority-Owned Foreign Affiliates, Country by Industry of Affiliate, 2010

|  | All industries | Mining | Manufacturing |  |  |  |  |  |  |  | Wholesale trade | Retail trade | Information | Finance and insurance | Professional, scientific, and technical services | Other industries |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Total | Of which: |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | Food | Chemicals | Primary and fabricated metals | Machinery | Computers and electronic products | Electrical equipment, appliances, and components | Transportation equipment |  |  |  |  |  |  |
| All countries.. | 1,241,272 | 192,877 | 528,409 | 36,348 | 110,386 | 16,784 | 37,170 | 60,103 | 11,191 | 55,974 | 155,816 | 57,257 | 50,904 | 77,289 | 78,218 | 100,502 |
| Canada | 128,694 | 15,027 | 52,971 | 4,505 | 8,666 | 1,539 | 2,188 | 2,068 | 348 | 6,524 | 11,732 | 16,708 | 2,831 | 4,031 | 8,684 | 16,712 |
| Europe | 597,571 | 51,094 | 289,674 | 16,320 | 60,317 | 10,371 | 22,171 | 33,779 | 6,126 | 27,289 | 86,625 | 23,843 | 30,219 | 32,552 | 38,166 | 45,399 |
| Austria | 6,132 | - 8 | 3,433 | , 263 | , 343 | +17 | -870 | 338 | 307 | -571 | 1,030 | 135 | -262 | -67 | - 274 | 923 |
| Belgium | 24,643 | (D) | 12,749 | 992 | 4,233 | 307 | 776 | 154 | 204 | 1,367 | 4,560 | 355 | 1,348 | 2,348 | 922 | (D) |
| Czech Republic | 5,501 | 0 | 3,830 | (D) | 310 | 28 | 285 | 223 | 65 | 839 | 527 | (D) | 270 | (D) | 170 | 115 |
| Denmark........... | 9,062 | 4,654 | 1,645 | 106 | 202 | 100 | 316 | 281 | 21 | 8 | 952 | 27 | 131 | -40 | 1,214 | 478 |
| Finland.. | 2,796 | 0 | 1,300 | (D) | 397 | (D) | 233 | 183 | (D) | (D) | 909 | 3 | 81 | 5 | 390 | 109 |
| France | 49,269 | 297 | 27,096 | 1,818 | 6,083 | 1,454 | 3,338 | 2,072 | 520 | 2,420 | 7,563 | 1,562 | 1,181 | 1,426 | 3,241 | 6,902 |
| Germany. | 84,418 | 1,251 | 53,525 | 2,096 | 7,148 | 2,599 | 4,627 | 5,714 | 1,508 | 8,767 | 10,835 | 4,633 | 1,491 | 1,203 | 4,777 | 6,704 |
| Greece.... | 3,047 | 1 | 2,502 | 130 | (D) | (D) | 6 | (D) | 0 | (*) | 154 | 5 | 40 | -32 | 214 | 162 |
| Hungary.. | 3,939 | (D) | 2,881 | 92 | 129 | (D) | (D) | 133 | -15 | 520 | 398 | -2 | 205 | 226 | 199 | (D) |
| Ireland | 62,526 | 7 | 40,084 | 293 | 16,742 | 19 | 160 | 15,644 | 44 | 20 | 1,603 | 114 | 8,284 | 1,829 | 958 | 9,647 |
| Italy... | 27,970 | 84 | 16,914 | 893 | 2,982 | 366 | 2,114 | 868 | 523 | 809 | 4,210 | 374 | 1,331 | 772 | 2,545 | 1,741 |
| Luxembourg. | 2,601 | (D) | 1,217 | 0 | (D) | (D) | (D) | (D) | 0 | (D) | 1,229 | 73 | -474 | 795 | 224 | (D) |
| Netherlands. | 23,963 | 383 | 13,953 | 1,860 | 3,021 | 517 | 577 | 827 | 356 | 1,121 | 4,174 | 822 | 2,019 | -733 | 2,745 | 600 |
| Norway | 27,546 | 17,651 | 5,197 | 90 | 205 | (D) | 2,298 | 112 | 25 | 25 | 1,174 | 275 | 330 | 106 | 396 | 2,417 |
| Poland | 10,548 | -6 | 5,050 | 794 | 676 | 383 | 107 | 155 | 138 | 1,338 | 3,782 | 51 | 359 | 580 | 383 | 348 |
| Portugal | 4,445 | 0 | 1,153 | 145 | 374 | 75 | 39 | 65 | (D) | 208 | 2,495 | 70 | 77 | -7 | 261 | 396 |
| Russia | 9,176 | 1,966 | 4,640 | 496 | 775 | (D) | 185 | 70 | 6 | 272 | 943 | 2 | 93 | 590 | 313 | 628 |
| Spain.. | 17,354 | 40 | 11,253 | 805 | 3,028 | 614 | 134 | 1,303 | 308 | 2,481 | 2,320 | 403 | 425 | 513 | 809 | 1,592 |
| Sweden. | 5,872 | 0 | 2,944 | 135 | -9 | 229 | 522 | 276 | 83 | 398 | 2,014 | 155 | 259 | 842 | 1,211 | -1,553 |
| Switzerland | 32,959 | (D) | 11,819 | 153 | 5,152 | 100 | 333 | 903 | 1,182 | 211 | 15,356 | 1,174 | 1,583 | 1,025 | 1,467 | (D) |
| Turkey. | 7,839 | (D) | 6,702 | 250 | 709 | (D) | 50 | (D) | (*) | (D) | 740 | (*) | 77 | 237 | 80 | (D) |
| United Kingdom. | 152,577 | 10,343 | 54,830 | 4,303 | 6,702 | 1,790 | 4,090 | 4,247 | 634 | 4,960 | 16,852 | 13,441 | 10,598 | 19,985 | 15,053 | 11,474 |
| Other ................ | 23,390 | (D) | 4,958 | 318 | (D) | 1,121 | 104 | 118 | 178 | 634 | 2,804 | (D) | 246 | (D) | 318 | (D) |
| Latin America and Other Western |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hemisphere.. | 159,326 | 25,353 | 67,092 | 9,004 | 15,101 | 1,716 | 3,485 | 2,545 | 1,737 | 13,482 | 17,619 | (D) | 6,715 | 17,006 | 4,173 | (D) |
| South America. | 90,732 | 19,922 | 43,404 | 6,338 | 10,538 | 910 | (D) | (D) | 985 | 7,908 | 6,992 | 3,032 | 4,903 | 4,196 | 2,493 | 5,791 |
| Argentina. | 16,886 | 5,382 | 7,321 | 1,681 | 1,341 | 26 | 31 | 20 | (*) | 749 | 500 | (D) | 673 | 798 | 222 | (D) |
| Brazil. | 45,071 | 3,032 | 27,943 | 3,353 | 6,927 | 746 | 2,427 | 776 | (D) | 5,288 | 3,918 | (D) | 3,130 | 2,028 | 1,644 | (D) |
| Chile | 9,192 | (D) | 1,302 | (D) | 497 | 6 | 45 | 21 | 0 | (D) | 452 | (D) | 509 | 93 | 328 | 1,236 |
| Colombia | 6,487 | 1,928 | 2,058 | 257 | 701 | 36 | 7 | (D) | (D) | (D) | 1,180 | (D) | 66 | 391 | 164 | (D) |
| Ecuador.. | 977 | 181 | (D) | 48 | 119 | 1 | (*) | 5 | 0 | (D) | (D) | (D) | 13 | -9 | (D) | 70 |
| Peru... | 5,771 | (D) | 481 | 66 | 117 | (D) | 6 | 9 | (*) | 0 | 292 | 7 | 88 | 82 | 35 | (D) |
| Venezuela. | 4,946 | 156 | 3,386 | 671 | 786 | (D) | (*) | 80 | 0 | (D) | 123 | 55 | (D) | 601 | 73 | (D) |
| Other | 1,402 | 133 | (D) | (D) | 51 | (D) | (D) | 4 | (*) | (D) | (D) | (D) | (D) | 210 | (D) | 161 |
| Central America. | 42,240 | 1,878 | 21,932 | 2,563 | 3,732 | 705 | 1,001 | 1,358 | 751 | 5,573 | 3,112 | 5,536 | 1,368 | 3,487 | 1,413 | 3,515 |
| Costa Rica. | 1,807 | 0 | 1,003 | 17 | 345 | 6 | 0 | 246 | (D) | 0 | 287 | 42 | 35 | (D) | (D) | 79 |
| Honduras. | 758 | 0 | 413 | 88 | 24 | 0 | 0 | (D) | 0 | (D) | 65 | (D) | 4 | 24 | 0 | (D) |
| Mexico.. | 36,717 | 1,859 | 19,648 | 2,334 | 3,234 | 694 | 1,001 | 1,079 | 673 | (D) | 2,236 | (D) | 1,302 | 3,175 | 1,037 | (D) |
| Panama. | 823 | (D) | 63 | (D) | 32 | 5 | ${ }^{*}$ * | 1 | (*) | 0 | 157 | (D) | 14 | 35 | 17 | 468 |
| Other ............................................ | 2,135 | (D) | 806 | (D) | 98 | 5 | (*) | (D) | (D) | 0 | 368 | 216 | 13 | (D) | (D) | (D) |
| Other Western Hemisphere.................... | 26,354 | 3,554 | 1,756 | 102 | 830 | 101 | (D) | (D) | 0 | 1 | 7,515 | (D) | 444 | 9,323 | 268 | (D) |
| Barbados......................................... | 1,803 | 6 | 5 | 5 | (*) | 0 | 0 | 0 | 0 | 0 | 1,235 | 7 | 8 | 59 | 2 | 481 |
| Bermuda....................................... | 9,465 | (D) | 850 | 0 | (D) | 0 | (D) | (D) | 0 | 1 | 3,131 | 0 | 121 | 3,349 | 120 | (D) |
| Dominican Republic .......................... | 1,039 | 0 | 588 | (D) | (D) | 2 | (*) | (*) | 0 | 0 | 117 | 28 | 28 | (D) | (D) | 247 |
| United Kingdom Islands, Caribbean...... | 8,647 | 529 | (D) | (D) | 0 | 0 | 0 | (D) | 0 | 0 | 2,547 | (D) | 54 | 4,729 | 108 | 544 |
| Other ............................................. | 5,400 | (D) | (D) | (D) | 30 | 99 | (D) | 0 | 0 | 0 | 485 | 44 | 233 | (D) | (D) | 188 |
| Africa .... | 55,443 | 45,247 | 4,480 | (D) | 918 | 120 | 439 | 148 | 81 | (D) | 1,801 | (D) | 179 | 739 | 530 | (D) |
| Egypt ................................................ | 5,477 | 3,928 | 852 | 178 | 166 | (D) | 94 | (D) | (D) | 0 | 515 | (D) | 4 | (D) | (D) | 14 |
| Nigeria .............................................. | 18,573 | (D) | 128 | (*) | 16 | 3 | 46 | (D) | 0 | 0 | (D) | 0 | 2 | (D) | (D) | -78 |
| South Africa....................................... | 5,730 | 19 | 2,184 | 181 | 578 | 77 | 233 | 75 | (D) | 560 | 986 | (D) | 160 | 366 | 346 | (D) |
| Other | 25,664 | (D) | 1,315 | (D) | 158 | (D) | 66 | 28 | (*) | (D) | (D) | (D) | 12 | 221 | 44 | 752 |
| Middle East. | 23,323 | 11,612 | 6,299 | (D) | 703 | 96 | 804 | 2,188 | 12 | (D) | 1,522 | 15 | 684 | 681 | 1,834 | 677 |
| Israel.................................................... | 6,957 | (D) | (D) | 6 | (D) | (D) | 696 | (D) | 8 | (D) | 1,166 | (D) | 399 | 206 | 1,024 | 335 |
| Saudi Arabia... | 1,263 | 478 | 447 | (D) | 228 | (D) | 43 | (D) | 1 | 0 | 52 | 0 | 23 | 17 | 216 | 30 |
| United Arab Emirates . | 5,882 | 4,085 | 434 | (D) | 178 | 17 | (D) | 57 | 3 | 0 | 285 | (D) | (D) | 250 | 416 | (D) |
| Other | 9,221 | (D) | (D) | (D) | (D) | (D) | (D) | (*) | 0 | 0 | 19 | 0 | (D) | 208 | 179 | (D) |
| Asia and Pacific | 276,915 | 44,544 | 107,894 | 5,705 | 24,681 | 2,942 | 8,082 | 19,375 | 2,887 | 7,976 | 36,518 | 6,499 | 10,276 | 22,281 | 24,831 | 24,072 |
| Australia. | 48,787 | 9,818 | 14,497 | 2,448 | 1,897 | 1,571 | 940 | 343 | 412 | 1,779 | 6,758 | 482 | 3,372 | 5,953 | 4,422 | 3,485 |
| China | 36,942 | 3,020 | 21,803 | 1,111 | 6,329 | 850 | 2,560 | 4,691 | 1,120 | 2,045 | 4,191 | 1,255 | 878 | 334 | 2,139 | 3,323 |
| Hong Kong. | 14,221 | 0 | 2,564 | (D) | 334 | 50 | 183 | 939 | 170 | (D) | 3,505 | 195 | 328 | 3,677 | 1,791 | 2,160 |
| India........... | 16,593 | 290 | 4,487 | 195 | 1,178 | 58 | 850 | 580 | 99 | 481 | 1,458 | 123 | 1,724 | 1,808 | 5,993 | 711 |
| Indonesia. | 16,658 | 11,269 | 4,169 | 184 | (D) | (*) | 41 | 55 | (D) | 20 | 162 | -1 | 20 | 448 | 58 | 533 |
| Japan... | 48,630 | 8 | 22,460 | 87 | 5,035 | 46 | 1,840 | 1,821 | 494 | 655 | 8,878 | 2,760 | 2,293 | 2,861 | 7,176 | 2,193 |
| Korea, Republic of. | 11,284 | (D) | 6,465 | 141 | 846 | 105 | 525 | 1,526 | 3 | 1,672 | 1,416 | 392 | 231 | 1,483 | 663 | (D) |
| Malaysia | 12,465 | 4,534 | 6,181 | 135 | 585 | 28 | 35 | 4,581 | (D) | 130 | 645 | (D) | 72 | 289 | 264 | (D) |
| New Zealand | 1,988 | 42 | 833 | 253 | 187 | (D) | 25 | 41 | 13 | (D) | 594 | (D) | 24 | 25 | 245 | (D) |
| Philippines. | 4,849 | (D) | 2,159 | 230 | 453 | 4 | 14 | 761 | (D) | (D) | 230 | (D) | 204 | 198 | 330 | 870 |
| Singapore .......................................... | 25,249 | 302 | 9,404 | 239 | 5,942 | 126 | 762 | 243 | 209 | 650 | 5,805 | 46 | 647 | 5,314 | 947 | 2,784 |
| Taiwan ... | 6,279 | (*) | 4,232 | 152 | (D) | (D) | 98 | 1,144 | 97 | (D) | 1,129 | 207 | 439 | -459 | 347 | 385 |
| Thailand. | 13,813 | (D) | 7,806 | 333 | 705 | 12 | 199 | 2,503 | (D) | 251 | 1,325 | 134 | 22 | 229 | 355 | (D) |
| Other | 19,158 | 11,089 | 833 | (D) | 84 | (D) | 9 | 149 | (*) | (D) | 422 | (D) | 23 | 121 | 103 | (D) |
| Addenda: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| European Union (27) ${ }^{1}$........................... | 502,526 | 17,229 | 259,130 | 15,176 | 53,322 | 9,466 | 19,292 | 32,657 | 4,913 | 26,432 | 67,729 | 22,388 | 28,107 | 30,506 | 35,829 | 41,608 |
| OPEC ${ }^{2}$................................................. | 52,309 | 41,703 | 6,565 | 883 | 1,331 | 88 | 175 | 209 | 4 | (D) | 912 | 70 | 579 | 965 | 958 | 557 |

Suppressed to avoid disclosure of data on individual companies.

1. The European Union (27) comprises Austria, Belgium, Bulgaria, Cyprus, Czech Republic, Denmark, Estonia,
Finland, France, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, the Netherlands,

Poland, Portugal, Romania, Slovakia, Slovenia, Spain, Sweden, and the United Kingdom.
2. OPEC is the Organization of Petroleum Exporting Countries. In 2010, its members were Algeria, Angola, Ecuador Iran, Iraq, Kuwait, Libya, Nigeria, Qatar, Saudi Arabia, the United Arab Emirates, and Venezuela.


[^0]:    1. Value added measures the dollar value of the firm's own production. See the box "Key Terms" on page 56. A MOFA is a foreign affiliate in which the combined ownership of all U.S. parents exceeds 50 percent.
[^1]:    3. Data on R\&D performed for U.S. businesses are from "Table 1. Funds Spent for Business R\&D Performed in the United States, by Source of Funds and Size of Company: 2008 and 2009" in Raymond M. Wolfe, "Business R\&D Performed in the United States Cost \$291 Billion in 2008 and \$282 Billion in 2009," National Science Foundation (NSF) Info Brief NSF12-309 (Washington, DC: NSF, March 2012). To access this table, visit www.nsf.gov/statistics/infbrief/nsf12309. The data for 2010 were not available in time for this article.
    4. For example, see Carol Corrado, Paul Lengermann, and Larry Slifman, "The Contribution of Multinational Companies to U.S. Productivity Growth" in International Trade in Services and Intangibles in the Era of Globalization, ed. Marshall Reinsdorf and Matthew Slaughter (Chicago: University of Chicago Press, 2009): 331-360.
[^2]:    5. The rate of inflation in 12 major euro area countries and in 13 other major host countries was 1.4 percent in 2010. Together, these countries accounted for 74 percent of total value added of foreign affiliates in 2010. The average inflation rate (weighted by foreign-affiliate value added) in these countries was derived from data on gross domestic product (GDP) implicit price deflators from the IMF International Financial Statistics. The weighted average U.S.-dollar price of the currencies of these countries in foreign exchange markets increased 2.3 percent in 2010. This means that value added measured in foreign currency increased 2.3 percent on average when converted to U.S. dollars because the foreign currency buys more dollars.
[^3]:    (D) Suppressed to avoid disclosure of data of individual companies.

[^4]:    6. These countries are Belgium, France, Germany, Italy, the Netherlands, Spain, and the United Kingdom. The average wage data are from the Eurostat Web site. To access the data, visit epp.eurostat.ec.europa.eu, and type the data series code (earn_ses10_26) in the search box.
[^5]:    7. Thompson Reuters data cited in Liz Moyer, "Global M\&A Raised \$2.4 Trillion in 2010," Wall Street Journal (January 4, 2011).
    8. The data are from the U.S. Bureau of the Census, New Residential Construction, "Housing Units Authorized in Permit-Issuing Places." To access these data, visit www.census.gov/construction/nrc, and click on "historical data," "authorized by building permits."
[^6]:    (D) Suppresed to avoid disclosure of data of individual companies.
    n.a. Not available.

    1. Statistics for all U.S. companies are from BEA's GDP by industry series.
    2. Statistics for all U.S. companies are from the Census Bureau Annual Capital Expenditures Survey (Table 4a. Capital Expenditures for Structures and Equipment for Companies With Employees by Industry).
    3. Statistics for all U.S. companies are from the National Science Foundation, Research and Development
[^7]:    in Industry.
    4. Statistics for all U.S. companies are from BEA's national income and product accounts (NIPA Table 6.2D. Compensation of Employees by Industry)
    5. Statistics for all U.S. companies are from BEA's national income and product accounts (NIPA Table 6.4D. Full-Time and Part-Time Employees by Industry).

[^8]:    1. For a comprehensive discussion of the terms and the concepts used, see Raymond J. Mataloni Jr., "A Guide to BEA Statistics on U.S. Multinational Companies," Survey 75 (March 1995): 38-55.
[^9]:    2. Statistics on the operations of U.S. MNCs cover the survey respondent's fiscal year ending in the reference year of the data.
    3. For the derivation of the current-dollar value-added statistics, see Raymond J. Mataloni Jr. and Lee Goldberg, "Gross Product of U.S. Multinational Companies, 1977-91," Survey 74 (February 1994): 57.
[^10]:    9. Intangible inputs to production include any inputs other than raw labor or fixed assets. They include innovation-related intangibles, such as research and development, human resources, such as worker training, and pure organizational intangibles, such as brand names. For details, see Baruch Lev, Intangibles: Management, Measurement, and Reporting (Washington, DC: Brookings Institution Press, 2001).
    10. For information on the occupational structure of U.S. MNCs, see Elizabeth Weber Handwerker, Mina M. Kim, and Lowell Mason, "Domestic Employment in U.S.-Based Multinational Companies," Monthly Labor Review 134 (October 2011): 3-15.
[^11]:    11. For a list of factors that can affect the U.S. parent share of the worldwide operations of U.S. MNCs, see Obie G. Whichard, "Patterns of Production and Employment by U.S. Multinational Companies" (presented at the National Association for Business Economics 2004 Washington Economic Policy Conference, Washington, DC, March 26, 2004): 10; www.bea.gov/ papers.
[^12]:    12. Statistics on real GDP growth rates are from the World Bank's World Development Indicators databank. To access the databank on the Web, visit data.worldbank.org/data-catalog and click on "Databank" under "World Development Indicators."
[^13]:    13. Statistics on net increases in "government securities other than shares" (series A3303) are from the International Monetary Fund (IMF), International Financial Statistics (Washington, DC: IMF, June 2012).
    14. For more information, see "Minerals in the New Economy" in 2010 Minerals Yearbook, Volume 3, Area Reports: International: Papua New Guinea [Advance Release] (Washington, DC: U.S. Department of the Interior, U.S. Geological Survey, January 2012). To access this publication on the Web, visit minerals.usgs.gov/minerals/pubs/myb.html and click on "Volume III," "Papua New Guinea," ".Pdf Format," and "2010."
[^14]:    1. See Kevin B. Barefoot and Marilyn Ibarra-Caton, "Direct Investment Positions for 2011: Country and Industry Detail," Survey 92 (July 2012): 19-34 and Jeffrey H. Lowe, "Direct Investment for 2009-2011: Detailed Historical-Cost Positions and Related Financial and Income Flows," Survey 92 (September 2012): 28-103.
[^15]:    15. See Maria Borga and Jennifer Koncz-Bruner, "Trends in DigitallyEnabled Trade in Services," U.S. Bureau of Economic Analysis (September 2012); www.bea.gov/international/supplemental_statistics.htm.
    16. For a more complete discussion of this point, see Offshoring of Services: An Overview of the Issues, GAO-06-5 (Washington, DC: U.S. Government Accountability Office (GAO), November 28, 2005); at www.gao.gov/ products/GAO-06-5.
[^16]:    17. Jakob B. Madsen, Shishir Saxena, and James B. Ang, "The Indian Growth Miracle and Endogenous Growth," Journal of Development Economics 93, no. 1 (September 2010): 37-48.
    18. See Offshoring: U.S. Semiconductor and Software Industries Increasingly Produce in China and India, GAO-06-423 (Washington, DC: U.S. Government Accountability Office, September 7, 2006): 17, 34. This report is available on the Web at www.gao.gov/products/GAO-06-423.
[^17]:    19. For further information, see Maria Borga and William J. Zeile, "International Fragmentation of Production and the Intrafirm Trade of U.S. Multinational Companies," BEA Working Paper WP2004-02 (2004); www.bea.gov/papers/working_papers.htm.
[^18]:    1. This number is calculated as total exports (imports) between U.S. parents and all of their foreign affiliates (as reported for U.S. parents) less exports (imports) between U.S. parents and MOFAs (as reported for MOFAs).
    2. Pertains to U.S. parents that are, in turn, owned 10 percent or more by a foreign person. The foreign parent group consists of (1) the foreign parent of the U.S. parent, (2) any foreign person, proceeding up the foreign parent's ownership chain, that owns more than 50 percent of the person below it, and (3) any foreign person, proceeding down the ownership chain(s) of each of these members, that is owned more than 50 percent by the person above it.
    3. This number is calculated as total exports (imports) associated with other (that is, minority-owned and 50percent owned) foreign affiliates (as reported for affiliates) less the estimate of exports (imports) between U.S. parents and other foreign affiliates that are calculated as described in footnote 1. However, these estimates may be imprecise because of differences in the coverage of the data reported for U.S. parents and for foreign affiliates. No estimates for 2010 and 2008 (exports) can be made because the differences were especially large in
    MOFA Majority-owned foreign affiliate n.a. Not available.
[^19]:    20. See Stephen R. Yeaple, "Firm Heterogeneity and the Structure of U.S. Multinational Activity: An Empirical Analysis," Journal of International Economics 78, no. 2 (July 2009): 206-215 and Elhanan Helpman, Marc J. Melitz and Stephen R. Yeaple, "Export versus FDI with Heterogeneous Firms," American Economic Review 94, no. 1 (March 2004): 300-316.
[^20]:    21. For more information, see the United Nations Inter-Agency Mechanism on Energy, "Ethanol fuel in Brazil" (January 8, 2011);
    www.un-energy.org/stories/38-ethanol-fuel-in-brazil.
    22. Francisco Moris, "Project Linking Multi-Agency Surveys Produces New Findings on R\&D by Multinational Companies," National Science Foundation Info Brief NSF 12-332 (September 2012);
    www.nsf.gov/statistics/infbrief/nsf12332/nsf12332.pdf.
[^21]:    23. Francisco Moris, "International Investment and R\&D Data Link: 2004-2007," National Science Foundation: Detailed Statistical Tables NSF 12-327 (September 2012); www.nsf.gov/statistics/nsf12327.
    24. To translate the value-added estimates that are denominated in foreign currencies into U.S. dollars for international comparisons, PPP exchange rates generally are preferable because they approximate the number of foreign currency units required in a foreign country to buy the goods and services that are equivalent to those that can be bought in the United States with one U.S. dollar. A distinguishing feature of PPP exchange rates is that they are based on the prices of all goods and services produced or sold in a country, both those that are traded internationally and those that are not. For details about the original methodology used to derive the estimates of real value added, see Raymond J. Mataloni Jr., "Real Gross Product of U.S. Companies' Majority-Owned Foreign Affiliates in Manufacturing," Survey 77 (April 1997): 8-17. The original methodology was significantly improved in 2006 when the industry detail of the producer price indexes used for deflation was increased from 6 manufacturing industries to 22 manufacturing industries.
[^22]:    *Less than $\$ 500,000$ (+/-)
    D Suppressed to avoid disclosure of data of individual companies.

[^23]:    1. The European Union (27) comprises Austria, Belgium, Bulgaria, Cyprus, Czech Republic, Denmark, Estonia,

    Finland, France, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, the Netherlands,

[^24]:    Iran, Iraq, Kuwait, Libya, Nigeria, Qatar, Saudi Arabia, the United Arab Emirates, and Venezuela.
    NoTE. Size ranges are given in employment cells that are suppressed. The size ranges are: A-1 to 499; F-500 to 999; G-1,000 to 2,499; H-2,500 to 4,999; L-5,000 to 9,999; J-10,000 to 24,999; K-25,000 to 49,999; L-50,000 to 99,999; M-100,000 or more.

